

NHS Board Meeting  
28<sup>th</sup> October 2020

Lanarkshire NHS Board  
Kirklands  
Fallside Road  
Bothwell  
G71 8BB  
Telephone: 01698 855500  
[www.nhslanarkshire.scot.nhs.uk](http://www.nhslanarkshire.scot.nhs.uk)



## SUBJECT: REMOBILISATION PLAN & RECOVERY

### 1. PURPOSE

The purpose of this paper is to ask that consideration be given to approving the draft NHS Lanarkshire Remobilisation Plan, and to provide an update on the recovery process to Board Members.

For approval	<input checked="" type="checkbox"/>	For assurance	<input type="checkbox"/>	To note	<input checked="" type="checkbox"/>
--------------	-------------------------------------	---------------	--------------------------	---------	-------------------------------------

This paper has been prepared by Roslyn Rafferty, Strategy & Performance Manager.

### 2. ROUTE TO THE BOARD

This paper has been:

Prepared	<input type="checkbox"/>	Reviewed	<input checked="" type="checkbox"/>	Endorsed	<input checked="" type="checkbox"/>
----------	--------------------------	----------	-------------------------------------	----------	-------------------------------------

by the Corporate Management Team on 19<sup>th</sup> October 2020

### 3. SUMMARY OF KEY ISSUES

#### 3.1 Remobilisation Plan

Further to briefing papers considered by Board Members on 29<sup>th</sup> July 2020 and 30<sup>th</sup> September 2020, a draft Remobilisation Plan was prepared and submitted to the Scottish Government on 31<sup>st</sup> July 2020. The draft Plan was developed by the NHS Lanarkshire Corporate Management Team in response to Scottish Government (SG) guidance and reflects a whole system approach, providing details of the Lanarkshire response to March 2021 (where possible).

Due to time constraints, it was not possible to share the draft Remobilisation Plan with the NHS Board, Area Partnership Forum or Area Clinical Forum ahead of submission to the SG. The draft Plan has subsequently been shared with Non-Executive Board members at a briefing session on 12<sup>th</sup> August 2020 and members of the Area Partnership Forum on 17<sup>th</sup> August 2020. The Plan will be shared the Area Clinical Forum in November 2020.

Since submission, and in response to SG requests, the three activity templates embedded at the bottom of the appendices pages have been updated. Ongoing dialogue continues with colleagues in Scottish Government on the fine detail of the Plan and, following receipt of a letter from Christine McLaughlin DG Health & Social Care Director of Planning, a response is being prepared to address additional information requests by the end of October. This response will include issues relating to finance.

The SG will regularly review the NHS Lanarkshire Remobilisation Plan and it is likely that elements of the plan will change. Any significant changes will be brought to the Board for consideration.

The Board is asked to consider the draft Remobilisation Plan for approval.

### 3.2 Recovery

As detailed in 10<sup>th</sup> June presentation and 24<sup>th</sup> & 30<sup>th</sup> June and 29<sup>th</sup> July 2020 and 30<sup>th</sup> September 2020 NHS Board briefing papers, the Response, Remobilisation & Redesign Oversight Group (RRROG) met from 7<sup>th</sup> May 2020 until 24<sup>th</sup> September 2020.

As the overwhelming majority of service recovery proposals had been considered by the RRROG, the group was stood down and the CMT will consider any further service recovery proposals.

## 4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	<input checked="" type="checkbox"/>	AOP	<input checked="" type="checkbox"/>	Government policy	<input checked="" type="checkbox"/>
Government directive	<input checked="" type="checkbox"/>	Statutory requirement	<input checked="" type="checkbox"/>	AE/local policy	<input checked="" type="checkbox"/>
Urgent operational issue	<input checked="" type="checkbox"/>	Other	<input type="checkbox"/>		

## 5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

### *Three Quality Ambitions:*

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
------	-------------------------------------	-----------	-------------------------------------	----------------	-------------------------------------

### *Six Quality Outcomes:*

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input checked="" type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input checked="" type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input checked="" type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

## 6. MEASURES FOR IMPROVEMENT

Individual elements of the work described in this paper will contain measures of service improvement which will be reflected in revised performance indicators.

## 7. FINANCIAL IMPLICATIONS

The Remobilisation Plan contains a number of financial risks which will reported by the Director of Finance.

## 8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

The full impact of COVID-19 on activity and finance is not yet known but COVID-19 is recorded on the Corporate Risk Register as a Very High risk, and individual service recovery proposals contain an assessment of risk and plans for mitigation.

## 9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>	Effective partnerships	<input checked="" type="checkbox"/>	Governance and accountability	<input checked="" type="checkbox"/>
Use of resources	<input checked="" type="checkbox"/>	Performance Management	<input type="checkbox"/>	Equality	<input type="checkbox"/>
Sustainability Management	<input checked="" type="checkbox"/>				

## 10. EQUALITY IMPACT ASSESSMENT

NHS Lanarkshire recognises that the remobilisation of services, whilst beneficial for both staff and service users, has the potential to have differential impacts on different groups in our community. We are committed to ensuring that as we re-introduce our services, in this new way of working, that we undertake Equality Impact Assessments to help us identify any potential barriers that these new ways of working may present. From there we will take appropriate steps to mitigate or minimise those impacts to ensure our services are as accessible as can be for our population.

## 11. CONSULTATION AND ENGAGEMENT

The Remobilisation Plan is a whole system plan for Health and Care Services in Lanarkshire and reflects the response to COVID-19 from NHS Lanarkshire, North Lanarkshire Health & Social Care Partnership and South Lanarkshire Health & Social Care Partnership. The development of the Plan has been an iterative process, building on the “response” position detailed within the NHS Lanarkshire Mobilisation Plan (versions 1.0 to 9.0) and the Response, Recovery & Redesign Plan. The Area Partnership Forum and Area Clinical Forum have contributed throughout the development of the Plans and will continue to contribute to the ongoing development and implementation of the Plan.

## 12. ACTIONS FOR THE BOARD

Approve	<input checked="" type="checkbox"/>	Endorse	<input type="checkbox"/>	Identify further actions	<input type="checkbox"/>
Note	<input checked="" type="checkbox"/>	Accept the risk identified	<input type="checkbox"/>	Ask for a further report	<input type="checkbox"/>

The Board is asked to:

1. approve the draft Remobilisation Plan which was submitted to the Scottish Government on 31<sup>st</sup> July 2020;
2. note that the Remobilisation Plan will be considered by the Area Clinical Forum in November 2020;
3. note that the SG will regularly review the NHS Lanarkshire Remobilisation Plan and that any significant changes will be brought to the Board for consideration; and

4. note that the Response, Remobilisation & Redesign Oversight Group (RRROG) has now been stood down and the CMT will consider any further service recovery proposals.

### **13. FURTHER INFORMATION**

For further information about any aspect of this paper, please contact:

Roslyn Rafferty, Strategy & Performance Manager 01698 752843

---

*Colin Lauder*  
*Director of Planning, Property & Performance*

