## Document 13

## Monklands Replacement Project Postal Scoring Process - Communications Plan

This communications plan is designed to inform the public, staff and other stakeholders in the Monklands Replacement Project about the timescale, process and outcome of the additional postal/telephone site scoring exercise to be undertaken by a group of members of the community and NHS staff.

## <u>AIMS</u>

- Stakeholders are made aware of the additional scoring process following the decision to withdraw the results of the site scoring event on 10 March 2020.
- The scoring process's purpose and timeline and the selection of scoring participants are clearly explained and transparent
- There is public/staff/stakeholder confidence in the process and its outcome through emphasis of the use of independent facilitation and thorough governance processes

## KEY MESSAGES

- Following concerns over the previous scoring exercise, the Board of NHSL has agreed an additional scoring process should be run independently by the Consultation Institute (tCl) with expert input from the Electoral Commission and agreement from Healthcare Improvement Scotland Community Engagement (formerly known as the Scottish Health Council)
- It is not a public postal vote: public and staff who previously nominated themselves to be scorers will receive relevant material by post in two stages and be asked to undertake a process to allocate criteria weightings/scores by given deadlines
- To ensure fair representation, agreed proportions by postcode/area/staff group will be used by tCI to calculate benefits criteria weightings/final site scores
- There are thorough governance arrangements around the new scoring process
- tCI has deemed it appropriate to carry out this process during the COVID-19 situation, and the clinical importance of continuing has been highlighted by the Monklands Medical Staff Association

Please refer to the implementation plan below.

|        | MRP POSTAL SCORING PROCESS – COMMUNICATIONS IMPLEMENTATION PLAN |   |  |  |
|--------|---|---|--|--|
| Date   | Action  | Message/aim   | Responsible                                  |  |
| Launch | MRP webpage update goes live<br>www.monklands.scot.nhs.uk       | <ul> <li>Summary of additional scoring process</li> <li>Message to scorers with clear signposting to site information documents on page and updated frequently asked questions</li> </ul>   | Bob Smyth<br>Yvonne Law<br>Jason<br>Lucchesi |  |
|        |   | <ul> <li>Publish LattaCharlton reports on community<br/>discussions and People's Hearing</li> </ul>   |  |  |
| Launch | Press release   | <ul> <li>Additional scoring process launched following concerns over previous process</li> <li>Process run independently by Consultation Institute (tCl)</li> <li>Expert input from Electoral Commission</li> <li>Public and staff who previously nominated themselves to be scorers will receive relevant material by post in two stages and be asked to return criteria weightings/scores by given deadlines</li> <li>Agreed proportions by postcode/area/staff group will be used by tCl to calculate weightings/final site scores</li> <li>Thorough governance arrangements around new scoring process</li> <li>Why tCl has deemed it appropriate to carry out this process during COVID-19 situation, including clinical importance of continuing</li> </ul> | BS   |  |

| Launch                  | <ul> <li>Social media</li> <li>NHSL<br/>Facebook/Twitter/Instagram</li> <li>UHM Facebook/Twitter</li> <li>UHM staff Facebook group</li> </ul>                         | As above  | BS   |
|-------------------------|---|---|--|
| Launch                  | Internal comms channels <ul> <li>All-in Lanarkshire email</li> <li>FirstPort (intranet) banner;</li> <li>Pulse Online;</li> </ul> <li>Staff briefing (if in use)</li> | As above  | BS   |
| Launch                  | Stakeholder email update  | As above, to stakeholder list (over 1000 group/individual<br>email contacts)<br>NHSL Board; MROB; staff/staff-side; ScotGov;<br>MSPs/MPs/local elected members; North Lanarkshire<br>Council; South Lanarkshire Council; community planning<br>partners; community councils/fora; public involvement<br>groups; third sector; equality & diversity contacts; care<br>providers; schools & colleges; project partners; Scottish<br>Health Council; media | BS   |
| Weightings<br>concluded | MRP webpage update goes live<br>www.monklands.scot.nhs.uk   | <ul> <li>Final weightings published</li> <li>Link to press release</li> </ul>   | Bob Smyth<br>Yvonne Law<br>Jason<br>Lucchesi |
| Weightings<br>concluded | Press release   | <ul> <li>First part of additional scoring process concluded – criteria weightings decided</li> <li>List weightings</li> <li>Part 2 – site scoring - now begins</li> <li>Process run independently by Consultation Institute (tCl)</li> <li>Expert input from Electoral Commission</li> </ul>  | BS   |

|                         |  | <ul> <li>Public and staff who previously nominated<br/>themselves to be scorers are participating</li> <li>Agreed proportions by postcode/area/staff group<br/>were used by tCl to calculate weightings/same for<br/>final site scores</li> <li>Thorough governance arrangements around new<br/>scoring process</li> </ul>  |    |
|-------------------------|--|---|----|
| Weightings<br>concluded | Social media <ul> <li>NHSL</li> <li>Facebook/Twitter/Instagram</li> <li>UHM Facebook/Twitter</li> <li>UHM staff Facebook group</li> </ul>                    | As above  | BS |
| Weightings<br>concluded | Internal comms channels <ul> <li>All-in Lanarkshire email</li> <li>FirstPort (intranet) banner;</li> <li>Pulse Online;</li> </ul> Staff briefing (if in use) | As above  | BS |
| Weightings<br>concluded | Stakeholder email update   | As above, to stakeholder list (over 1000 group/individual<br>email contacts)<br>NHSL Board; MROB; staff/staff-side; ScotGov;<br>MSPs/MPs/local elected members; North Lanarkshire<br>Council; South Lanarkshire Council; community planning<br>partners; community councils/fora; public involvement<br>groups; third sector; equality & diversity contacts; care<br>providers; schools & colleges; project partners; Scottish<br>Health Council; media | BS |
| Scoring conclusion      | Update emails to <ul> <li>NHSL Board</li> <li>MROB</li> <li>CMT</li> </ul>   | Inform key contacts ahead of distribution of press<br>release/social media on outcome of scoring<br>Use agreed wording from press release (below)   | BS |

| Scoring               | <ul> <li>MSPs/MPs</li> <li>All-in Lanarkshire</li> <li>ScotGov</li> <li>MRP Team</li> <li>MRP SEG</li> <li>MRP webpage update goes live</li> </ul> | <ul> <li>Scoring process concluded</li> <li>Scores for each site</li> </ul>  | Bob Smyth<br>Yvonne Law |
|-----------------------|--|--|-------------------------|
| conclucion            |  | <ul> <li>Link to press release for full details</li> </ul>   | Jason<br>Lucchesi       |
| Scoring<br>conclusion | Press release  | <ul> <li>Additional scoring process concluded</li> <li>Scores for each site and reminder of weightings used</li> <li>Thanks to public and staff who took part</li> <li>Not a final decision on preferred option – only one part of process</li> <li>How agreed proportions by postcode/area/staff group were used to calculate site scores including clear breakdown of numbers</li> <li>Process was run independently by Consultation Institute</li> <li>Expert input from Electoral Commission</li> <li>Thorough governance arrangements around process</li> <li>What happens next – publication of scoring report/financial evaluation and two-week feedback period prior to MROB/NHSL Board deliberations</li> </ul> | BS                      |
| Scoring conclusion    | <ul> <li>Social media</li> <li>NHSL<br/>Facebook/Twitter/Instagram</li> <li>UHM Facebook/Twitter</li> <li>UHM staff Facebook group</li> </ul>      | As above   | BS                      |

| Scoring conclusion                                    | <ul> <li>Internal comms channels</li> <li>FirstPort (intranet) banner;</li> <li>Pulse Online;</li> <li>Staff briefing (if in use)</li> </ul> | As above  | BS |
|---|--|---|----|
| Scoring<br>conclusion                                 | Stakeholder email update   | As above, to stakeholder list (over 1000 group/individual<br>email contacts)<br>NHSL Board; MROB; staff/staff-side; ScotGov;<br>MSPs/MPs/local elected members; North Lanarkshire<br>Council; South Lanarkshire Council; community planning<br>partners; community councils/fora; public involvement<br>groups; third sector; equality & diversity contacts; care<br>providers; schools & colleges; project partners; Scottish<br>Health Council; media | BS |
| RETURN TO EXISTING COMMUNICATIONS AND ENGAGEMENT PLAN |  |   |    |