

NHS Board
25 May 2022

Lanarkshire NHS Board
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SUBJECT: CODE OF CORPORATE GOVERNANCE (MAY 2022)

1. PURPOSE

This paper is coming to the Board:

For approval	<input checked="" type="checkbox"/>	For endorsement	<input type="checkbox"/>	To note	<input type="checkbox"/>
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This paper highlights one change that is required in the Introductory section of the Code of Corporate Governance.

2. ROUTE TO THE BOARD

This paper has been:

Prepared	<input checked="" type="checkbox"/>	Reviewed	<input type="checkbox"/>	Endorsed	<input type="checkbox"/>
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by the Board Secretary to take account of developments and changes that require to be reflected in the Code.

3. SUMMARY OF KEY ISSUES

In May of each year the Code of Corporate Governance is reviewed, and this year a desktop review has been undertaken in light of all the Covid pandemic governance changes that have also been introduced. Once full pre covid governance arrangements have been restored a fundamental review of the Code will be undertaken mid-year 2022, which will also incorporate any national developments being taken forward by the National Corporate Governance Steering Group (in revising the Blueprint for Good Governance), and the review of the Model Code of Conduct for Members being established by the Standards Commission. This model code is anticipated to be released to the NHS in June 2022.

The 2021 Code is on the Board website, link below.

[NHS Lanarkshire Code of Corporate Governance](#)

The Board reviewed the Standing Financial Instructions and Scheme of Delegation in April 2021. These will be incorporated into the updated Code after the Board meeting.

There is only one change required of the document proposed at this point. Paragraph 5 of the Introduction where the composition of the Board is set out has been updated to reflect the additional Non Executive appointments made in 2021 and 2022, and an updated title, that of Executive Nurse Director.

Further reviews in 2022 will include a refresh of section D – Schedule of Decisions Reserved for the NHS Board, and Section G - Scheme of Delegation: Healthcare Quality Assurance and Improvement, Section F - Scheme of Delegation - Staff Governance, and Section H - Risk Management.

4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	<input type="checkbox"/>	AOP	<input type="checkbox"/>	Government policy	<input checked="" type="checkbox"/>
Government directive	<input type="checkbox"/>	Statutory requirement	<input type="checkbox"/>	AHF/local policy	<input type="checkbox"/>
Urgent operational issue	<input type="checkbox"/>	Other	<input type="checkbox"/>		

The Code of Corporate Governance effectively provides a framework to support all of the above.

5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

Three Quality Ambitions:

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input type="checkbox"/>
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The Code of Corporate Governance provides a framework which defines the business principles of the NHS Board and the Organisation, in support of the delivery of safe, effective, person-centred care and the undernoted Quality Outcomes.

Six Quality Outcomes:

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input type="checkbox"/>
Best use is made of available resources. (Effective)	<input type="checkbox"/>

6. MEASURES FOR IMPROVEMENT

This section is not directly relevant.

7. FINANCIAL IMPLICATIONS

There are no financial implications.

8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

There are no obvious material risks.

9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>	Effective partnerships	<input checked="" type="checkbox"/>	Governance and accountability	<input checked="" type="checkbox"/>
Use of resources	<input checked="" type="checkbox"/>	Performance management	<input checked="" type="checkbox"/>	Equality	<input checked="" type="checkbox"/>
Sustainability	<input checked="" type="checkbox"/>				

10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT

An E&D Impact Assessment has not been completed, because the Code of Corporate Governance equally encompasses all aspects of the Board's role in the discharge of its business.

11. CONSULTATION AND ENGAGEMENT

A desktop review was undertaken in light of other changes that will be required when pre Covid governance arrangements are restored in full.

The revised Standing Financial Instructions and Scheme of Delegation were approved by the NHS Board in March 2022.

12. ACTIONS FOR THE BOARD

The NHS Board is asked to:

Approve	<input checked="" type="checkbox"/>	Endorse	<input type="checkbox"/>	Identify further actions	<input type="checkbox"/>
Note	<input type="checkbox"/>	Accept the risk identified	<input type="checkbox"/>	Ask for a further report	

- (a) approve the changes made to paragraph 5 of the Introduction to reflect changes in the composition of the Board;
- (b) note that a Model Code of Conduct for Members is expected to be issued by the Standards Commission in June 2022;
- (c) note that further reviews will be undertaken during 2022 as the response to the pandemic reduces; and
- (d) note that the updated Code of Corporate Governance will be uploaded on to the Board's public facing web site after the meeting.

13. FURTHER INFORMATION

For further information about any aspect of this paper, please contact Paul Cannon, Board Secretary. Telephone: 01698 752868 e-mail paul.cannon@lanarkshire.scot.nhs.uk