

NHS Board
30 March 2022

Lanarkshire NHS Board
Kirklands
Fallside Road
Bothwell
G71 8BB
Telephone: 01698 855500
www.nhslanarkshire.scot.nhs.uk



SUBJECT: ANNUAL REVIEW 22 NOVEMBER 2021

1. PURPOSE

This paper is coming to the NHS Board

For approval	<input type="checkbox"/>	For Assurance	<input type="checkbox"/>	For Noting	<input checked="" type="checkbox"/>
--------------	--------------------------	---------------	--------------------------	------------	-------------------------------------

2. ROUTE TO THE NHS BOARD

This paper has been:

Prepared	<input checked="" type="checkbox"/>	Reviewed	<input type="checkbox"/>	Endorsed	<input type="checkbox"/>
----------	-------------------------------------	----------	--------------------------	----------	--------------------------

by the Board Secretary.

3. SUMMARY OF KEY ISSUES

The key points of the Annual Review held on 22 November 2021 are contained in the attached letter from the Cabinet Secretary for Health and Social Care.

Three issues are highlighted from the letter.

Unscheduled Care

In relation to unscheduled care, the letter sets out that performance across NHS Lanarkshire's three main acute sites has been a significant issue over recent years and the Board has continued to experience significant challenges in delivery of the 4-hour standard; the main issues being time to first assessment and waits for beds. Each of the 3 acute sites have been challenged in maintaining separate patient flows whilst complying with Infection, Prevention and Control guidance and physical distancing. **The delivery of a sustained improvement in the performance against this standard remains a key clinical priority area for NHS Lanarkshire.**

Child & Adolescent Mental Health Services

In relation to Mental Health Services, the letter makes reference to "...Local improvement plans for Child & Adolescent Mental Health Services and Psychological Therapy Services having been submitted in July 2021 setting out how NHS Lanarkshire will use the allocated Mental Health Recovery and Renewal fund for waiting list

reductions. **Progress will be kept under close review by the Government’s Mental Health Division Performance Unit**”. At the last Board meeting in January 2022 Mr McGuffie offered to provide an update on the Child & Adolescent Mental Health Service developments at the March Board meeting, and an update is appended for information.

Delayed Discharges

The Chair and Chief Executive confirmed that NHS Lanarkshire and the local Health and Social Care Partnerships remain committed to a whole-system approach around the improvement programmes, such as Interface Care and Planned Date of Discharge, Home First and Discharge Without Delay. **Scottish Government will keep progress in this key area under close review.**

These are areas of key focus for the Board, and our progress will be reviewed at the next Annual Review.

Positive remarks

Board Members are asked to note the very positive remarks made by the Cabinet Secretary about the performance of the Board in very challenging circumstances, and Mr Yousaf, at the end of the letter states

I want to conclude by reiterating my sincere thanks to the NHS Lanarkshire Board and local staff for your sustained professionalism and commitment, in the face of unprecedented and unremitting pressures during both 2020/21 and 2021/22, for the benefit of local people.

4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	<input type="checkbox"/>	AOP	<input type="checkbox"/>	Government policy	<input checked="" type="checkbox"/>
Government directive	<input checked="" type="checkbox"/>	Statutory requirement	<input type="checkbox"/>	AHF/local policy	<input type="checkbox"/>
Urgent operational issue	<input type="checkbox"/>	Other	<input type="checkbox"/>		

5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

Three Quality Ambitions:

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
------	-------------------------------------	-----------	-------------------------------------	----------------	-------------------------------------

Six Quality Outcomes:

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input type="checkbox"/>
Best use is made of available resources. (Effective)	<input type="checkbox"/>

6. MEASURES FOR IMPROVEMENT

The three main areas of focus are summarised in section 3.

7. FINANCIAL IMPLICATIONS

None.

8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

The three key areas highlighted are referenced in the Corporate Risk Register and the reputational damage that not improving in each of these areas will bring about.

9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>	Effective partnerships	<input type="checkbox"/>	Governance and accountability	<input checked="" type="checkbox"/>
Use of resources	<input type="checkbox"/>	Performance management	<input type="checkbox"/>	Equality	<input type="checkbox"/>
Sustainability	<input type="checkbox"/>				

10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT

Has an E&D Impact Assessment has been completed?

Yes
No

11. CONSULTATION AND ENGAGEMENT

Not required.

12. ACTIONS FOR THE NHS BOARD

The NHS Board are asked to:

Approve	<input type="checkbox"/>	Gain Assurance	<input type="checkbox"/>	Note	<input checked="" type="checkbox"/>
---------	--------------------------	----------------	--------------------------	------	-------------------------------------

13. FURTHER INFORMATION

For further information about any aspect of this paper, please contact;

Name: Paul Cannon
Designation: Board Secretary
Telephone: 01698 752868