ITEM 14a

Corporate Risk Management



NHS Lanarkshire Board 31st May 2023

Subject: Corporate Risk Register Overview

1. Purpose

This paper is coming to the Board for:

| For assurance X For endorsement | | To note | Χ | l |
|---------------------------------|--|---------|---|---|
|---------------------------------|--|---------|---|---|

2. Route to Board

This paper has been:

| Prepared | X | Reviewed | Χ | Endorsed | Χ | |
|----------|---|----------|---|----------|---|--|
|----------|---|----------|---|----------|---|--|

By the Corporate Risk Manager and Corporate Management Team at its meeting held on 22nd May 2023.

3. Background and Summary of Key Issues

Effective Risk Management is a fundamental cornerstone of good Corporate Governance and Internal Control and is an essential component in the delivery of the NHS Board's corporate objectives.

The NHS Lanarkshire corporate risk register is considered frequently by the corporate management team, who discuss new and emerging risks; very high graded risks across NHS Lanarkshire, mitigating controls and risks that exceed the corporate risk appetite.

The enclosed report (appendix 1) and the subsequent Corporate Risk Register in full (Appendix 2) presents an update to the Corporate Risk Register for the reporting period March 2022/23 – May 2023/24.

Summary of material changes to the risks within the Corporate Risk Register:

- ➤ Three new risks are proposed: **2205** Fire Safety Within NHSL, **2212** Failure to Comply with NHS Sustainability Policy, DL (2021) 38 & **2213** Ability to Respond to Climate Change
- ➤ Two risks have increased in score: **2125** Optimal Clinical Outcomes & **2150** Ability to Maintain General Medical Service Provision
- ➤ Two risks have decreased in score: **2205** Fire Safety Within NHSL & **2038** Procurement of New NHS Lanarkshire Labs Managed Service Contract
- One risk has been closed and removed from the Corporate Risk Register: 2123 Ability of NHSL to Deliver a Balanced Budget within Year 2022/23

4. Strategic Context

This paper links to the following:

| Corporate objectives | Χ | LDP | Government policy | |
|--------------------------|---|-----------------------|----------------------|---|
| Government directive | | Statutory requirement | AHF / local policy | |
| Urgent operational issue | | Other | Corporate Governance | Χ |

5. Contribution to Quality

This paper aligns to the following elements of safety and quality improvement:

Three Quality Ambitions:

| Safe | Χ | Effective | Χ | Person Centred | Χ |
|------|---|-----------|---|----------------|---|

6. Measures for Improvement

The Corporate Risk manager is working closely with Risk Owners and Directors to ensure that all risks are reviewed regularly and mitigation and actions reflect current plans.

7. Financial Implications

All very high and high graded risks will be considered in terms of exceeding the corporate risk appetite against the adequacy of mitigating controls and action planning that might require a more intensive supported financial approach to mitigation.

8. Risk Assessment/Management Implications

No further risk analysis is required.

9. Fit with Best Value Criteria

This paper aligns to the following best value criteria:

| Vision and leadership | Χ | Effective partnerships | | Governance and accountability | Х |
|-----------------------|---|------------------------|---|-------------------------------|---|
| Use of resources | Χ | Performance management | Χ | Equality | |
| Sustainability | | | | | |

10. Equality and Diversity Impact Assessment / Fairer Scotland Duty

An E&D / FSD Impact Assessment has been completed



An impact assessment is not required for this report, as the approach applies equally.

11. Consultation and Engagement

This paper has been discussed and endorsed by CMT and prepared for onwards assurance to the board.

12. Actions for the Board

The Board are asked to:

| Approve | | Endorse | Χ | Identify further actions | |
|---------|---|----------------------------|---|--------------------------|--|
| Note | Χ | Accept the risk identified | | Ask for a further report | |

Board members are asked to:

• Consider the content of the attached report in Appendix 1 for approval.

13. Further Information

For further information about any aspect of this paper, please contact:

| Mr P Cannon | Ms Charlotte Hope | Mrs J Gardner |
|--------------------|--------------------|--------------------|
| Board Secretary | Corporate Risk | Chief Executive |
| | Manager | |
| Kirklands | Kirklands | Kirklands |
| Telephone: 01698 | Telephone: 01698 | Telephone: 01698 |
| 752868 or | 752871 or | 752870 or |
| Internal Extension | Internal Extension | Internal Extension |
| 402278 | 402871 | 402281 |