NHS Board
30 August 2023

Lanarkshire NHS Board
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SUBJECT: ANNUAL CLIMATE EMERGENCY AND SUSTAINABILITY REPORT

1.   PURPOSE

For approval	☐	For Assurance	☐	To Note	☒

NHS Assure commissioned Jacobs to develop the Board's Net Zero Routemap and we have been working in conjunction with them, ensuring they had access to all the relevant background data and site information required to support their work. A final draft of the of the Routemap has been provided via NHS Assure which has been reviewed and the content approved. The attached report provides a summary of the key messages contained within the document.

2.   ROUTE TO THE NHS BOARD

The production of the Board's Routemap was commissioned by NHS Assure. The content has been reviewed by the Board's Sustainability and Environmental group with key messages summarised for review by the Board.

Any associated work that results from the Net Zero Routemap will be approved through established governance routes which include the Sustainability and Environmental Group, the Capital Investment Group and PPRC.

This paper has been prepared by: Jacqui McGeough, Deputy Director of Property, Planning and Performance and Craig Brown, Head of Sustainability and Environmental Management.

3.   SUMMARY OF KEY ISSUES

3.1   Background

The attached report details the Boards decarbonisation progress and sets out a pathway for us to achieve the Scottish Government target of becoming a Net Zero NHS by 2040. The data reviewed as part of the production of the Routemap dates from 21/22 and is compared against a based year 1990. As part of the work carried out, 3 of our sites were surveyed by Jacobs. These were University Hospital Wishaw, University Hospital Hairmyres and Hunter Health Centre.

The Routemap sets out, in detail, the most economically viable modelled pathway for NHS Lanarkshire to achieve Net Zero operational emissions target by 2040, utilising both established and emergent energy technologies.

4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	☒	ADP	☐	Government policy	☒
Government directive	☒	Statutory requirement	☒	AHF/local policy	☐
Urgent operational issue	☐	Other	☐		

5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

Three Quality Ambitions:

Safe	☒	Effective	☒	Person Centred	☒

Six Quality Outcomes:

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	☒
People are able to live well at home or in the community; (Person Centred)	☒
Everyone has a positive experience of healthcare; (Person Centred)	☒
Staff feel supported and engaged; (Effective)	☒
Healthcare is safe for every person, every time; (Safe)	☒
Best use is made of available resources. (Effective)	☒

6. MEASURES FOR IMPROVEMENT

Measures for improvement are detailed as part of our Strategic Plan. These will be assessed under our project workstreams covering each area of focus with governance provided via the Sustainability & Environment Group. This group is comprised of multidisciplinary stakeholders from across the organisation and is chaired by the Deputy Director Planning, Property & Performance with a clear route of governance to PPRC and Board.

We will continue to measure progress using existing reporting frameworks, such as the National Sustainability Assessment Toolkit (NSAT) which covers each of the areas of focus of the strategy. General measurement and assessment of the strategy, and NHS Lanarkshire's environmental/sustainability performance as a whole, will also be covered through the statutory Public Sector Climate Change Duties Report (PSCCDR) each year.

7. FINANCIAL IMPLICATIONS

There are significant financial implications associated with the delivery of a Net Zero Health Service as energy efficiency work requires capital investment. Any associated programmes of work and developments that result from this Routemap will be subject to the Boards business case approval processes.

There are external grant funding opportunities available to advance the sustainability agenda, and NHS Lanarkshire will continue to pursue all opportunities available to us in this respect. At this time, we have a capital bid submitted under the GPSEDS scheme that totals £5m.

It is expected that some interventions will be revenue releasing, delivering additional opportunities for investment.

8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

There are multiple risks that relate to delivery of the Routemap and these are fully detailed within the attached paper. Our corporate risk register also includes a risk associated with NHSL failing to meet the Net Zero Target which is relevant to this work.

9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	☒	Effective partnerships	☒	Governance and accountability	☒
Use of resources	☒	Performance management	☒	Equality	☒
Sustainability	☒				

10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT

Has an E&D Impact Assessment has been completed?

Yes ☒
No ☐

Our Strategy and Policy were subject to an EQIA. Our workstreams will undertake EQIAs throughout the development of their programmes of work.

11. CONSULTATION AND ENGAGEMENT

This is an summary report providing an overview of the externally produced Routemap to Net Zero. We have engaged with NHS Assure in relation to the Routemap and our S&E group have all had an opportunity to comment and feedback on the content.

12. ACTIONS FOR THE BOARD

- The Board is asked to:

Approve	☐	Endorse	☐	Identify further actions	☐
Note	☒	Accept the risk identified	☐	Ask for a further report	☐

NHS Lanarkshire's Board are asked to note the content of the Net Zero Routemap briefing paper.

13. FURTHER INFORMATION

For further information about any aspect of this paper, please contact:
Jacqui McGeough, Deputy Director Planning, Property and Performance