

Meeting of:
NHS Board
27th March 2024

Lanarkshire NHS Board
Kirklands
Fallside Road
Bothwell
G71 8BB
Telephone: 01698 855500
www.nhslanarkshire.scot.nhs.uk



SUBJECT: OUR HEALTH TOGETHER (OHT) – FINAL DRAFT

1. PURPOSE

This paper is coming to the Board:

For Approval	<input checked="" type="checkbox"/>	For Assurance	<input type="checkbox"/>	For Information	<input type="checkbox"/>
--------------	-------------------------------------	---------------	--------------------------	-----------------	--------------------------

The Board is asked to consider for approval the final draft of our new healthcare strategy Our Health Together.

2. ROUTE TO THE NHS BOARD

The draft strategy has been considered for comment by the Strategic Delivery Team, Area Partnership Forum, Area Clinical Forum, Public Reference Forum and the Planning, Performance and Resources Committee.

The route to the Board has also included engagement with the Non-Executive Directors at a NXD briefing session.

3. SUMMARY OF KEY ISSUES

Our Health together (OHT) sets out the Board's strategy for the period dating from 2024 to 2031. The strategy was developed following an extensive stakeholder engagement programme that ran from April to August 2023 and involved patients, carers, our staff and local communities, including children and young people.

OHT provides the overarching strategic direction and is aligned to the Transformation and Reform programme that is already underway. The strategy also reflects both local and national priorities. The four reform groups referenced as the priority areas of focus within the document will become the delivery arm of Our Health Together going forward. These groups will develop implementation plans for the short to medium term and will continue to engage and involve key stakeholders in their work.

The new NHS Lanarkshire 'Vision' has yet to be signed off and will be incorporated into the final OHT document prior to publication.

The Board is asked to approve the final draft OHT strategy which is attached as Appendix 1.

4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	<input checked="" type="checkbox"/>	ADP	<input type="checkbox"/>	Government policy	<input checked="" type="checkbox"/>
Government directive	<input type="checkbox"/>	Statutory requirement	<input type="checkbox"/>	AHF/local policy	<input checked="" type="checkbox"/>
Urgent operational issue	<input type="checkbox"/>	Other	<input checked="" type="checkbox"/>		

5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

Three Quality Ambitions:

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
------	-------------------------------------	-----------	-------------------------------------	----------------	-------------------------------------

Six Quality Outcomes:

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input checked="" type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input checked="" type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input checked="" type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

6. MEASURES FOR IMPROVEMENT

As part of our Strategy document we have set out a section that introduces how we will measure the success of the strategy as we start to implement our reform programme(s). Each of the 4 Transformation and Reform workstreams will identify their own outcome measures to demonstrate the success of OHT. These will be informed by the objectives that are detailed and will include short, medium and longer-term outcomes.

7. FINANCIAL IMPLICATIONS

Driving efficiency and delivering best value is an underlying principle of Our Health Together and this should be evident throughout the document. All aspects therefore promote effective and efficient use of resources to ensure that future health care provision is sustainable and represents best value.

8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

Corporate risk 2062 describes the risk associated with the progression of the development of the new Strategy, Our Health Together. This risk will be removed when the strategy is signed off and the risks associated with delivery transfer to the 4 reform groups.

9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>	Effective partnerships	<input checked="" type="checkbox"/>	Governance & accountability	<input checked="" type="checkbox"/>
Use of resources	<input checked="" type="checkbox"/>	Performance management	<input checked="" type="checkbox"/>	Equality	<input checked="" type="checkbox"/>
Sustainability	<input checked="" type="checkbox"/>				

10. EQUALITY IMPACT ASSESSMENT / FAIRER SCOTLAND DUTY

Has an E&D Impact Assessment has been completed?

Yes
 No

A series of EQIAs have been completed as part of the development process of the OHT strategy. This included all workstreams who have input to the development of the document. Additionally, an EQIA was carried out for the communications and engagement programme that was completed in 2023.

Looking forward to implementation, it is anticipated that the reform groups would develop an EQIA for each of the constituent areas.

11. CONSULTATION AND ENGAGEMENT

NHS Lanarkshire has completed a comprehensive and wide ranging engagement programme with stakeholders as part of the development of the new healthcare strategy which took place during 2023. More recently further engagement has taken place with SDT, ACF, APF and PPRC to inform the final draft.

12. ACTIONS FOR THE BOARD

The Board is asked to:

Approve	<input checked="" type="checkbox"/>	Accept the assurance provided	<input type="checkbox"/>	Note the information provided	<input type="checkbox"/>
---------	-------------------------------------	-------------------------------	--------------------------	-------------------------------	--------------------------

The Board is asked to approve the final draft healthcare strategy Our Health Together.

13. FURTHER INFORMATION

For further information about any aspect of this paper, please contact Roslyn Rafferty, Head of Strategy & Performance

Colin Lauder
Director of Planning, Property & Performance

Appendix 1 ‘Our Health Together Living Our Best Lives in Lanarkshire’