

NHS Board 25 March 2020

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**SUBJECT: NORTH LANARKSHIRE HEALTH & SOCIAL CARE PARTNERSHIP  
 STRATEGIC COMMISSIONING PLAN**

**1. PURPOSE**

This paper is coming to the Board:

For approval	<input type="checkbox"/>	For endorsement	<input checked="" type="checkbox"/>	To note	<input type="checkbox"/>
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**2. ROUTE TO THE BOARD**

This paper was:

Prepared	<input type="checkbox"/>	Reviewed	<input checked="" type="checkbox"/>	Endorsed	<input type="checkbox"/>
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by the North HSCP Strategic Leadership Team. A similar paper is being presented to North Lanarkshire Council's Policy and Strategy Committee before final approval by the North Lanarkshire IJB.

**3. SUMMARY OF KEY ISSUES**

The Public Bodies (Joint Working) Scotland Act 2014 requires each Integrated Joint Board to produce a Strategic Plan.

Health and Social Care North Lanarkshire published its ten-year strategy "Safer, Healthier, Independent Lives" in 2016 and each year since then an annual Strategic Commissioning Plan has been produced to outline the key intentions to be delivered in each year.

The partnership's first three-year Strategic Commissioning Plan covering 2020-23 (Appendix 1) will be published following approval by the IJB.

An extensive engagement process has been completed to ensure that a wide range of staff, services users and carers have had an opportunity to participate and shape the development of the three year commissioning plan which will run from 2020 – 2023.

Two rounds of locality events have taken place alongside a number of other smaller events to facilitate discussion with targeted groups' e.g. hosted services, some area wide services and an elected member session.

An online questionnaire was developed by the Strategic Commissioning Plan working group and this was launched in December 2019. Over 1,000 responses were received and the feedback around what matters most to people in terms of supports and services has been incorporated into the commissioning plan.

The Strategic Commissioning Plan Working Group has coordinated the development of the plan which sets out the overall ambition for the IJB over the next three years alongside the Programme of Work required to realise these ambitions.

The Programme of Work sets out in detail the key work programmes that will be undertaken over the three year period to meet the key ambitions set out in the Strategic Commissioning Plan. This includes details of the aims of each work programme, anticipated performance impact, key deliverables, routes through committee and financial implications. The Programme of Work is included in appendix 2.

The key Ambition Statements and Programme of work were shared at the Strategic Planning Group event held in December 2019 and subsequently made available on the Health and Social Care North Lanarkshire public website for final consultation. The draft documents were also reviewed at the Locality Planning Groups, supporting the development of the final product.

#### 4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	<input checked="" type="checkbox"/>	AOP	<input type="checkbox"/>	Government policy	<input checked="" type="checkbox"/>
Government directive	<input type="checkbox"/>	Statutory requirement	<input checked="" type="checkbox"/>	AHF/local policy	<input type="checkbox"/>
Urgent operational issue	<input type="checkbox"/>	Other	<input type="checkbox"/>		

#### 5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

##### *Three Quality Ambitions:*

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
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##### *Six Quality Outcomes:*

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input checked="" type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input checked="" type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input checked="" type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

#### 6. MEASURES FOR IMPROVEMENT

Measures of success are already set out for integration authorities through the national health and wellbeing outcomes and outcome indicators.

#### 7. FINANCIAL IMPLICATIONS

Financial implications will be identified in the subsequent reports to Committee that will outline details on each programme of work.

#### 8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

Key risks from the programme will be reflected on the IJB risk register and also the operational registers of both partners.

## 9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>	Effective partnerships	<input checked="" type="checkbox"/>	Governance and accountability	<input checked="" type="checkbox"/>
Use of resources	<input checked="" type="checkbox"/>	Performance management	<input checked="" type="checkbox"/>	Equality	<input checked="" type="checkbox"/>
Sustainability Management	<input checked="" type="checkbox"/>				

## 10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT

Equality Impact Assessments will be undertaken as part of the business case development for each programme of work.

## 11. CONSULTATION AND ENGAGEMENT

A significant programme of engagement has taken place to inform the development of the draft plan, with around 20 face to face engagement events and an online questionnaire which generated over 1000 responses.

## 12. ACTIONS FOR THE BOARD

The Board are asked to:

Approve	<input type="checkbox"/>	Endorse	<input checked="" type="checkbox"/>	Identify further actions	<input type="checkbox"/>
Note	<input type="checkbox"/>	Accept the risk identified	<input type="checkbox"/>	Ask for a further report	<input type="checkbox"/>

Endorse the draft Strategic Commissioning Plan for approval by the IJB.

## 13. FURTHER INFORMATION

Ross McGuffie  
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