

ID	Corporate Objectives	Opened Date	Title	Description of Risk	Risk level (initial)	Mitigating Controls	Risk level (current)	Risk level (Tolerance)	Review Date	Risk Owner	Assurance Committee
2085	Safe	05/10/2021	Capacity within NHSL to respond to the ongoing challenges of the Covid-19 pandemic including Delta variant, other variants and r	<p>There is a risk that NHSL will not have the capacity to respond to the ongoing COVID-19 pandemic, delta variant and other variants, as well as other respiratory pathogens, particularly over the winter period. This increase in new and previous respiratory conditions will exacerbate demand on services, risks overwhelming the available resources, so impacting on bed capacity and further testing resilience of the workforce. This is could lead to:</p> <ul style="list-style-type: none"> <li>--loss of and disruption to the delivery of health &amp; social care;</li> <li>-further loss of daily routine services</li> <li>-negatively impact capacity for recovery and to manage backlog as a result of continued service disruption</li> <li>-increased morbidity and mortality in the population;</li> <li>-increased health inequalities;</li> <li>-short and longer-term impact on the health and wellbeing of front-line staff.</li> </ul>	Very High	<ol style="list-style-type: none"> <li>1.NHSL declared a live incident on 2nd March 2020</li> <li>2.Strategic Command and supporting structure in place, structure effective, with reporting of actions, risks and issues from all groups – scaled up and scaled down depending on prevailing circumstances.</li> <li>3.Maintenance of Strategic Log throughout the pandemic established.</li> <li>4.Review of the NHSL COVID-19 mobilisation plan</li> <li>5.Maintain oversight of test and protect and care home risks and issues through the tactical and operational groups</li> <li>6.Local Resilience Partnerships commenced, linking to the National resilience groups. This group also flexes up and down to match prevailing circumstances</li> <li>7.Continued community surveillance of covid-19 through Test and Protect, Public Health Scotland and national systems and use of local and national intelligence including modelling from Strathclyde University to inform planning and decision making.</li> <li>8.Management plans continue to be based on national guidance</li> <li>9.Continuous communications</li> <li>10.Workforce flexibility through continued recruitment, redeployment and re-training to allow covid plans to be implemented.</li> <li>11.Mutual aid from local partners and National Contact Tracing Centre continues to support capacity within services, enabling annual leave and supporting staff wellbeing.</li> <li>12.Managed recovery through proactive planning across the organisation</li> </ol>	Very High	High	30/11/2021	H Knox	Population Health and Primary Care Committee