

|                |              |              |                           |
|----------------|--------------|--------------|---------------------------|
| Date Completed | January 2021 | Prepared by: | Corporate Management Team |
|----------------|--------------|--------------|---------------------------|

This report is designed to provide an overview of the various strands of activity being taken forward as a whole system in relation to Covid-19.

| Issue   | Update  |
|---|---|
| 1. Epidemiology                                   | <p>Key Points (as at 22 January 2021)</p> <ul style="list-style-type: none"> <li>• Cases per 100,000 over past 7 days: 173.9 for Lanarkshire; 188.9 for North Lanarkshire; 157.9 for South Lanarkshire</li> <li>• 12.5 percent of tests sampled in last 7 days returned a positive result</li> <li>• Nearly 32,000 individuals have received a COVID Vaccination in NHS Lanarkshire</li> <li>• Cases are now decreasing in all localities</li> <li>• 2 Premises were investigated over the last 24 hours</li> </ul> |
| 2. Public Health Surveillance                     | <p>A copy of the latest Public Health Surveillance report is being sent under separate cover, this contain sensitive management information and will not be formally added to the Board agenda as an attached paper.</p> <p>Also to be sent under separate cover on Monday will be a set of powerpoint sides that the Corporate Management Team review on a weekly basis around Covid data.</p>   |
| 3. Care homes                                     | There is a separate paper on the Board agenda at item 19.   |
| 4. Provision, utilisation and availability of PPE | There are no significant issues to highlight.   |
| 5. COVID Vaccination Programme                    | Dr Mark Russell will provide a powerpoint presentation at the Board meeting at item 18.   |

|                            |   |
|----------------------------|---|
| 6. Workforce               | <p>Staff Covid absence levels have risen to 4%-5% due to circa 100 staff shielding.</p> <p>To support Acute services, there is ongoing recruitment of HCSWs substantive (c. 105 WTE) and bank (c.320), redeployment of staff from H&amp;SC and non-clinical areas (c,16 HCSW).</p> <p>Recruitment to the Covid vaccination posts is being progressed and includes B3 vaccinators (c. 128 WTE), B2 (c. 128 WTE), registrants (c.107), Service Manager and Team Leaders.</p> <p>To date, 14494 (107% of target) NHS staff and 4787 (48%of target) Social care staff have received their first dose of their Covid vaccine.</p> <p>Asymptomatic testing of staff via Lateral Flow Devices (LFD) is now available to all hospital, ARIC, CH and H&amp;SCP patient facing staff. NHSL is currently accounting for 22% of the national results reported by his route.</p> |
| 7. Mental Health Services  | There is a detailed report on the Board agenda for the meeting on 27 January 2021 at item 23.   |
| 8. Infection Control       | There is a detailed report on the Board agenda for the meeting on 27 January 2021 at item 11.   |
| 9. Redesign of Urgent Care | A full report will be provided to the Board at the February 2021 meeting. A detailed report is being prepared for Scottish Government and will be submitted in early February. This report will be updated to provide an analysis of activity over the first 10 weeks of the new pathways being in place, and, if feasible, provide early feedback on benchmarking with other NHS Boards and lessons learned across the NHS in Scotland.  |

## 10. Communications

**Covid-19 vaccination Programme**

Communications on the roll-out of the covid-19 vaccination are being led by the Scottish Government - supplemented by a local communications plan. A detailed briefing was issued to NHS board members, MPs/MSPs and local elected members on 15 January 2021 and followed up by virtual briefing sessions on 22 January. To date the local communications plan has included:

- Media releases issued (general overview; staff vaccination started; over 80s vaccination beginning; update on vaccine numbers and what people can expect)
- Sharing national messages on social media as well as more local messages including a short patient story and a video on progress so far and what people can expect
- Detail in briefing is being used to draft a local webpage and FAQs
- Plan to use more patient stories / pics from vaccination clinics
- Use of the local Covid Champions network

**Broadcast**

The Communications Department and acute staff have worked with ITN, STV and BBC to highlight the realities of life inside our NHS hospitals. Access was given to ICU, A&E and the Infectious Disease Unit at University Hospital Monklands, and interviews conducted with many staff and patients. This enabled NHS Lanarkshire to communicate the key public health messages and a warning to the viewers to stick to the Covid-19 rules. There been an overwhelming positive response from staff and the public. STV commented that they have never had such a positive reaction to a story before. Footage appeared on the following TV and radio programmes: *ITN News at 10, ITN News at 6, STV News, BBC Reporting Scotland, BBC Drivetime, The Nine, Good Morning Scotland, BBC Breakfast and the Today Programme.*

**Retail**

NHS Lanarkshire is working with the local authorities to communicate how to keep safe within retail outlets. A retail social media animation has been distributed widely across the channels with support from the Covid Champions. The first public health 'social media takeover' was implemented with a focus on the use and importance of face masks. Work will continue around highlighting the steps people should take to keep safe in retail/supermarkets.

**Joint working with third sector**

NHS Lanarkshire has created a network of Covid Champions to help spread messages and support to communities to ensure they stay safe, healthy and informed. This is a joint partnership project between NHS Lanarkshire's COVID 19 Targeted Messages Short Life Working Group (Health Improvement, Communications and Public Health) and Voluntary Action North Lanarkshire and Voluntary Action South Lanarkshire who have been the conduit to accessing the support of the wide range of community groups across Lanarkshire. The champions were all chosen as they are trusted individuals who can play an important role in increasing the volume and reach of trusted, accurate information to the community. There are currently 48 champions working across various community organisations. Currently the focus of this work is<sub>3</sub> compliance messages and the vaccination programme.

|                         |   |
|-------------------------|---|
| 11. Finance             | Finance item on the agenda at item 20.  |
| 12. Digital             | No significant issues to be flagged.  |
| 13. Remobilisation Plan | The Plan was submitted to the Board in October 2020 and steps are being taken to refresh the Plan and submit version 3 to Scottish Government in February 2021. |

## 13. Resilience

**Brexit** – The United Kingdom has completed its separation from the European Union as of 23:00 hours on the 31<sup>st</sup> December 2020. A trade deal was finally agreed on the 24<sup>th</sup> December and ratified through Parliament. NHS Lanarkshire has a live incident in place and is monitoring for potential impacts associated with the new arrangements. Strategic meetings have been extended to a four-week interval and will be reviewed. Contingency arrangements remain in place to monitor impacts via multi-agency arrangements locally and nationally and via a direct health reporting route to Scottish Government. NHS Lanarkshire current preparedness is based on the UK Government reasonable worst case scenarios published in October 2020. The level of preparedness was assessed through a process of analysis with each Tactical Group across all identified risks to build a current common recognised information picture for Strategic Command. The process developed and employed in this analysis was subsequently requested by other Boards.

**COVID** - The current Command arrangements have been expanded with the addition of a Tactical Group for Covid Vaccination. The Command and Control arrangements continue to be supported with a meeting schedule spanning Monday to Friday of three formal Strategic and two informal update huddle meetings. Support is in place to support the Strategic and Tactical groups including provision of a daily data common recognised information picture which is now produced over seven days. Update reports are produced for each formal Strategic meeting which is important to recording of key information as well as a log of the meetings. This requires each Tactical Group to provide a written update ahead of each meeting where there is a need to highlight information. An incident risk register is maintained in partnership with the Risk Manager.

A reasonable worst case scenario was developed in November to take cognisance of potential concurrent risks. This was then utilised with modelling data to hold a scenario based exercise in December to aid planning for various potential circumstances that, were reasonably foreseeable, could potentially emerge in January 2021. Other Boards via a Public Health colleague requested access to these exercise materials.

The NHSL Strategic objectives have been revised and are shown below;

1. Protect and preserve life.
2. Maintain situational awareness through proactive monitoring to ensure effective planning and response to emerging and changing circumstances.
3. Prioritise resources to balance response, minimise disruption and maintain urgent access to essential services.
4. Prioritise local vaccination programmes in line with national plans and guidance to help promote early recovery and return to normality.
5. Maintain an ethical based approach.
6. Identify risks and controls to safeguard the health and safety and wellbeing of staff and patients.
7. Provide appropriate levels of resource to support for public wellbeing and mental health.
8. Establish and maintain effective communications.

The Learning Window One programme continues to progress. This has now slowed due to the pandemic response activity through waves two and three. Staff engagement remains a priority for preparation and a programme of engagement was initiated, within the limitations created by COVID, entitled 'Live from the Boardroom'. Unfortunately, this could not be completed but will be revisited when circumstances allow.