

Date Completed	April 2021	Prepared by:	Corporate Management Team
----------------	------------	--------------	---------------------------

This report is designed to provide an overview of the various strands of activity being taken forward as a whole system in relation to Covid-19.

Issue	Update
1. Epidemiology	<p>Key Points (as at 26 April 2021)</p> <ul style="list-style-type: none"> <li>• Cases per 100,000 over past 7 days: 37.3 for Lanarkshire; 51.8 for North Lanarkshire; 21.8 for South Lanarkshire</li> <li>• 1.8 percent of tests sampled in last 7 days returned a positive result</li> <li>• Percentage of test results being positive remains well below 5%</li> <li>• Mobile Testing Units deployed in Airdrie, Bellshill, East Kilbride, Hamilton, Wishaw and Rutherglen localities</li> </ul>
2. Public Health Surveillance	A copy of the latest Public Health Surveillance report is being sent under separate cover, this contains sensitive management information and will not be formally added to the Board agenda as an attached paper.
3. Care homes	There is a separate paper on the Board agenda at item 14
4. Provision, utilisation and availability of PPE	There are no significant issues to highlight
5. COVID Vaccination Programme	Dr Mark Russell will provide an update on the latest position at the Board meeting at item 12
6. Staff Testing	<p>NHS Lanarkshire introduced C19 symptomatic testing for staff in March 2020. This has now evolved into 3 elements at time of writing.</p> <ol style="list-style-type: none"> <li>1. Symptomatic Staff - currently delivered via drive through facility at Law House and also widely available across Scotland via UK Government testing centres. PCR based.</li> <li>2. Asymptomatic Staff Caring for Vulnerable Patients - routine testing offered to all patient facing staff within Oncology, Care of the Elderly and Old Age Psychiatry and Learning Disabilities. Originally 2 PCR tests taken weekly, currently evolved to 1 PCR &amp; 1 LFD test weekly.</li> <li>3. Asymptomatic Mass Staff Testing - introduced in January 2021 utilising Lateral Flow Device (LFD) tests (rapid no lab requirement). Originally to patient facing staff, expanded to include Primary Care staff and Independent contractors. In April now extended to include all healthcare staff. Voluntary twice weekly testing model in place.</li> </ol>

7. Mental Health Services	These were subject to detailed updates at the NHS Board meeting in January 2021
8. Infection Control	An update will be provided at the May 2021 meeting
9. Redesign of Urgent Care	A detailed report was provided at the February Board meeting and a further update will be provided in May 2021
10 Finance	Finance item on the agenda at item 15
11. Digital	No significant issues to be flagged
12. Communications	<p>NHS Lanarkshire is promoting the national compliance campaigns through its social media channels. We are currently developing additional local messaging to reinforce the need to “Stick with it”.</p> <p>Regular messages continue to be issued on the vaccination programme. Enquiries about vaccination are predominately in relation to the timing of second dose appointments.</p>
13. Remobilisation Plan	<p>The third draft version of the Remobilisation Plan was submitted to Scottish Government at the end of February 2021. Scottish Government comments have been received (2 April 2021) and the Plan is being refreshed. The letter from Scottish Government also acknowledged that the Board will need to complete its internal governance processes to approve the draft plan and that the finalised plan, incorporating any developments or amendments made to take account of feedback received in the interim, will be published in due course. However, given the strict requirements in place at this time, we have been asked that while we remain in the pre-election period both the Plan and the feedback is not published until after the Scottish Parliamentary election.</p>
14. Resilience	<p>COVID - The NHSL Strategic objectives are shown below;</p> <ol style="list-style-type: none"> <li>1. Protect and preserve life.</li> <li>2. Maintain situational awareness through proactive monitoring to ensure effective planning and response to emerging and changing circumstances.</li> <li>3. Prioritise resources to balance response, minimise disruption and maintain urgent access to essential services.</li> <li>4. Prioritise local vaccination programmes in line with national plans and guidance to help promote early recovery and return to normality.</li> <li>5. Maintain an ethical based approach.</li> <li>6. Identify risks and controls to safeguard the health and safety and wellbeing of staff and patients.</li> <li>7. Provide appropriate levels of resource to support public wellbeing and mental health.</li> <li>8. Establish and maintain effective communications.</li> </ol>

#### 14. Resilience (cont'd)

The current situation continues to show improvement with a continued decline in pressure in Acute and Care Home sites. New case numbers, after a period where they stalled, are now falling. Given the improving situation the Command & Control arrangements have been revised with the Strategic Command meetings being scaled back further and a number of Tactical Groups suspending activity. Four Tactical Groups remain in live mode. Support remains in place to support the Strategic and Tactical groups including provision of a daily data common recognised information picture which has now reduced to week days only. Records of meetings continue to be captured via Tactical update reports and meeting log.

COVID-19 is the single most significant event to face the NHS and it is important to recognise that incidents on unprecedented scales do occur and the value in preparation is an invaluable investment that helps the rapid response, lessen impacts and speeds up recovery. Whilst resources including time can be stretched to meet a number of competing demands the resources dedicated to resilience preparations must now be recognised with a renewed sense of priority. An essential component in this is to capture what we have learned to help drive improvement in the preparation and response.

The learning activity from the first wave identified a number of lessons and a significant number of these were taken forward to build improvements for the subsequent response. There are some lessons that were not completely implemented before priority shifted to response and remain outstanding. These may or may not now be superseded by the experiences of the second wave.

It is now important, as the prevalence and demand continues to recede, to use the opportunity to undertake a second round of learning to capture the lessons and experiences of the second wave. An element of this learning will be to benchmark against the previous learning responses. The graphic shown depicts the proposed approach.

#### Concurrent Risks;

- UEFA European Championships - There is no anticipated direct impact on NHSL from the event. There is however potential for indirect consequences associated with congregation of fans.
- COP26 – This event is currently scheduled to be held at the SECC complex in Glasgow in the first two weeks of November. Limited information is available and it is anticipated that there will be impacts on NHSL therefore planning is underway coordinated by the Resilience Team.

