

NHS Board Meeting
28 October 2020

Lanarkshire NHS Board
Kirklands
Fallside Road
Bothwell
G71 8BB
Telephone: 01698 855500
www.nhslanarkshire.scot.nhs.uk



**SUBJECT: MONKLANDS REPLACEMENT PROJECT
DECISION MAKING FRAMEWORK**

1. PURPOSE

The purpose of this paper is to

- a) provide Board Members with an update on the development of a Decision Making Framework that is intended to guide the deliberations of the Board in relation to the selection of a site for the new University Hospital Monklands;
- b) invite the Board to endorse the Framework; and
- c) invite the Board to note that this is an iterative process and as required, the Board may request additional information to support its deliberations.

For approval	<input type="checkbox"/>	For endorsement	<input checked="" type="checkbox"/>	To note	<input type="checkbox"/>
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2. ROUTE TO THE BOARD

This paper has been prepared by Paul Cannon, Board Secretary, based on comments from Board Members and Executive Directors.

3. SUMMARY OF KEY ISSUES

The NHS Board will be asked to consider a range of reports and papers that relate to the development of an Outline Business Case for the new University Hospital Monklands, and specifically the site to be selected for the new Hospital. Any recommendation made by the NHS Board will have to be submitted to the Cabinet Secretary for final consideration.

Over the recent period, June 2020 to November 2020, the Board has undertaken extensive public engagement, led by the Consultation Institute and supported in part by the Campaign Company. This built upon the earlier extensive public consultation undertaken in 2018.

Board Officers have also been working closely with colleagues in Healthcare Improvement Scotland – Community Engagement, to ensure that the recommendations made by the Cabinet Secretary, following recommendations made by the Independent Review Panel established in 2018, were met by the Board.

The compilation of all of these engagement reports (including technical reports), will be presented to the Board at a special NHS Board meeting to be arranged. It is anticipated that this special meeting will be held in December 2020.

The Decision Making Framework has been developed following engagement with Board Members and the Executive Directors; and it is intended to be used as guidance to inform the approach to making such a decision.

4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	<input checked="" type="checkbox"/>	AOP	<input checked="" type="checkbox"/>	Government policy	<input checked="" type="checkbox"/>
Government directive	<input checked="" type="checkbox"/>	Statutory requirement	<input checked="" type="checkbox"/>	AHF/local policy	<input type="checkbox"/>
Urgent operational issue	<input checked="" type="checkbox"/>	Other	<input type="checkbox"/>		<input type="checkbox"/>

5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

Three Quality Ambitions:

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
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Six Quality Outcomes:

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input checked="" type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

6. MEASURES FOR IMPROVEMENT

Not applicable.

7. FINANCIAL IMPLICATIONS

None.

8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

None.

9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>	Effective partnerships	<input checked="" type="checkbox"/>	Governance and accountability	<input checked="" type="checkbox"/>
Use of resources	<input checked="" type="checkbox"/>	Performance Management	<input type="checkbox"/>	Equality	<input type="checkbox"/>
Sustainability Management	<input checked="" type="checkbox"/>				

10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT / FAIRER SCOTLAND DUTY

The Fairer Scotland Assessment Duty Report and Equality Diversity Impact Assessments will be key reports that will be considered by the Board in their deliberations.

11. CONSULTATION AND ENGAGEMENT

Developed in consultation with key stakeholders.

12. ACTIONS FOR THE BOARD

Approve	<input type="checkbox"/>	Endorse	<input checked="" type="checkbox"/>	Identify further actions	<input type="checkbox"/>
Note	<input type="checkbox"/>	Accept the risk identified	<input type="checkbox"/>	Ask for a further report	<input type="checkbox"/>

The Board is asked to

1. Endorse the MRP Decision Making Framework; and
2. Agree that if further refinement is required to the Framework that this will be reported back to the Board in November 2020, as this is an iterative process, and the Board may require additional information in its deliberations.

13. FURTHER INFORMATION

For further information about any aspect of this paper, please contact:

Paul Cannon
Board Secretary
NHS Lanarkshire
01698 858181