

CORPORATE RISK REGISTER
 RECORD OF CHANGE
 REPORT PREPARED FOR THE BOARD OF NHS LANARKSHIRE MEETING 24th FEBRUARY 2021

Risk ID	Description of Risk	Current Risk Level	Risk Owner	Note of Review / Change	Date Reported At CMT
623	<p>There is a risk that NHSL will not have the capacity to respond to a second / third wave of COVID-19 as the demand on services could overwhelm the available resources, including bed capacity and workforce.</p> <p>This is could lead to:</p> <ul style="list-style-type: none"> -increased morbidity and mortality in the population; -increased health inequalities; -loss of and disruption to the delivery of health & social care; -short and longer term impact on the health and wellbeing of front-line staff. 	High	G Docherty	This risk has been updated to note that whilst there is now the public health capacity to respond to Covid-19, the impact from the new variance is uncertain. Links to specific risks ID 1989, 1992 & 1882 and remains assessed as High .	01/02/2021 (for January report)
1815	There is a significant risk that NHS Lanarkshire will be unable to realise the required savings for year 2020/21and deliver a balanced budget resulting from the initial identified gap to be filled by efficiency which been exacerbated by having to suspend all programmes requiring heavy service input to allow staff to concentrate on the covid-19.	Medium	L Ace	<u>Note of Change</u> Based on the SG assurance of full recovery of Covid-19 spend, this risk has been reduced from Very High to Medium and the tolerance reduced from Very High to Low .	01/02/2021 (for January report)
1832	There is a risk that NHSL will not be able to continue to provide clinical services required because of the availability, recruitment and retention of clinical staff to comply with the Health & Care (Staffing) (Scotland) Bill with the potential to result in adverse impact on the continuity of the delivery of safe and consistent care.	High	Kay Sandilands	Change in title to differentiate between this medium term planning to comply with legislation and the current immediate workforce risks as set out in risk ID 1989. There has also been a change to the title of the group progressing the workforce planning from the Workforce Oversight Board to the Workforce Planning Group. This risk remains assessed as High .	01/02/2021 (for January report)
285	There is a risk that external factors may adversely influence NHSL's ability to sustain recurring financial balance eg superannuation and national insurance and other legislative changes eg care homes, safe staffing and pay awards, but increasingly backlog of activity will require to be managed on a rolling basis. For 2021/22 the COVID 19 pandemic will have a significant impact on the NHS's expenditure with uncertainty of the impact of Brexit.	Very High	L Ace	Risk description changed to reflect the additional challenges for the financial year 2021/22. Controls updated, however, remains a Very High graded risk.	01/02/2021 (for January report)

This is a supplementary record of change for corporate risks. New, closed and Significant Material Changes are noted within the content of the Board paper.

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1946	There is a risk that the overall resilience of NHSL could be compromised due to the potential for a number of events to occur at the same time moving into the acute winter period with winter pressures; delivery of the Covid-19 vaccination programme; impact from continuing to respond to and recover from Covid-19 pandemic; adverse weather and the uncertain impact from Brexit, affecting ability to maintain the full range of services throughout the forthcoming 6-8 months	High	H Knox	Controls updated to note the continuous resilience scenario planning. Remains a High graded risk.	01/02/2021 (for January report)
1905	The wider application of the SFRS UFAS policy has resulted in a reduction of the pre-determined attendance of fire appliances to community health centres from two appliances to one. This pre-determined attendance would be increased to normal levels on confirmation that the fire alarm activation is the result of an actual fire. The absence of suitable arrangements within health centres to investigate the cause of alarm and provide a confirmation call to SFRS using the 999 system presents a risk to staff, patients and visitors.	Medium	C Lauder	The description of this risk has been changed to more accurately reflect the position and the risk, with the controls updated accordingly. The risk remains assessed as Medium .	01/02/2021 (for January report)
1923	There is a risk that information is not disseminated timeously as services require to be stepped down and recovered in response to each Covid wave with the potential to adversely impact on the expectations of the public and the reputation of NHSL.	Medium	C Brown	The risk title and description have been changed to reflect the changing position for each covid-19 wave, noting that some services are stepped down again in this critical wave and will required the same level of communication on step down and recover. This remains assessed as Medium .	01/02/2021 (for January report)
1969	There is a risk that NHSL will not be enabled to effectively and timeously deliver the Covid-19 vaccination programme as expected because of the logistics around the model of delivery eg accommodation, priority matrix for cohorts of those to be vaccinated and the immediacy of beginning the vaccination programme with the potential to result in a continuously changing environment with delays in delivery and adverse public perception resulting in a reputation risk for NHSL.	High	J Burns	Description updated to reflect the model of delivery, the risk remains High .	15/02/2021
1989	There is a risk that NHSL will not be able to sustain and maintain the necessary workforce to meet the changing and increasing priorities and demands in responding to the current wave of the Covid-19 pandemic and mass vaccination programme, with the potential to adversely impact on patient, staff and continuity of services.	Very High	K Sandilands	Title and description updated to add the mass vaccination programme and the risk remains Very High .	15/02/2021

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