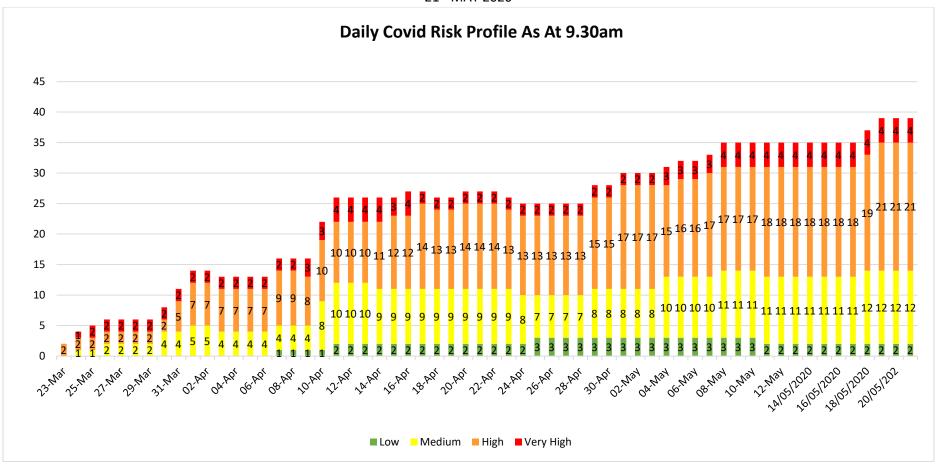
Appendix 3

STRATEGIC (GOLD) COMMAND COVID-19 21th MAY 2020



NEW RISKS

| Opened | Risk | Category | Risk Level |
|--------------|------|----------|------------|
| No new risks | | | |

CHANGE IN STATUS

| Risk | Category | Risk Level Last Review | Risk Level Current |
|--------------------|----------|---------------------------|-----------------------|
| No material change | | | |

CLOSED RISKS

| Closed | Risk | Category | Risk Level |
|-----------------|------|----------|------------|
| No closed risks | | | |

VERY HIGH GRADED RISKS (STRATEGIC)

| Category | Reference | Risk |
|----------|------------|--|
| Clinical | CL/PHSC/06 | Care home support for patient care and outbreak management |
| Clinical | CL/PHSC/15 | Testing of asymptomatic care home residents & staff creates the potential |
| | | for a number of homes to declare an outbreak with impact on patient flow |
| | | from hospital and recovery plans |
| Clinical | CL/PHSC/18 | Impact of overwhelming high volume services as they stand up again, regarding physical distancing and footfall eg immunisation and cervical smears |
| Finance | FC/01 | Significant financial expenditure & NHSL's ability to sustain recurring financial balance for 2020/21 |

HIGH GRADED RISKS (TACTICAL)

| Category | Reference | Risk Summary |
|----------|------------|---|
| Of Risk | in Covid | |
| | Risk | |
| | Register | |
| Clinical | CL/PH/04 | Specialised medicine supply for ITU |
| Clinical | CL/CRG/09 | Requirement of FFP3 for CPR & potential delays in undertaking CPR |
| Clinical | CL/AC/08 | ITU capacity |
| Clinical | CL/PH/01 | Cessation of opiod substitution therapy |
| Clinical | CL/HSCP/14 | Move to enhanced PPE across community services in sustained transmission |
| | | period, impacting on supply of PPE and safety for staff and patients |
| Clinical | CL/AC/12 | Loss of available acute beds as HPS guidance requires 14 days isolation and 2 |
| | | negative tests pre transfer to care homes |
| Clinical | CL/AC/13 | Reduced bed availability across sites as they strive to protect shielded |
| | | persons when they are inpatients |

| | | IIEWI ZID |
|------------|---------------------------------------|--|
| Clinical | CL/AC/16 | Capacity to immediately comply with the national testing programme at |
| | | both local and regional laboratory level, with the potential for non- |
| | | compliance with the imminent Test, Trace & Isolate (TTI) programme as this |
| | | is workforce intensive. |
| Clinical | CL/PHSC/17 | Progression of dental disease in a cohort of young people that can no longer |
| | | be managed conservatively, and requires urgent surgery with general |
| | | anaesthesia |
| Clinical | CL/AC/19 | Laboratories potentially will be become overwhelmed as normal NHSL |
| | | activity starts to resume. This could result in delays to turnaround times |
| | | which could impact on patient care. |
| HR | HR/01 | Workforce Capacity |
| HR | HR/06 | Lack of national testing strategy for effective staff management |
| Info/Digit | IDT/07 | Instability and variable performance of Microsoft Teams as a business |
| al | | critical tool, with potential for missed information or incorrect interpretation |
| | | of decisions, compromising decisions for business or patient care |
| Info / | IDT/03 | PPE for ehealth staff |
| Digital | | |
| Info / | IDT/04 | Increased risk of cyberattack |
| Digital | | |
| Info / | IDT/06 | Information Governance issues around Key Information Summaries (KIS) |
| Digital | | |
| Info / | IDT/08 | Use of unauthorised software, could access the Health Board network. This |
| Digital | | has been highlighted by the use of remote access software "Splashtop" by a |
| | | single GP Practice in NHSL. |
| Info / | IDT/09 | Increased usage of SMS during Covid has led to 900% increase in cost with |
| Digital | | concern about volume use and purpose |
| Logistics | LOG/PSSD/04 | Change in the SFRS response to automatic fire alarm activations at non- |
| | | sleeping premises will be a single fire engine unless activation is |
| | | accompanied by a 999 call confirming there is a fire. |
| Logistics | LOG/PSSD/03 | Change to the waste disposal contract creating disruption |
| Communi | COM/05 | Sustainability of care homes due to Covid-19, impacting across H&SCPs' with |
| cations | | potential to lead to reputational damage in the eyes of the media, public |
| | | and service users. |
| · | · · · · · · · · · · · · · · · · · · · | |