

Meeting of NHS Board
31st March 2021

Lanarkshire NHS Board
Kirklands
Fallside Road
Bothwell
G71 8BB
Telephone: 01698 855500
www.nhslanarkshire.scot.nhs.uk



SUBJECT: EXCEPTION REPORT FROM ACUTE GOVERNANCE COMMITTEE, 24TH MARCH 2021

1. PURPOSE

The Exception Report from the Acute Governance Committee is coming to the Lanarkshire NHS Board.

For approval	<input type="checkbox"/>	For endorsement	<input type="checkbox"/>	To note	<input checked="" type="checkbox"/>
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2. ROUTE TO THE LANARKSHIRE NHS BOARD

The Exception Report has been:

Prepared	<input type="checkbox"/>	Reviewed	<input checked="" type="checkbox"/>	Endorsed	<input checked="" type="checkbox"/>
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by the Chair of the Acute Governance Committee and Director of Acute Services.

3. SUMMARY OF KEY ISSUES

Feedback from Acute Governance Committee on 24th March 2021, highlighting past and present performance position regarding TTG, Outpatient, Unscheduled Care/Redesign of Urgent Care/Admission conversion, Cancer, response to Covid-19, capacity, remobilisation and restoration and risk management.

4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	<input checked="" type="checkbox"/>	AOP	<input checked="" type="checkbox"/>	Government policy	<input checked="" type="checkbox"/>
Government directive	<input type="checkbox"/>	Statutory requirement	<input type="checkbox"/>	AHF/local policy	<input type="checkbox"/>
Urgent operational issue	<input type="checkbox"/>	Other	<input type="checkbox"/>		

5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

Three Quality Ambitions:

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
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Six Quality Outcomes:

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input checked="" type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input checked="" type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input checked="" type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

6. MEASURES FOR IMPROVEMENT

Summarised in report.

7. FINANCIAL IMPLICATIONS

N/A.

8. RSK ASSESSMENT/MANAGEMENT IMPLICATIONS

Review of the Acute Risk Register continues to be undertaken, led by the Acute Risk Facilitators. Risks associated with Covid-19 and Very High graded risks were highlighted to the committee. Verbal updated regarding Interventional Radiology received.

9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>	Effective partnerships	<input checked="" type="checkbox"/>	Governance and accountability	<input checked="" type="checkbox"/>
Use of resources	<input checked="" type="checkbox"/>	Performance Management	<input checked="" type="checkbox"/>	Equality	<input checked="" type="checkbox"/>
Sustainability Management	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>		

10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT

Applies to antenatal performance data.

11. CONSULTATION AND ENGAGEMENT

N/A

12. ACTIONS FOR THE LANARKSHIRE NHS BOARD

The Lanarkshire NHS Board is asked to:

Approve	<input type="checkbox"/>	Endorse	<input type="checkbox"/>	Identify further actions	<input type="checkbox"/>
Note	<input checked="" type="checkbox"/>	Accept the risk identified	<input type="checkbox"/>	Ask for a further report	<input type="checkbox"/>

13. FURTHER INFORMATION

The Board will continue to receive Performance updates. For further information about any aspect of this paper, please contact:

A handwritten signature in black ink that reads "Avril Osborne". The signature is written in a cursive style and is underlined.

Dr Avril Osborne
Chair of Acute Governance Committee

Mrs Judith Park
Director of Acute Services

24th March 2021

Acute Governance Committee

(Meeting on 24th March 2021)

Chair: Dr Avril Osborne

Key Issues Considered

1. Prior to the meeting, it was agreed, in the circumstances, Operational Managers were excused from the meeting, but attended by the Director of Acute Services, Acute Directors of Nursing and Medicine. An update regarding Vascular Services was provided by University Hospital Hairmyres Site Director.
2. The minutes and action log from the previous meeting in January 2021 were noted and updates provided.
3. The committee considered the original work plan and revised work plan from 2020/2021 and agreed the work plan for 2021/2022.
4. A presentation regarding Whistle-Blowing was delivered by Lesley McDonald, Non-Executive Director, providing information of the Whistle-Blowing Champion's role in the organisation and onward dissemination through Acute Services was agreed.
5. An update regarding Vascular Services was provided. The approved tenders were noted and anticipated completion date of September 2021 was noted. Interconnection with Interventional Radiology discussed and noted.
6. An overview presentation providing the committee with updated information on key aspects of Covid related activity, in-patient capacity, unscheduled care performance of the 4 Hour Waiting Time Standard, with particular reference to 8 and 12-hour performance, cancer waiting time performance, TTG and outpatient performance, clinical prioritisation, remobilisation, staffing absence levels and well-being, hand hygiene, very high graded risks, redesign of urgent care and finance were all covered.
7. The Risk Register, currently subject to review, was referenced as part of the presentation and a report received prior to the meeting. Improvement in SAER performance noted. Currently there are no SAERs outstanding over 150 days within the Acute Division.
8. There was discussion regarding staff resilience, deployment of staff, staff well-being and support and long term emotional impact on staff.
9. The committee noted the North and South IJB Minutes.

Key Issues to Highlight

1. A verbal update regarding very high risks was presented. The committee noted these relate to;
 - Interventional Radiology
 - TTG
 - Consistent Availability of Reagents for Covid Testing
 - Radiologist Staffing

2. The Acute Governance was assured that the Acute Division forecast a break-even financial position for 2020-2021.

Any Decisions / Approvals taken to highlight

1. The Hospital Site Directors will continue to report against the Acute Governance Committee Assurance quadrant using the revised format.
2. Vascular Surgery update will be provided following completion of works to the Acute Governance Committee in November 2021, thereafter via the University Hospital Hairmyres update report.
3. The 2020/2021 Annual Report and 2020/2021 Work Plan template will be shared with Committee prior to submission to Board.

Any risks identified that need to be highlighted

1. TTG
2. Interventional Radiology
3. Radiology Staffing
4. Consistent Availability of Reagents for Covid Testing

Performance

AOP indicators awaited.