



SOUTH LANARKSHIRE INTEGRATION JOINT BOARD

Minutes of meeting held in Committee Room 1, Council Offices, Almada Street, Hamilton on 18 February 2020

Chair:

Councillor John Bradley

Present:

Health and Social Care Partnership

V de Souza, Director, Health and Social Care and Chief Officer; M Moy, Chief Financial Officer

NHS Lanarkshire Board

Michael Fuller, Non Executive Director; Lilian Macer, Non Executive Director; Lesley Thomson, Non Executive Director

South Lanarkshire Council

Councillors Allan Falconer, Richard Lockhart and Jim McGuigan

Attending:

NHS Lanarkshire

Heather Knox, Acting Chief Executive; M Docherty, Nurse Director; L Findlay, Medical Director; M Hayward, Head of Health and Social Care (Rutherglen/Cambuslang and East Kilbride)

Partners

G Bennie, VASLAN; H Biggins, Service User (Older People); R Craig, South Lanarkshire Health and Social Care Forum; V Johnstone, Carers' Representative; R Ormshaw, Scottish Care

South Lanarkshire Council

C Sneddon, Chief Executive; I Beattie, Head of Health and Social Care (Hamilton and Clydesdale); M Kane, Service Development Manager; P Manning, Executive Director (Finance and Corporate Resources), G McCann, Head of Administration and Legal Services; J McDonald, Administration Adviser; L Purdie, Chief Social Work Officer; S Smellie, Unison Trade Union Representative

Also Attending:

Audit Scotland

S Lawton, Senior Auditor

NHS Lanarkshire

E Lindsay, Senior Nurse for Mental Health

South Lanarkshire Council

M Dearie, Locality Manager, Clydesdale

Apologies:

NHS Lanarkshire Board

Philip Campbell, Non Executive Director (Depute)

NHS Lanarkshire

Calum Campbell, Chief Executive; L Ace, Director of Finance; C Cunningham, Head of Commissioning and Performance; B McGurn, Deputy Clinical Director

Order of Business

It was agreed that the items of business be dealt with in the order minuted below.

1 Declaration of Interests

No interests were declared.

2 Minutes of Previous Meeting

The minutes of the meeting of the South Lanarkshire Integration Joint Board held on 3 December 2019 were submitted for approval as a correct record.

The Board decided: that the minutes be approved as a correct record.

3 Financial Monitoring 2019/2020

A report dated 30 January 2020 by the Director, Health and Social Care was submitted providing a summary of the financial position of the Health and Social Care Partnership (HSCP) for the period 1 April to 31 December 2019 in relation to Health Care Services and for the period 1 April to 6 December 2019 in relation to Social Work and Housing Services.

An underspend of £0.319 million had been reported by NHS Lanarkshire for the South Lanarkshire HSCP for the period 1 April to 31 December 2019 in relation to Health Care Services.

A total overspend of £0.448 million had been reported by South Lanarkshire Council for the South Lanarkshire HSCP for the period 1 April to 6 December 2019 in relation to Social Work and Housing Services.

An underspend of £0.200 million had been identified on the Primary Care Improvement Fund (PCIP) which was ring fenced.

An underspend of £0.056 million had been identified on the Housing Revenue Account which would be retained by the South Lanarkshire Council partner.

Details were provided on how the budget would be managed and a summary of the budget variance position, together with supporting information, was provided in Appendices 1 to 5 to the report.

A summary of the budget adjustments since 1 April 2019 was provided in Appendix 6 to the report.

The Chief Financial Officer highlighted the likely funding shortfall in relation to the PCIP and the operational action required to maintain staffing levels.

Officers responded to members' questions in relation to various aspects of the report.

The Board decided:

- (1) that the report be noted;
- (2) that the projected outturn of an underspend of £3.948 million at 31 March 2020, as detailed in the report, be noted;

- (3) that the action taken by NHS Lanarkshire to mitigate the potential clinical risk associated with vacancy levels, as detailed in the report, be noted; and
- (4) that authority be delegated to the Chief Officer to draw down up to £0.350m from the South Lanarkshire Integration Joint Board's contingency reserves as a non-recurring contribution to address the projected outturn at 31 March 2020.

4 Performance Monitoring Report

A report dated 21 January 2020 by the Director, Health and Social Care was submitted providing a summary of performance against the key performance measures assigned to the integration of Health and Social Care in South Lanarkshire.

The Health and Social Care Delivery Plan and the work of the Ministerial Steering Group (MSG) in Health and Social Care had identified 6 key areas through which trends over time would be monitored with a view to supporting improvement and learning within Partnerships in Scotland. In addition, a number of performance measures, which related to the functions managed by the Health and Care Partnership, were reported on a regular basis.

Progress against the key performance actions and measures for the 31 national integration indicators and the 6 Ministerial Steering Group measures were provided in the appendices to the report.

Further areas of development across the 6 main MSG targets have been identified and will be included in future performance reports.

Officers responded to members' questions in relation to various aspects of the report.

The Board decided:

- (1) that the report be noted; and
- (2) that the proposed development work regarding performance management arrangements be noted.

5 Mental Health Hospital Based Clinical Complex Care

A report dated 30 January 2020 by the Director, Health and Social Care was submitted on the changing demands for Hospital Based Clinical Complex Care and the proposals for a sustainable future model.

NHS Lanarkshire's Mental Health Services was hosted by the North Lanarkshire Integration Joint Board and had 2 contracts for the provision of hospital based clinical complex care at Cumbernauld Care Home and Hattonlea Care Home. Occupancy levels at both care homes had consistently reduced as alternative clinical models had been introduced.

It was proposed that Mental Health Services be consolidated into one site at Hattonlea Care Home. As part of this process consultation would be undertaken with service users, carers and families to inform future service plans.

Eric Lindsay, Senior Mental Health Nurse, spoke to the report and responded to members' questions in relation to various aspects of the report

The Board decided: that the consultation exercise with service users, carers and families to inform future service plans, be supported.

6 Hamilton and Rutherglen Care at Home Services

A report dated 21 January 2020 by the Director, Health and Social Care was submitted on the recent inspections of the Care at Home Services in Hamilton and Rutherglen.

There were 4 registered Care at Home Services in each locality within the South Lanarkshire Health and Social Care Partnership. Hamilton and Rutherglen Care at Home Services had received poor inspection outcomes and were graded at the bottom of the 6-point scale, namely Weak and Unsatisfactory, with specific requirements linked to the areas of weak performance. In the case of the Hamilton inspection, the Service had been served with an Improvement Notice by the Care Inspectorate. Subsequent to the initial outcomes of the inspections, a voluntary moratorium had been introduced on new referrals to both Services.

A summary of the main concerns and actions required in relation to the Hamilton Care at Home inspection, which had been carried out in March 2019, was provided in the report.

Following the inspections, a Steering Group had been established which had overseen a number of changes to the staffing and geographical structure of the Service and those were detailed in the report. This work had been guided by a critique of the Service carried out by a number of "critical friends" who had been brought in to do an evaluation of the Service.

The Improvement Notice in Hamilton had identified 4 key areas for immediate action and those were detailed in the report, together with a number of other actions taken to meet the terms of the Notice.

The Service had maintained a constructive relationship with the Care Inspectorate and positive dialogue/meetings continued to take place in relation to improvement activity. A meeting had been requested between the Chief Executives of the Council, NHS Lanarkshire and the Care Inspectorate to consider the prevailing position and the lessons to be learned.

As a result of this continued interaction with the Care Inspectorate, a number of short, medium and longer term goals had been identified and those were detailed in the report.

Officers responded to members' questions in relation to various aspects of the report.

The Board decided: that the report be noted.

7 Suicide Prevention

A report dated 16 January 2020 by the Director, Health and Social Care was submitted on the development of the South Lanarkshire Suicide Prevention Action Plan.

The Scottish Suicide Prevention Strategy, 'Every Life Matters', was launched in 2018 with the aim of reducing suicides. In May 2019, a multi-agency Suicide Prevention Group had been reconvened to support the development and completion of the South Lanarkshire Suicide Prevention Action Plan.

Details of the action taken to support the development and completion of the Plan were contained in the report. In addition, information relating to suicide deaths both nationally and locally were provided in the appendix to the report.

Officers responded to members' questions in relation to various aspects of the report.

The Board decided: that the report be noted.

8 Locality Planning and Developments – Clydesdale Update

A report dated 24 January 2020 by the Director, Health and Social Care was submitted providing an update on progress in relation to the development of locality planning in the Clydesdale Locality by the South Lanarkshire Health and Social Care Partnership.

The South Lanarkshire Integration Joint Board (IJB) had agreed that 4 localities be established within South Lanarkshire to develop and deliver new ways of working. Details of the progress which had been made to deliver a fully integrated locality model of delivery were provided in the report.

A hub and spoke service delivery model would continue to be developed and refined to achieve well managed, multi-disciplinary services ensuring a seamless, efficient, co-ordinated and person-centred service.

Maureen Dearie, Clydesdale Locality Manager gave a presentation on the development of a hub and spoke model of delivery within the Clydesdale Locality.

Officers responded to members' questions in relation to various aspects of the presentation.

The Chair then thanked Maureen for the presentation.

The Board decided: that the report be noted.

[Reference: Minutes of 12 February 2019 (Paragraph 7)]

9 Primary Care Improvement Plan Update

A report dated 20 January 2020 by the Director, Health and Social Care was submitted providing an update the Primary Care Improvement Plan (PCIP).

The General Medical Services contract had been approved in January 2018 for implementation in April 2018. As part of the implementation process, there was a requirement to develop, within both North and South Lanarkshire Health and Social Care Partnerships, a PCIP which would detail the implementation of the new services.

The South Lanarkshire Integration Joint Board (IJB), at its meeting on 26 June 2018, had approved the PCIP and agreed that it be reviewed at 6 monthly intervals. The 6 monthly progress document, attached as an appendix to the report, provided an update on the work which had been undertaken to support the implementation of the PCIP.

Officers responded to members' questions in relation to various aspects of the report.

The Board decided:

- (1) that the progress made to date be noted; and
- (2) that the third update on the Primary Care Improvement Plan be approved.

[Reference: Minutes of 10 September 2019 (Paragraph 16)]

10 Standards Commission for Scotland – Advice for Members of Health and Social Care Integration Joint Boards

A report dated 16 January 2020 by the Director, Health and Social Care was submitted on an Advice Note which had been issued by the Standards Commission for Scotland providing an overview of the role and responsibilities of members of Integration Joint Boards (IJB).

The Advice Note detailed the responsibilities of IJB members in terms of the ethical standards framework and aimed to assist members in recognising and dealing with potential conflicts of interest whilst acting in the best interests of the IJB. The Advice Note was attached as an appendix to the report.

Officers responded to members' questions in relation to various aspects of the advice note.

The Board decided: that the report be noted.

11 Summary of Recent National Reports

A report dated 15 January 2020 by the Director, Health and Social Care was submitted on a number of recently published national reports and policy which would impact on the business of the South Lanarkshire Integration Joint Board (IJB).

Recent publications which would impact on the South Lanarkshire Health and Social Care Partnership were as follows:-

Local Government in Scotland – Financial Overview 2018/2019
 Health and Social Care Standards – My Support, My Life Summary Report
 Fairer Scotland for Disabled People – Progress Report
 National Services Scotland Strategy 2019/2024
 Health and Social Care Delivery Plan Progress Report – November 2019

A brief summary, together with a link to each of the publications was provided in the report.

The Board decided: that the report be noted.

12 Any Other Competent Business

There were no other items of competent business.

Chief Officer's Closing Remarks

The Director, Health and Social Care referred to the achievements of the South Lanarkshire Health and Social Care Partnership and thanked members of the South Lanarkshire Integration Joint Board (IJB) for their support and contribution to the work of the IJB.

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