



**SUBJECT: LANARKSHIRE GLOBAL CITIZENSHIP PROGRAMME**

**1. PURPOSE**

The attached paper is coming to the Board:

For approval	<input type="checkbox"/>	For endorsement	<input checked="" type="checkbox"/>	To note	<input checked="" type="checkbox"/>
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The purpose of the report is to:

- Provide an update on development and implementation of the Lanarkshire Global Citizenship Network & Lanarkshire Global Health Twinning Project.
- Provide NHS Board Members with an opportunity to provide a recommendation on the proposed approach to develop the next phase of work.

**2. ROUTE TO THE BOARD**

This paper has been:

Prepared	<input checked="" type="checkbox"/>	Reviewed	<input checked="" type="checkbox"/>	Endorsed	<input type="checkbox"/>
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by the Project Manager, Magda Henderson and reviewed by the NHS Lanarkshire Global Citizenship Co-Lead Champions, Kate Bell, John Logan and Calvin Brown.

**3. PURPOSE OF THE REPORT**

The attached paper provides the Board with information about the progress made to date of the Lanarkshire Global Citizenship Programme including the Lanarkshire Global Citizenship Network as well as the global health partnership twinning project with South Lanarkshire HSCP Blantyre Community Hub Project and asks the Board to endorse further development steps.

**4. PROGRESS TO DATE**

There are two key components of the Lanarkshire Global Citizenship Programme; to develop the Lanarkshire Global Citizenship Network and to develop a Global Health Partnership (Twinning with Chitambo District, Central Province, Zambia).

Allowing for the impact of the response to the Covid-19 pandemic on available resources, the Lanarkshire Global Citizenship Programme has made good progress across many areas where a strategic partnership would be of value. Important steps were made to strengthen partnerships between NHS Lanarkshire and Police Scotland, and with the Scottish Ambulance Service.

There has been good progress made in terms of initiating the work of the Twinning Project Between NHS Lanarkshire, South Lanarkshire Health and Social Care Partnership, and Central

Province/Chitambo District in Zambia. The introductory meeting was held on 30th March 2022 with the Lanarkshire Global Citizenship co-leads and representatives from the South Lanarkshire Health and Social Care Partnership, and representatives from the Zambian Ministry of Health, Central Province and Chitambo District. The initial discussion took place around common themes and areas of interest and to consider a global health twinning partnership project with Central Province in Zambia and the local developments of the Blantyre Community Hub initiative. A follow up meeting is being scheduled to understand the strategic priorities to promote a knowledge and skills exchange to support improvements in community health and social care in jointly agreed topics/areas/services, involving communities, considering how improvement approaches can support exchanging clinical skills, clinical experience, and possibly intergeneration work.

It was proposed that the Steering Group for the Global Health Twinning Partnership aspect of the Blantyre Community Hub would be established to support the work of the project providing local and national connections, strategic direction and planning, and associated engagement activities. This work remains in the formative stages, requires support, agreement and approval from South Lanarkshire HSCP to set up arrangements including those covering governance.

The re-launch of the Lanarkshire Global Citizenship Programme was held on 31st March 2022 and included presentations by:

- Alice Bayles, Leader of the Scottish Government Global Health Co-ordination Unit
- Dr Kalonde Kasengele, Specialty Registrar in Public Health, Chairperson of Scottish Public Health Registrar Group, NHS Lanarkshire
- Ian Beattie, Head of Health and Social Care, South Lanarkshire Health and Social Care Partnership
- Dr Olga McGowan, Consultant Psychiatrist and Honorary Clinical Lecturer, Undergraduate Medical School, University of Glasgow
- Dr Arun Iyer, Consultant ENT Surgeon/Otologist, University Hospital Wishaw.

It was agreed to re-establish the Lanarkshire Global Citizenship Network Group which would have responsibility for ensuring appropriate governance and determining the scope and scale of work to be undertaken, the prioritisation process, how resources for sustainability should be obtained; consider fundraising opportunities, risk management, benefits to partnerships including NHS Lanarkshire, and how wider partnership work can be developed and evaluated.

The Lanarkshire Global Citizenship Programme 2021/22 end year project report has been embedded to provide more information on the programme including key milestones which have been achieved and proposed. Please see Appendix 1.

## **5. NEXT PHASE OF WORK**

The following phases and key milestones are proposed:

### **Stage 1: March 2022 – May 2022**

- Assemble and update the Global Health Twinning project brief (completed)
- Confirm formal process for making the right connections with Government officials in Zambia (completed)
- Organise the introductory online meeting between the Lanarkshire Global Citizenship co-leads, South Lanarkshire Health and Social Care Partnership and the key stakeholders from Zambia (completed)
- Identify key stakeholders at the Zambian Ministry of Health (completed)
- Agree appropriate governance arrangements including reporting and financial accountability in place
- Build relationships with the key stakeholders in Zambia;
- Understand the strategic health and social care priorities in Zambia;

- Consider communications and engagement plan with announcement of Global Citizenship aspect to the Blantyre Community Hub
- Draft Communication and Engagement plan to describe the depth and breadth of engagement to be undertaken to inform the development of the partnership.
- Establish Steering Group for the Global Citizenship aspect of the Blantyre Community Hub.

## Stage 2: May 2022 – October 2022

- Organise the second online meeting between the Lanarkshire Global Citizenship co-leads, South Lanarkshire Health and Social Care Partnership and the key stakeholders from Zambia;
- Organise the third online meeting between the Lanarkshire Global Citizenship co-leads, South Lanarkshire Health and Social Care Partnership and the key stakeholders from Zambia;
- Consider local community organisations role and function as partners in this work e.g. community organisations, David Livingstone Centre;
- Establish opportunities and deliverables of the project;
- Develop joined priorities;
- Establish a partnership for sustainable strategic change with Scottish Ambulance Service and Police Scotland;
- Launch of the Blantyre Community Hub.

## 6. FINANCIAL IMPLICATIONS

The Lanarkshire programme was awarded £74k in 2021/22 from the Scottish Government Department for International Development Unit to progress our approach with our twinning partner in Zambia within the period 2021-22. The International Development Unit is supporting partnerships and collaboration while valuing the network of connections that Scotland has built up with Malawi, Rwanda, Zambia and Pakistan.

The external funding is specifically to provide dedicated project management to develop the potential for a piece of global health citizenship work as part of the planned community development work through the Blantyre Community Hub initiative and provide support to the Lanarkshire Global Citizenship Network. The funding also covers costs to undertake an in-country visit when it is safe to do so. The aim of the project specific work will be to exchange learning and give rise to the development of a twinning exchange with mutual benefits.

A request for funding from the Scottish Government Department International Development Unit for 2022-23 is pending. The funding will support the continued project management, costs associated with visits and proposals for further development of communication and engagement activities, training & development programme (suggested trauma informed practice training exchange) and online coaching/mentoring sessions.

A sustainability plan and funding strategy outlining how we raise or generate the money to fund all the programme activities is required.

## 7. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	<input checked="" type="checkbox"/>	AOP	<input type="checkbox"/>	Government policy	<input checked="" type="checkbox"/>
Government directive	<input type="checkbox"/>	Statutory requirement	<input type="checkbox"/>	AHF/local policy	<input type="checkbox"/>
Urgent operational issue	<input type="checkbox"/>	Other	<input type="checkbox"/>		

## 8. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

### **Three Quality Ambitions:**

Safe	<input type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
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### **Six Quality Outcomes:**

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input checked="" type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

## 9. MEASURES FOR IMPROVEMENT

To be developed.

## 10. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

The initial risks identified as part of the programme have been noted in the Programme Brief.

Risk and Issues Register has been developed and maintained by the Project Manager with regular reviews by the programme leads. Please see Appendix 2.

The current issue is that of the capacity of the co-leads to lead and oversee the programme of work and fully support the project manager. Going forward this may result in delays and not progressing this work in the short term. Consideration as to how best to link this work to a corporate service within NHS Lanarkshire may mitigate this issue.

## 11. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>	Effective partnerships	<input checked="" type="checkbox"/>	Governance and accountability	<input type="checkbox"/>
Use of resources	<input checked="" type="checkbox"/>	Performance Management	<input type="checkbox"/>	Equality	<input checked="" type="checkbox"/>
Sustainability Management	<input type="checkbox"/>				

## 12. EQUALITY AND DIVERSITY IMPACT ASSESSMENT

An Equality and Diversity Impact Assessment will be completed in due course.

## 13. CONSULTATION AND ENGAGEMENT

To be undertaken when network proposal is more developed.

## 14. ACTIONS FOR THE BOARD

The Board is asked to:

Approve	<input checked="" type="checkbox"/>	Endorse	<input type="checkbox"/>	Identify further actions	<input type="checkbox"/>
Note	<input checked="" type="checkbox"/>	Accept the risk identified	<input type="checkbox"/>	Ask for a further report	<input type="checkbox"/>

The NHS Board is asked to note the following recommendations:

- (1) Note the progress made to date.
- (2) Support the direction of travel for Lanarkshire Global Citizenship Programme including Lanarkshire Global Health Twinning Project.
- (3) Note the proposed stages of the programme and project.
- (4) Provide feedback, suggested contributions.

## 15. FURTHER INFORMATION

For further more detailed information or clarification of any issues in this paper please contact:

### Lanarkshire Global Citizenship Programme Co-Leads

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## APPENDIX 1

The Lanarkshire Global Citizenship Programme - Lanarkshire Global Citizenship Network & Lanarkshire Global Health Twinning Project 2021/22 end year project report.



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## APPENDIX 2

Risks and Issue Register



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