

Risk ID	Description of Risk	Current Risk Level	Risk Owner	Note of Review / Change	Date Reported At CMT
1450	There is a risk that NHSL is not working in compliance with the data There is an increased risk that there is insufficient GP capacity to enable sustainable delivery of general medical practice across NHSL resulting from a range of changes, but in particular since 18th March, being placed on emergency footing to respond to the COVID-19.	Very High	H Knox	Mitigating controls fully reviewed to reflect the interim reconfigured service in place to respond to Covid-19, including the progression of recovery planning.	20/07/2020
285	There is a risk that external factors may adversely influence NHSL's ability to sustain recurring financial balance (eg superannuation and national insurance and other legislative changes and pay awards), but increasingly new high cost drugs will require to be managed on a rolling basis through horizon scanning. For 2020/21 the COVID 19 pandemic will have a significant impact on the NHS's expenditure though there will be Government funding.	Very High	L Ace	New Action - Care Home and Test & Protect predicted costs for implementation of new Policy to be submitted to SG.	20/07/2020
1815	There is a significant risk that NHS Lanarkshire will be unable to realise the required savings for year 2020/21and deliver a balanced budget resulting from the initial identified gap to be filled by efficiency which been exacerbated by having to suspend all programmes requiring heavy service input to allow staff to concentrate on the covid 19	Very High	L Ace	New Action - Recovery of the CE Scrutiny Meetings and Sustainability Plans.	20/07/2020
594	There is a risk that NHSL fails to prevent, appropriately identify, investigate and report fraud, bribery and corruption. This has the potential to adversely affect clinical care, staff, the Board's financial position, and the reputation and public perception of NHSL.	High	L Ace	New Actions – emerging issues with covid risk profile being built-into the current NHSL Fraud Register with distribution of relevant fraud updates and communication through NHSL Info briefing. .	20/07/2020
1882	There is a risk that there could be significant impact on the availability of acute beds due to shifting requirements for onwards movement of patients 'fit for transfer' to care homes (14 days isolation and 2 -ve tests pre transfer), protection of those shielded and are inpatients within acute wards and the number of care homes that are in outbreak situation and closed to admissions. This has the potential to impact on recovery planning for some clinical services that may require admission to acute care.	High	H Knox	Controls updated to reflect the current position in that Udston Hospital remains open for step down care and that the previous action 1 – 'Consideration of designation of an intermediate hospital within NHSL hospital estate' is no longer a viable option.	20/07/2020
623	There is a risk that NHSL will not have the capacity to respond to a second wave of COVID-19 as the demand on services are expected to overwhelm the available resources, including bed capacity and workforce. This is likely to lead to:	Very High	G Docherty	The mitigating controls fully reviewed to reflect the change to the command structure and the new tactical public health and care home groups.	20/07/2020

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	-increased morbidity and mortality in the population; -increased health inequalities; -loss of and disruption to the delivery of health & social care; -short and longer term impact on the health and wellbeing of front-line staff.				
1364	There is an increased risk of opportunistic malicious intrusion into data stored on NHSL digital systems resulting from diversion of resources to respond to the COVID-19 pandemic that could be exploited to cause maximum disruption and/or theft of data, with the potential for NHSL to have significant service disruption and impact adversely on the organisational reputation.	High	D Wilson	Controls updated to reflect the new cyber security sub group reporting to IG Committee set up that will oversee penetration action plan and the cyber essentials assessments and programme of work	20/07/2020
1702	There is a risk that as NHSL move out of transition arrangements to the new clinical waste contract, there is the potential for compliance issues resulting from the time required to release staff for training.	High	C Lauder	The description and controls for this risk changed to reflect current transitioning position and the impact during the response to Covid-19.	20/07/2020
1871	There is a risk that NHSL will be unable to recover performance during the first half of the year re delivery of services resulting from significant change to existing service delivery in response to the COVID-19 pandemic and being placed on emergency footing by the SG as invoked through Section 1 and Section 78 of the National Health Service (Scotland) Act 1978. This will significantly impact on the strategic direction, outcomes and performance for 2020/21.	Very High	C Lauder	Noted that the CE performance reviews have commenced and that the SG have invited Boards to set out their performance trajectories for August 2020 - March 2021 for agreement. No change to the assessed level of risk until this is complete.	20/07/2020
1910	There is a risk that in the absence of a Covid-19 Recovery Accommodation / Space Utilisation Strategy for the Estate, there will be a delay in the recovery of all services, with the potential to adversely impact on staff, patients, the public and the reputation of NHSL.	High	C Lauder	There is a strategic risk assessment approach being implemented across NHSL.	20/07/2020
1905	There is a risk to NHSL staff, visitors and patients in the event of a fire due to change in the SFRS SOP from 6/5/2020. The response to automatic fire alarm activations at non-sleeping premises will be a single fire engine unless activation is accompanied by a 999 call confirming there is a fire.	High	C Lauder	New action to be undertaken to update the NHSL Fire Policy with SOP for approval through the NHSL Fire Group by end of August. No change to risk assessment at present.	20/07/2020

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