

Board Meeting
26 October 2022

Lanarkshire NHS Board
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SUBJECT: SUSTAINABILITY AND CLIMATE CHANGE STRATEGIC PLAN

1. PURPOSE

For approval	<input checked="" type="checkbox"/>	For Assurance	<input type="checkbox"/>	To Note	<input type="checkbox"/>
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The Sustainability and Climate Change Strategic Plan details our strategy to deliver net zero sustainable health service for NHS Lanarkshire's population, meeting government targets and providing efficient, patient-focussed care. This plan is presented to Board for approval.

2. ROUTE TO THE NHS BOARD

The development of the Strategic Plan was commissioned by NHS's Sustainability and Environment Group, which established a short-life which met for the first time in February 2022.

Following an initial round of restricted stakeholder engagement, an initial draft of the plan was presented to PPRC in April 2022. A period of stakeholder engagement took place between April and September with feedback from this process presented to PPRC in September 2022.

The plan has been amended to reflect the comments received prior to presentation at the October meeting of the Board.

This paper has been prepared by: Jacqui McGeough, Deputy Director of Property, Planning and Performance and Michael Simpson, Head of Sustainability and Environmental Management.

3. SUMMARY OF KEY ISSUES

3.1 Background

Sustainability & Climate Change is both an individual work-stream and a key strategic pillar underpinning the development of the Boards strategy, 'Our Health Together'. The 'planning with people' approach supporting development of the healthcare strategy has been adopted to develop our draft Sustainability and Climate Change Strategy and a short-life working group drawn from a broad range of stakeholders met for the first time in February 2022. This included representatives from:

- Sustainability and Environmental Management
- Planning team
- Public partnership
- Health and social care Partnership
- Acute Division
- Staff side
- Public Health

- PSSD
- Clinicians

3.2 Stakeholder Engagement

A formal launch of our stakeholder communication and engagement process progressed following presentation of the draft at April's PPRC.

In addition to informing the final content of the strategy, it was recognised that there were broader benefits that would include:

- Building awareness of the agenda
- Promote active involvement and engagement
- Improve visibility of initiatives and work already underway
- Extending the conversation and focus beyond buildings and infrastructure
- Challenging teams and individuals to think about how they can adapt their practice to be more sustainable

The formal round of engagement concluded on Friday 16th September 2022. This extended across a number of platforms and targeted our staff, partner organisations including Local Authority, third sector, voluntary organisations, Lanarkshire's Green Health Partnership and the general public.

The engagement and consultation process was promoted and progressed utilising a variety of strategies and platforms to ensure the widest reach and maximum engagement. This included face to face engagement at targeted internal committees and forums (internal and external to NHSL), on-line web based promotion, and through Social Media channels.

3.3 Engagement and Consultation Output

Feedback from our stakeholder engagement was received and captured, both in real time at the face to face sessions and also via the web based form created.

Overall, feedback has been positive, with the majority of respondents recognising the importance of this endeavour. There have been some themes which have emerged from this engagement noted as follows:

Positive Comments	Areas for further Development
Positive comments on the format and layout	Access to EVs for Car leasing
Document is clear and easy and understand	Future provision of publicly available EV charging points
On whole the document covers the key themes that should be included	Whilst all new buildings should be net-zero, comments have stressed the existing estate is not overlooked;

As a result of the feedback our strategic plan has been updated to:

- Reflect the net-zero exercise will extend to our existing estate as well as new-builds;
- Make reference to our car lease programme and availability of EVs (and the work that will need to be done nationally)

- Provide clarification of emissions scopes
- Include 2038 decarbonisation of heat in buildings target
- Reference a formalised green theatres programme

4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	<input checked="" type="checkbox"/>	AOP	<input type="checkbox"/>	Government policy	<input checked="" type="checkbox"/>
Government directive	<input checked="" type="checkbox"/>	Statutory requirement	<input type="checkbox"/>	AHF/local policy	<input type="checkbox"/>
Urgent operational issue	<input type="checkbox"/>	Other	<input type="checkbox"/>		

5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

Three Quality Ambitions:

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
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Six Quality Outcomes:

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input checked="" type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input checked="" type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input checked="" type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

6. MEASURES FOR IMPROVEMENT

Measures for improvement are detailed as part of the Strategic Plan. These will be assessed under specific project workstreams covering each area of focus and measured under the governance of the Sustainability & Environment Group, comprised of multidisciplinary stakeholders from across the organisation. The Sustainability & Environment Group is chaired by Deputy Director Planning, Property & Performance with a clear route of governance to PPRC and Board.

The strategy has been developed to facilitate ease of assessment under existing reporting frameworks, such as the National Sustainability Assessment Toolkit (NSAT) which covers each of the areas of focus of the strategy. General measurement and assessment of the strategy, and NHS Lanarkshire’s environmental/sustainability performance as a whole, will also be covered through the statutory Public Sector Climate Change Duties Report (PSCCDR) each year.

7. FINANCIAL IMPLICATIONS

There are no financial implications associated with the engagement and consultation process.

Delivery of the strategy itself will inevitably have financial implications and any associated

programs of work and developments will be subject to the Boards business case approval processes. There is a wealth of external grant funding opportunities available to advance the sustainability agenda, and NHS Lanarkshire will continue to pursue all opportunities available to us in this respect.

The strategy itself promotes effective and efficient use of resources to ensure that future health care provision is sustainable and it is expected that many interventions will be revenue releasing, delivering additional opportunities for investment.

8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

Risk relating to the strategy can be categorised into several different areas, detailed below:

- Reputational risk: NHSL fails to meet its published targets
- Climate-related risk: NHS Lanarkshire’s ability to adapt to the effects of climate change

9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>	Effective partnerships	<input checked="" type="checkbox"/>	Governance and accountability	<input checked="" type="checkbox"/>
Use of resources	<input checked="" type="checkbox"/>	Performance management	<input checked="" type="checkbox"/>	Equality	<input checked="" type="checkbox"/>
Sustainability	<input checked="" type="checkbox"/>				

10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT

Has an E&D Impact Assessment has been completed?

- Yes
 No .

This is a summary report providing an overview of progress. Individual workstreams will undertake EQIAs throughout the development of their programmes.

11. CONSULTATION AND ENGAGEMENT

The strategic plan is presented following a period of consultation and engagement which ran from April to Sept 2022. The initial draft was updated to reflect the themes highlighted.

12. ACTIONS FOR THE BOARD

- The Board is asked to:

Approve	<input checked="" type="checkbox"/>	Endorse	<input type="checkbox"/>	Identify further actions	<input type="checkbox"/>
Note	<input type="checkbox"/>	Accept the risk identified	<input type="checkbox"/>	Ask for a further report	<input type="checkbox"/>

NHS Lanarkshire’s Board are asked to ratify the Sustainability and Climate Change Strategic Plan

13. FURTHER INFORMATION

For further information about any aspect of this paper, please contact:

Jacqui McGeough, Deputy Director Planning, Property and Performance