

**SUBJECT: Monklands Replacement Oversight Board Membership**

**1. PURPOSE**

This paper is coming to the Board:

For approval	<input checked="" type="checkbox"/>	For endorsement	<input type="checkbox"/>	To note	<input type="checkbox"/>
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**2. ROUTE TO THE BOARD**

This paper has been

Prepared	<input type="checkbox"/>	Reviewed	<input type="checkbox"/>	Endorsed	<input checked="" type="checkbox"/>
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by the Monklands Replacement Oversight Board (MROB) on 6<sup>th</sup> January 2020.

**3. SUMMARY OF KEY ISSUES**

A key objective in the establishment of the Oversight Board was to improve the level of transparency and local engagement with the planning for a replacement for University Hospital Monklands (UHM). To that end the Lanarkshire NHS Board has appointed six independent members to MROB: two senior clinicians, and two members from both the North and South Lanarkshire Patient Public Forums (PPFs).

**Members**

Name	Represents
Dr Lesley Thomson	Non-Executive Director, NHSL Board (Chair)
Mr Michael Fuller	Non-Executive Director, NHSL Board
Mr Brian Moore	Non-Executive Director, NHSL Board
Mrs Lilian Macer	Non-Executive Director, NHSL Board
Sir Harry Burns	Professor of Global Public Health, Strathclyde University
Dr Mike Higgins	Independent Medical Advisor to the Board
Donald Masterton	North Health & Social Care Representative
John Wilson	North Health & Social Care Representative
Mrs Margaret Moncrieff	South Health & Social Care Representative
Mr Robert Craig	South Health & Social Care Representative

However, MROB recognised at its initial meeting in October that the localities of Coatbridge and Airdrie were not directly represented on MROB due to the cessation of locality PPFs in those areas. Coatbridge and Airdrie residents are, of course, high users of UHM and the absence of voices from these localities may reduce the effectiveness of the MROB moving forwards through the project.

To that end, North PPF and the community councils in the Airdrie and Coatbridge areas have been re-engaged by the NHSL Planning and Communications teams to seek nominations for membership of MROB. This included a meeting of community councillors in UHM in early December and discussion by the Director of Planning, Property & Performance with interested individuals.

This meeting led to the nomination by the collective community councils of Mr O’Hara and Ms Craig to join MROB. Ms Mullen has been nominated by the chair, Bellshill Community Forum and supported by the North PPF members of MROB.

In conclusion, this engagement process has resulted in the nomination of these three individuals to join MROB:

Richard O’Hara, Kirkwood Community Council (Coatbridge)  
 Sharon Craig, North Calder Community Council (Airdrie)  
 Theresa Mullen, member of North Lanarkshire Residents & Tenants Association and of the former Coatbridge Community Forum (resident of Coatbridge)

MROB endorsed these nominations for approval by the Lanarkshire NHS Board

#### 4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	<input checked="" type="checkbox"/>	LDP	<input checked="" type="checkbox"/>	Government policy	<input checked="" type="checkbox"/>
Government directive	<input checked="" type="checkbox"/>	Statutory requirement	<input checked="" type="checkbox"/>	AHF/local policy	<input type="checkbox"/>
Urgent operational issue	<input type="checkbox"/>	Other	<input type="checkbox"/>		<input type="checkbox"/>

The Monklands Replacement Project is a key deliverable within *Achieving Excellence*.

#### 5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

##### *Three Quality Ambitions:*

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
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##### *Six Quality Outcomes:*

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input checked="" type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input checked="" type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input checked="" type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

#### 6. MEASURES FOR IMPROVEMENT

None.

## 7. FINANCIAL IMPLICATIONS

None.

## 8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

There remains an on-going risk to the Board's ability to deliver on the aspirations within Achieving Excellence if there is a significant delay in the decision-making process around the Monklands Replacement Project and in relation to the infrastructure on the current University Hospital Monklands Site. This impacts upon the ability to invest in other capital schemes across NHS Lanarkshire, due to the level of expenditure required to sustain the Monklands site. NHS Lanarkshire Board members were provided with a detailed presentation of the risks being managed on the Monklands site at the Planning, Performance and Resources Committee meeting held on 11 April 2019.

## 9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>	Effective partnerships	<input checked="" type="checkbox"/>	Governance and accountability	<input checked="" type="checkbox"/>
Use of resources	<input checked="" type="checkbox"/>	Performance management	<input checked="" type="checkbox"/>	Equality	<input checked="" type="checkbox"/>
Sustainability	<input checked="" type="checkbox"/>				

## 10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT

Equality and Diversity Impact Assessments have been carried out for MRP and will be updated as required during the project.

## 11. CONSULTATION AND ENGAGEMENT

The communications and engagement plan is set out in other papers to MROB on 6<sup>th</sup> January 2020.

## 12. ACTIONS FOR THE BOARD

Approval	<input checked="" type="checkbox"/>	Endorsement	<input type="checkbox"/>	Identify further actions	<input type="checkbox"/>
Note	<input type="checkbox"/>	Accept the risk identified	<input type="checkbox"/>	Ask for a further report	<input type="checkbox"/>

The Board is asked to:

1. Approve the appointment of Mr O'Hara, Ms Craig and Mrs Mullen to MROB.

## 13. FURTHER INFORMATION

For further information about any aspect of this paper, please contact:

**Colin Lauder**  
**Director Planning, Property & Performance**  
**7<sup>th</sup> January 2020**