

Lanarkshire NHS Board
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Meeting of Meeting of Lanarkshire NHS Board – 30 March 2022

COVID IMPACT – ACUTE ACTIVITY REPORT

1. PURPOSE

This paper is coming to Lanarkshire NHS Board.

For approval	<input type="checkbox"/>	For endorsement	<input type="checkbox"/>	To note	<input checked="" type="checkbox"/>
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The paper reports on the impact covid has had on a range of performance metrics across the Acute Division between 26th January 2022 to 21st March 2022.

2. ROUTE TO LANARKSHIRE NHS BOARD

This paper has been:

Prepared	<input type="checkbox"/>	Reviewed	<input checked="" type="checkbox"/>	Endorsed	<input type="checkbox"/>
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The acute activity within this report has been discussed at the Corporate Management Team/Divisional Management Team.

3. SUMMARY OF KEY ISSUES

The Acute Division has faced significant challenges in maintaining and delivering a full range of services due to the impact of Covid.

4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	<input checked="" type="checkbox"/>	AOP		Government policy	
Government directive	<input checked="" type="checkbox"/>	Statutory requirement		AHF/local policy	
Urgent operational issue	<input checked="" type="checkbox"/>	Other			

5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

Three Quality Ambitions:

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
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Six Quality Outcomes:

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input checked="" type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

6. MEASURES FOR IMPROVEMENT

Waiting time Access Targets and Guarantees set by the Scottish Government in relation to Scheduled/Unscheduled Care. However, it should be noted that a National Clinical Prioritisation tool for patients waiting for surgery is being used.

7. FINANCIAL IMPLICATIONS

Financial implications are included in the Director of Finance report.

8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

Very High Risks recorded within the Acute Division are:

- Interventional Radiology
- Staffing and Resilience
- Unscheduled Care
- TTG
- Consistent Availability of Reagents for Covid 19 Testing
- Radiologist Staffing
- Inpatient Capacity

9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input type="checkbox"/>	Effective partnerships	<input type="checkbox"/>	Governance and accountability	<input checked="" type="checkbox"/>
Use of resources	<input checked="" type="checkbox"/>	Performance management	<input checked="" type="checkbox"/>	Equality	<input type="checkbox"/>
Sustainability	<input checked="" type="checkbox"/>				

10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT

An E&D Impact Assessment has not been completed because this is an activity report, reflecting the Board's policy of equality of access to services.

11. CONSULTATION AND ENGAGEMENT

The issues highlighted in the attached paper are discussed extensively at Divisional and Governance Committees.

12. ACTIONS FOR LANARKSHIRE NHS BOARD

The Lanarkshire NHS Board is asked to:

Approval	<input type="checkbox"/>	Endorsement	<input type="checkbox"/>	Identify further actions	<input type="checkbox"/>
Note	<input checked="" type="checkbox"/>	Accept the risk identified	<input type="checkbox"/>	Ask for a further report	<input type="checkbox"/>

The Lanarkshire NHS Board is asked to note the impact Covid is having on the Acute Division.

13. FURTHER INFORMATION

For further information about any aspect of this paper, please contact *Judith Park, Director of Acute Services*

JUDITH PARK
DIRECTOR OF ACUTE SERVICES
22 MARCH 2022

**NHS Lanarkshire Headquarters,
Fallside Road, Bothwell G71 8BB
www.nhslanarkshire.org.uk**

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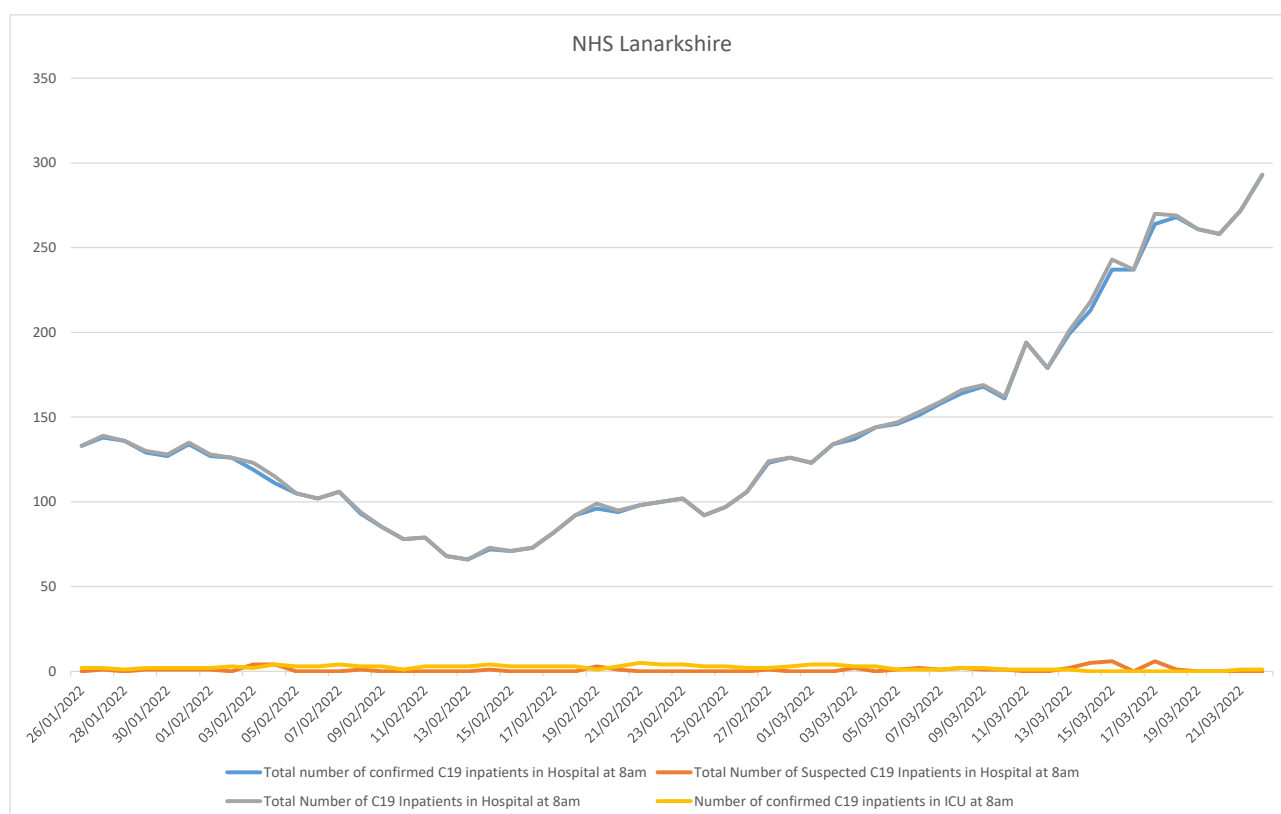
COVID IMPACT – ACUTE ACTIVITY REPORT

1. PURPOSE

The purpose of this paper is to update the Lanarkshire NHS Board on the impact covid has had on a range of performance metrics across the Acute Division between 26th January 2022 to 21st March 2022.

2. COVID INPATIENTS - ACUTE SERVICES

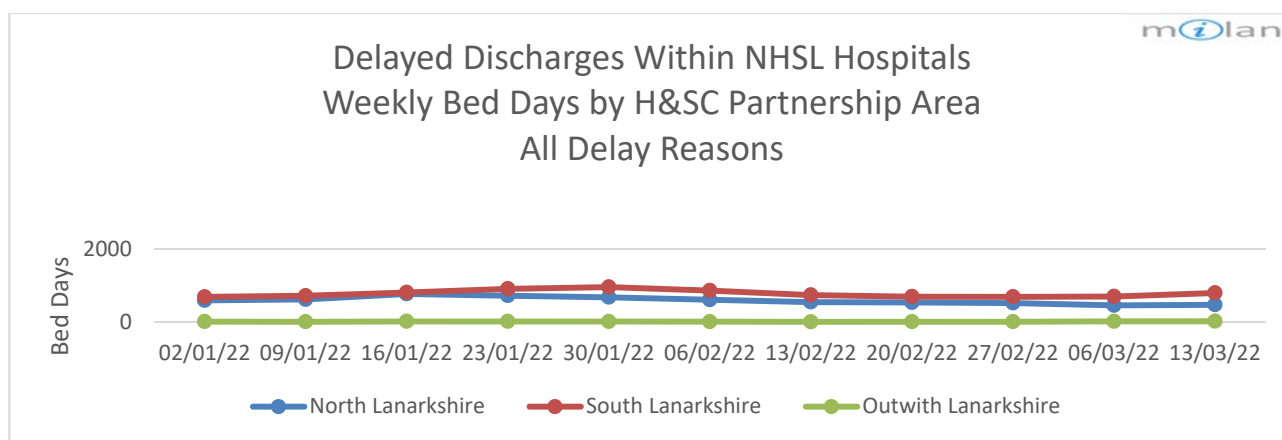
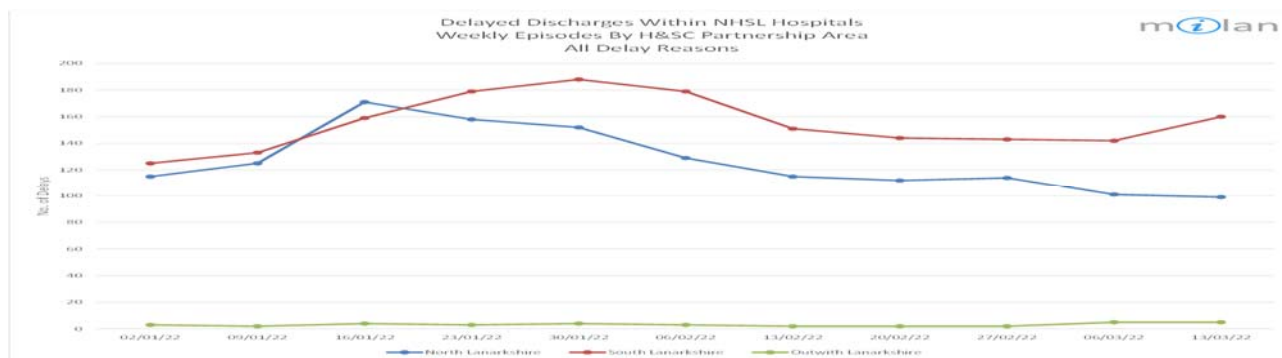
What does the data tell us: Between 26th January 2022 and 22nd March 2022, there has been an increase in the total number of confirmed covid19 patients in the 3 acute sites. As at today (22nd March 2022) there are 293 positive patients, this is the highest number since early 2020. The number of covid19 patients in ICU has remained low.



Narrative: The number of Covid positive patients has increased since 21st February 2022.

2.2) PATIENTS IN DELAY – NORTH AND SOUTH LANARKSHIRE

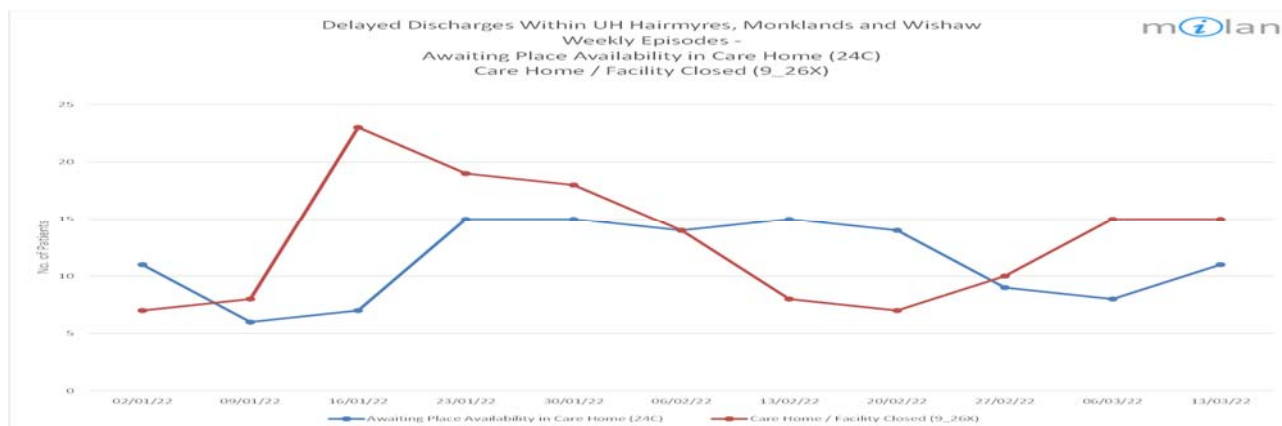
What does the data tell us: Delayed discharges in south Lanarkshire have increased since the beginning of March 2022.



Narrative: The average number of reportable patients in delay across both partnerships is circa 165. This equates to 7 wards (based on 24 beds).

2.3) INPATIENTS WAITING TO BE TRANSFERRED FROM ACUTE TO CARE HOMES

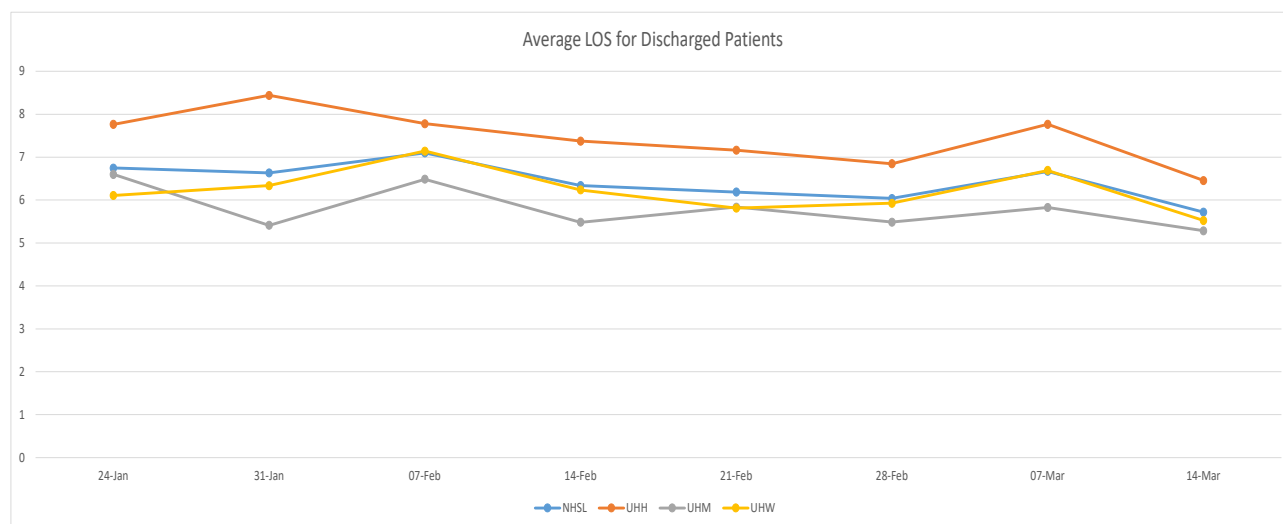
What does the data tell us: The number of patients waiting to go to care homes which are closed has increased during the same period.



Narrative: The impact of increasing covid positive patients, increased delays and patients waiting to go to care homes is having a significant impact on flow into and out of the 3 acute hospitals.

2.4) LENGTH OF STAY (LoS)

What does the data tell us: There is variation in length of stay across the 3 acute hospitals.



Narrative: Further detailed analysis of length of stay for covid and non covid patients will be included in the Week 2 acute data for the CMT. The average length of stay for covid positive patients is approximately 3 times longer than for non covid patients.

3. RECOMMENDATIONS

The Lanarkshire NHS Board are asked to note the impact the increasing number of covid positive patients is having on a range of performance metrics.

4. CONCLUSION

The Acute Division continues to focus on responding to the challenges resulting from the increase in covid positive patients. Unscheduled Care continues to be an area of significant concern and an on-going challenge for the Acute Division. The delivery of whole system change will be a core component of effecting improvement.

5. FURTHER INFORMATION

For further information about any aspect of this paper, please contact *Judith Park*, Director of Acute Services

JUDITH PARK
DIRECTOR OF ACUTE SERVICES
22 March 2022