

Meeting of
NHS Lanarkshire Board
26 January 2022

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SUBJECT: South Lanarkshire Integration Scheme

1. PURPOSE

This paper is coming to the Board:

For approval	<input checked="" type="checkbox"/>	For endorsement	<input type="checkbox"/>	To note	<input type="checkbox"/>
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To report to the Board, the completion of the review of the South Lanarkshire Integration Scheme and recommend approval of the updated Scheme as required by statute.

2. ROUTE TO THE BOARD

The report attached has been:

Prepared	<input checked="" type="checkbox"/>	Reviewed	<input type="checkbox"/>	Endorsed	<input type="checkbox"/>
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As part of the requirements of the Public Bodies (Joint Working) (Scotland) Act 2014 (thereafter referred to as The Act), Councils and NHS Boards are required to review their Integration Scheme at least once every five years.

The purpose of the Integration Scheme is to set out the rules of engagement/workings of Health and Social arrangements; and importantly the functions which the Council and NHS Board choose to delegate to the Integration Joint Board (IJB) from a strategic oversight perspective. The Act stipulates that delegated functions will, as a minimum, cover adult Health and Social Care but can, with agreement of the Parties, include other areas of service.

Following approval through both South Lanarkshire Council's Executive Committee and NHS Lanarkshire Board, the South Lanarkshire Integration Scheme was submitted to for approval to the Scottish Parliament in June 2015 and given assent in September 2015.

Although reviews of Integration Schemes were due last year, the Scottish Government - in light of the need to prioritise the response to the COVID pandemic - had asked that Councils and NHS Boards who had not reviewed their Integration Schemes within this window undertake a very light touch review. The rationale being that where they planned a more wholesale re-look at their Scheme, then this could be done at a point where a degree of normality had returned. Following this, further correspondence was received by the Scottish Government in August 2021 via a letter to IJB Chief Officers, and NHS and Local Authority Chief Executives outlining the requirement to review and revise Integration Schemes. The letter was set within the context of the Public Bodies Act 2014, in that Local Authorities and NHS Boards are required to review their Integration Schemes every 5 years as a minimum, ensuring that this process is undertaken with relevant stakeholder engagement/consultation

In responding to the first ask by the Scottish Government, South Lanarkshire Council and NHS Lanarkshire undertook a light touch review over the summer of 2020. This review was

consulted upon, presented to and approved by the Council's Executive Committee and the NHS Lanarkshire Board in September and October 2020 respectively. It was anticipated that a fuller review of the Integration Scheme would follow in 2021, and in particular, when the demands of the pandemic had settled and a degree of normalisation had resumed.

In responding to the second ask detailed in the Scottish Government letter of August 2021, a commitment had already been made within the papers to the Executive Committee and the NHS Board in 2020 that a fuller review of the Integration Scheme would follow in this year.

Since the last update on the Integration Scheme to the Council's Executive (September 2020), a number of important strategic imperatives have come about, not least the Independent Review of Adult Social Care (IRASC) and the recent consultation on a National Care Service. These potentially have significant implications for many of the current integration arrangements as set out in the Integration Scheme (as have been previously considered by Board members).

In October 2021, a paper was presented to the Board which proposed a further review of the South Lanarkshire Integration Scheme. It proposed and received the agreement of the Board that a pragmatic approach be taken to reviewing the Integration Scheme given the wider policy context and evolving national picture. The Board approved a targeted and technical review of the current Scheme be undertaken and submitted by the year-end. This essentially would involve a sense check to see if anything from a terminology perspective had changed since the 2020 review and undertake the necessary consultation alongside this. This consultation would be embedded as part of the current work to develop the new Strategic Commissioning Plan (SCP), given that all stakeholders are involved in this process (which conforms to the National Standards for Community Engagement and Planning with People Guidance).

This paper outlines the work that has been undertaken to complete the task of reviewing the Integration Scheme, together with the proposed changes for the Board's approval.

4. STRATEGIC CONTEXT

This paper links to the following:

Corporate Objectives	<input checked="" type="checkbox"/>	AOP	<input type="checkbox"/>	Government Policy	<input checked="" type="checkbox"/>
Government Directive	<input checked="" type="checkbox"/>	Statutory Requirement	<input checked="" type="checkbox"/>	AHF/Local Policy	<input type="checkbox"/>
Urgent Operational Issue	<input type="checkbox"/>	Other	<input type="checkbox"/>		

5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

Three Quality Ambitions:

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
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Six Quality Outcomes:

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input checked="" type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input checked="" type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input checked="" type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

6. MEASURES FOR IMPROVEMENT

This work has benefitted from additional oversight provided by the Depute Chair of the IJB (who also had acknowledged specialist expertise in respect of the legislation). They have been supported by the Health & Social Care Partnership's Head of Commissioning and Performance; strategic planning staff of both the NHS Board and the Council; the Chief Finance Officer for the IJB; and the Council's Legal Services Manager. There has also been further input of other senior staff from across both organisations; and consultation with members of the Strategic Commissioning Group on the content prior to changes being finalised for consideration.

Consequently, this further review has focused on updates as summarised below:

- Changes to terminology to reflect the 'here and now' position.
- No material changes have been proposed to delegated functions, and therefore from a financial perspective the IJB budget still remains within the parameters of the original and agreed delegated functions when the Integration Scheme was first approved in 2015; and
- Where actions/commitments have now been completed, the Integration Scheme has been updated, alongside any target dates.

In summary, the changes made to the Integration Scheme build upon the previous review undertaken in 2020; and whilst they do not constitute any significant change or deviation from the original version presented in 2015, this should not be confused with the level and breadth of review undertaken. Appendix 1 provides a copy of the proposed Integration Scheme; and once approved, this will be sent to the Scottish Government for sign off.

A parallel approval process will also be required from a South Lanarkshire Council's perspective, as both the Board and Council need to jointly agree this. The Executive Committee of South Lanarkshire Council is due to meet on the 2 February 2022 to similarly consider the revised Scheme for approval.

7. FINANCIAL IMPLICATIONS

There are no new direct financial implications arising from this review of the Integration Scheme, given that there is no variation to the delegated functions or changes to any of the roles or responsibilities.

8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

There are no additional risks associated with this paper.

9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>		Effective partnerships	<input checked="" type="checkbox"/>	Governance and accountability	<input checked="" type="checkbox"/>	
Use of resources	<input checked="" type="checkbox"/>		Performance management	<input checked="" type="checkbox"/>	Equality	<input checked="" type="checkbox"/>	
Sustainability	<input checked="" type="checkbox"/>						

10. EQUALITY AND DIVERSITY IMPACT ASSESSMENTYes No

An EQIA was undertaken at the point in time where the Integration Joint Board was established.

11. CONSULTATION AND ENGAGEMENT

As agreed by the Board at its October 2021 meeting, the necessary consultation was embedded as part of the current work to develop the new Strategic Commissioning Plan (SCP) for the South Lanarkshire IJB, given that all stakeholders are involved in this process (and which conforms to the National Standards for Community Engagement and Planning with People Guidance).

The Integration Scheme was also formally discussed with members of the South Lanarkshire IJB Strategic Commissioning Group as an agenda item at the last meeting (3 November 2021) for consideration and comment.

12. ACTIONS FOR THE BOARD

The Board is asked to:

Approval	<input checked="" type="checkbox"/>		Endorsement	<input type="checkbox"/>	Identify further actions	<input type="checkbox"/>
Note	<input type="checkbox"/>		Accept the risk identified	<input type="checkbox"/>	Ask for a further report	<input type="checkbox"/>

- a) Approve this review of the South Lanarkshire Integration Scheme and submission of the revised Scheme to the Scottish Government; and
- b) Note that it will be presented to a future South Lanarkshire IJB meeting, for noting.

13. FURTHER INFORMATION

For further information about any aspect of this paper, please contact

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