

ITEM 20B

Risk ID	Description of Risk	Current Risk Level	Risk Owner	Note of Review / Change	Date Reported through CMT
1379	There is a collective risk that NHSL will not achieve the expected national performance for delayed discharges, resulting from a range of issues, including the undertaking of Community Care Assessments, provision of homecare packages, care home placements, AWI and internal hospital issues eg pharmacy delays. This has the potential to adversely impact on patient outcomes, loss of acute beds, waiting times, treatment time guarantee, hospital flow and reputation of the service providers.	High	C Campbell	Full review of the controls noting that there will a review of the North and South discharge processes undertaken by the Scottish Government in November 2019.	18/11/2019
1450	There is an increasing risk that there is insufficient GP capacity to enable sustainable delivery of general medical practice across NHSL, resulting from a range of changes including a change in portfolio career arrangements, age profile of the existing workforce, increased part time working and less medical students choosing GP practice as a career. In addition, to these changes, there is a limit to the hours senior doctors are willing to work, For NHSL, this has already resulted in a number of practices 'closing their list' which has consequences for other neighbouring practices, with some practices alerting NHSL to say they believe their ongoing sustainability as a practice is in serious doubt. Many of the staff who may be identified as potentially offering support to cover GP vacancies are also in short supply, e.g. Advanced Nurse Practitioners.	Very High	C Campbell	Updated action to a control to reflect recent implementation of interim 2C practice models with consideration to a future model eg locality or central management model in response to any practice contract being returned to the Board.	18/11/2019
1587	There is a risk that the 2 site model of delivery of an Out of Hours (OOH) service cannot be sustained resulting from national and local disengagement of salaried and sessional GMPs, and recently the nursing workforce, resulting in the potential to adversely impact on patient care, partner services including A&E, the national performance targets and the reputation of the partner agencies.	Very High	V DeSouza	New control for Workforce Planning with a focus on securing sufficient staff/reconfigure jobs to maximise the workforce cover.	18/11/2019
1710	There is a risk that NHSL will fail to identify harm to any vulnerable person, child or adult, or prevent harm to others resulting from the complexities of opportunity with the potential for harm to occur, impacting adversely on the reputation of NHSL.	Medium	I Barkby	Full review of the controls taking account of the revised (and implemented) infrastructure, the revised Public Protection Strategy supported by the revised enhancement plan.	18/11/2019
1611	There is a risk that NHSL will not meet and sustain the agreed locally adjusted unscheduled care performance targets as profiled for the year	Very High	H Knox	Note that delays are now at an all-time high and that Hairmyres has been at full capacity on 3 occasions.	16/12/2019

This is a supplementary record of change for corporate risks. New, closed and Significant Material Changes are noted within the Board paper.

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	19/20, with the potential to adversely impact on patient experience and the reputation of NHSL.			Additional control for introduction of the Significant Incident Protocol with testing additional overnight ED staff underway.	20/01/2020
1832	There is a risk that NHSL will not be able to continue to provide clinical services required because of the availability, recruitment and retention of clinical staff to comply with the Health & Care (Staffing) (Scotland) Bill with the potential to result in adverse impact on the continuity of the delivery of safe and consistent care.	High	J White	Risk owner change to J White as overall owner for workforce with individual responsible Directors input to the workforce plan for their areas of professional or operation responsibility.	20/01/2020

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