ITEM 8C

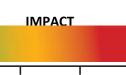
Corporate Risk Register Heatmap 18th January 2021

There are 37 risks on the Corporate Risk Register as depicted below:

| 5 | | ID1882-Acute sector bed capacity ID1450-Maintaining GP services ID1587-Sustainability of OOH ID285-External factors adversely impacting on NHSL financial balance | |
|---|---|---|---|
| 4 | ID659-Ability to deal with major emergency ID594-Prevention & detection of fraud, bribery & corruption ID1364-Risk of cyber attack ID1912-Potential increase in complaints ID1710-Public protection | ID1871-Recovery of performance 20/21 ID1661-EU withdrawal ID1702-Implementation of clinical waste contract ID1703-Safe Decontamination of persons with radiological, biological or | ID1815-Ability to realize savings and deliver a balanced budget 2020/21 |
| 3 | ID1379-Delayed discharges ID1684-NMAHP good governance ID1728-Sustainability of the Four Season Health Group ID1905-Change to SFRS response to non- sleeping areas ID1960-Reputational harm re influenza vaccination programme ID1800-Engagement with internal and external stakeholders ID1911-Potential increased claims from impact of Covid-19 ID1923-Comms re service recovery and managing expectations ID1924-Delivery of influenza vaccination programme ID1903-Delivery of T&P | chemical exposure ID1724-Delay in progressing Monklands replacement ID1832-Clinical workforce (Safe staffing Bill) ID1904-Impact on Board from change to Director of Nursing role re care homes ID1919-Safety of public with number of attendances at ED ID1969-Delivery of Covid-19 Vaccination programme ID1973-Impact from societal behavior on delivery of services ID1974-RAAC survey impact ID286-Adequacy of recurring & capital investment for UHM ID1669-Compliance with data | ID1946 – Maintaining organisation resilience ID623-Capacity to respond to Covid-19, including 2 nd wave |
| 1 | ID1899-Safe recovery whilst managing residual Covid-19 flow ID1898-Maintainence of good governance during emergency footing | protection | |



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