

Lanarkshire NHS Board Kirklands Hospital
 Fallside Road
 Bothwell G71 8BB
 Telephone: 01698 855500
www.nhslanarkshire.scot.nhs.uk



Minute of Meeting of the Lanarkshire NHS Board
 held on Wednesday 20th December 2021 at 9.30am
 by using Microsoft Teams

CHAIR: Mrs N Mahal, Non Executive Director

PRESENT: Mrs L Ace, Director of Finance
 Mr A Boyle, Non Executive Director
 Mr N Findlay, Non Executive Director
 Councillor P Kelly, Non Executive Director
 Ms H Knox, Chief Executive
 Mrs M Lees, Chair, Area Clinical Forum
 Mrs L Macer, Employee Director
 Mr B Moore, Non Executive Director
 Ms L McDonald, Non Executive Director
 Councillor J McGuigan, Non Executive Director
 Dr A Osborne, Non Executive Director
 Dr J Pravinkumar, Director of Public Health and Health Policy
 Mr D Reid, Non Executive Director
 Dr L Thomson, Non Executive Director / Vice Chair

IN ATTENDANCE: Mr C Brown, Director of Communications
 Mr P Cannon, Board Secretary
 Dr J Keaney, Medical Director, Acute Division
 Mr C Lauder, Director of Planning, Property & Performance
 Mrs J Park, Director of Acute Services

APOLOGIES: Dr J Burns, Medical Director
 Mr E Docherty, Director of Nursing, Midwifery and Allied Health Professionals
 Mr J Muir, Non Executive Director

2021/12/256

WELCOME

Mrs Mahal welcomed colleagues to the meeting.

Mrs Mahal also highlighted that as the meeting was being livestreamed, while welcoming observers, she reminded all observers that the meeting was not being recorded and there was no permission to record or rebroadcast the meeting.

2021/12/257

DECLARATION OF INTERESTS

There were no declarations of interest.

2021/12/258

COVID UPDATE

The NHS Board received and noted an update on the Covid position from the Chief Executive and it was highlighted that the high number of admissions, coupled with high levels of staff absence due to isolating, was

continuing to have a significant impact on acute beds and the Emergency Departments. It was noted that community services were also experiencing similar levels of high demand and high staff absences. It was anticipated that the Omicron variant will become the dominant strain over the coming weeks.

THE BOARD:

1. Noted the Covid update from the Chief Executive.

2021/12/259

ELECTIVE ORTHOPAEDIC SERVICE

The NHS Board received a paper from Mr Lauder, Director of Planning, Property & Performance which sought approval to incorporate elective inpatient orthopaedic surgery in the new University Hospital Monklands (UHM) as part of the process described as Elective Orthopaedics Phase 2 Redesign.

Mr Lauder reminded Board Members that NHS Lanarkshire carried out stakeholder engagement during August and September 2021 on Board Officers' preferred option of the new UHM as the future location of elective orthopaedic in-patient services in Lanarkshire.

This paper and the full engagement report (Appendix 1) set out the details of the engagement process and its findings.

It was highlighted that the proposals were in the context of the Board's previously stated commitment to three Lanarkshire acute hospitals that have consultant-led emergency departments with access to emergency surgery and medicine, supported by critical care, diagnostics and outpatients.

The paper sought to provide Board Members with assurance that a robust and comprehensive integrated equality and inequality assessment had been undertaken to determine the impact across the Lanarkshire population and NHS Lanarkshire workforce of the proposed relocation of elective inpatient orthopaedic services to the new University Hospital Monklands site.

It was also noted that the recommendation was consistent with the emerging aspirations within the Board's new healthcare strategy *Our Health Together*, and was endorsed by the Corporate Management Team.

Mr Brown, Director of Communications, also added that the engagement process had been supported and endorsed by Healthcare Improvement Scotland. The main theme emerging from the engagement process was around travel and transport and those living closest to University Hospital Hairmyres expressed concerns, and those living close to the site of the new University Hospital Monklands were in favour of the proposal. Mr Brown added that a significant amount of work would be undertaken to address these concerns in the context of the new Hospital being built in Wester Moffat, many of them having been voiced previously. These would be taken on board as part of a wider Transport Action Plan to ensure that all parts of Lanarkshire were able to easily access the new Hospital, either by private or public transport.

Ms Knox indicated that there had been extensive engagement with clinical staff and it was noted that both the Area Clinical Forum and the Area Partnership Forum supported the recommendation. Local clinical staff had also been consulted and while it was clear that there were concerns from staff at University Hospital Hairmyres commitments had been given in relation to the development of a range of surgical clinical services at the Hospital once elective orthopaedic services had been transferred into the new Hospital at Monklands. It was also noted that Orthopaedic Consultants were supportive of the recommendation and looked forward to being involved in the design of the new facilities.

Mr Lauder highlighted the extensive and ground-breaking work undertaken in preparing equalities and inequalities impact assessments and thanked colleagues Public Health, Planning and Communications for their efforts in preparing these assessments.

Mrs Lauder added that staff would be offered a choice of whether to transfer with services to the new Hospital when this is commissioned, anticipated to be 2028, and the Board would be guided by the Organisational Change Policy in ensuring that all staff were consulted on the move well in advance of this change.

Members, in supporting the recommendation, referred to the extensive engagement process, the equality and inequality impact assessments, the clinical assurances provided, and noted that this was in line with *Our Health Together* and the establishment of Centres of Excellence across the three Acute Hospitals in NHS Lanarkshire. It was however stressed that transport concerns must be addressed robustly.

Dr Keaney highlighted the benefits in establishing a new service in the new Hospital, from the perspective of infection control, the provision of single rooms, ventilation, theatre capacity, rehabilitation services and co-design.

Board Members indicated that they were supportive of the recommendation.

THE BOARD:

1. Noted the robust engagement approach undertaken on the preferred option put forward by the Corporate Management Team for elective orthopaedics, during July, August and September 2021;
2. Considered the feedback from stakeholders through the engagement process as outlined in the Engagement Report (Appendix 1);
3. Noted the linkage between the proposed changes to elective orthopaedics to both the completion of the Monklands Outline Business Case and to the emergent healthcare strategy “Our Health Together”;
4. Agreed that further work will take place as proposals are developed to meet the recommendations outlined by HIS - Community Engagement (Appendix 7 and Appendix 9);
5. Noted the challenges and mitigations identified within the integrated inequalities and equalities assessment (Appendix 8);

6. Approved the proposal to incorporate elective inpatient orthopaedic surgery in the new University Hospital Monklands (UHM) as part of the process described as Elective Orthopaedics Phase 2 Redesign.

2021/12/260

ANY OTHER COMPETENT BUSINESS

Dr Thomson highlighted that this was the final meeting of the Board to be chaired by Mrs Mahal, who will reach the end of her term of office on 31 December 2021. Board Members joined Dr Thomson in paying tribute to the significant contribution made by Mrs Mahal to NHS Lanarkshire as a Non Executive Board Member, and latterly as Chair, over the past 10 years. It was testament to the commitment of Mrs Mahal that she agreed to extend her term of office on two occasion at the request of the Scottish Government.

Mrs Mahal thanked Dr Thomson and fellow Board Members and Officers, for their kind words and wished the Board well in future endeavours.

2021/12/261

RISK

The NHS Board did not consider that any other new emerging risks should be considered for addition to the Corporate Risk Register, or that any existing risks needed to be re-assessed following discussion at this meeting.

2021/12/262

DATE AND TIME OF NEXT MEETING

Wednesday 26th January 2022 at 9.30am.