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Chair  
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By Email.

25 Jun 2021  
Jeane Freeman

### REPLACEMENT OF UNIVERSITY HOSPITAL MONKLANDS – PREFERRED SITE

Thank you for your letter regarding the report on the outcome of the comprehensive process to assess the three potential sites for the preferred location of a replacement for the University Hospital Monklands.

I note the process followed, the reasons why the Board of NHS Lanarkshire are recommending Wester Moffat as the preferred site and the assurances you have received from Healthcare Improvement Scotland and the Monklands Replacement Oversight Board. On that basis, I am happy to approve the recommendation of Wester Moffat being the preferred site and I am content for you to develop the Outline Business Case, which will be submitted to the NHS Capital Investment Group (CIG) in due course.

I should stress that the NHS Capital Investment Group will provide their customary challenge and review of your decision as part of the wider review of the business case. My approval does not preclude the CIG from questioning your process and decision in any part of the business case, as they will undertake a more detailed and forensic review of the evidence.

In advance of the Outline Business Case being submitted, I would like my officials to work closely with your team to ensure that we are fully sighted on developments and progress. In particular, I would like them to spend time on examining the cost of the project and establishing how we can get it closer to the original cost outlined in the Initial Agreement.

I appreciate the thoroughness of this exercise and the fact that you were able to successfully engage with local stakeholders during what has been a particularly challenging time for the NHS.

Kind regards  
Jeane Freeman  
JEANE FREEMAN

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