

Board meeting
29 January 2020

Lanarkshire NHS Board
Kirklands
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**SUBJECT: AUDIT SCOTLAND
2019 NHS IN SCOTLAND OVERVIEW**

1. PURPOSE

This paper is coming to the Board:

For approval	<input type="checkbox"/>	For endorsement	<input type="checkbox"/>	To note	<input checked="" type="checkbox"/>
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2. ROUTE TO THE BOARD

This paper has been:

Prepared	<input checked="" type="checkbox"/>	Reviewed	<input type="checkbox"/>	Endorsed	<input type="checkbox"/>
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by Audit Scotland.

3. SUMMARY OF KEY ISSUES

The 2019 NHS in Scotland overview report was published on 24 October 2019 and is available on the Audit Scotland's website. <https://www.audit-scotland.gov.uk/report/nhs-in-scotland-2019>

This report is an annual overview of how the NHS in Scotland is performing. The 2019 report assessed how well the NHS managed its finances and performance against targets in 2018/19 and how well the NHS is adapting to ensure future sustainability. It concluded that Scotland's NHS needs to refocus its priorities to speed up health and social care integration and achieve system wide reform. It made a number of recommendations for action by the Scottish Government, in partnership with NHS boards and integration authorities.

This annual overview report is drawn from a range of evidence including interviews with key stakeholders, the audited 2018/19 annual accounts and audit reports of NHS bodies, NHS boards' Annual Operational Plans and other information gathered throughout the year.

The Auditor General for Scotland summary comments were: "The NHS in Scotland is running too hot, with intense pressure on staff and a service model that will remain financially unsustainable without a much greater focus on health and social care integration.

"We're beginning to see examples of new ways of delivering healthcare but they're some distance from the system-wide reform the NHS needs. The challenge for the Scottish Government and its partners will be to agree new priorities that enable large-scale change and which create a leadership culture that supports and respects all staff."

The health service continues to face growing pressure from a population that is living longer. More people were seen and treated on time in the last year and patient safety improved. But just two out of eight key waiting time standards were met as staff struggled to meet rising demand for care.

Achieving financial sustainability also remains a major challenge for health boards. Half of all NHS savings were non-recurring, while predicted deficits and reliance on additional financial support from government increased. The capital budget also decreased by 63 per cent over the last decade and there is a near £1 billion of backlog maintenance and issues around high-profile capital builds.

The Scottish Government has recently taken positive steps to help health boards address their financial challenges and improve access to care. These include a shift from short to medium-term financial planning, a waiting times improvement plan and a project to develop NHS leaders. But it is too early to see the impact of these changes, and health and social care integration remains too slow.

4. STRATEGIC CONTEXT

This paper links to the following:

Corporate Objectives	<input type="checkbox"/>	AOP	<input type="checkbox"/>	Government Policy	<input type="checkbox"/>
Government Directive	<input type="checkbox"/>	Statutory Requirement	<input type="checkbox"/>	AHF/Local Policy	<input type="checkbox"/>
Urgent Operational Issue	<input type="checkbox"/>	Other	<input checked="" type="checkbox"/>		

5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

Three Quality Ambitions:

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
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Six Quality Outcomes:

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input checked="" type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input checked="" type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

6. MEASURES FOR IMPROVEMENT

The Board is asked to consider the report and any improvement implications for NHS Lanarkshire.

7. FINANCIAL IMPLICATIONS

Nil.

8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

The Board is asked to consider the report and any risk management implications for NHS Lanarkshire.

9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>	Effective partnerships	<input checked="" type="checkbox"/>	Governance and accountability	<input checked="" type="checkbox"/>
Use of resources	<input checked="" type="checkbox"/>	Performance Management	<input type="checkbox"/>	Equality	<input type="checkbox"/>
Sustainability Management	<input type="checkbox"/>				

10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT / FAIRER SCOTLAND DUTY

Yes No

11. CONSULTATION AND ENGAGEMENT

Extracts from the draft overview report that contained specific references to NHS Lanarkshire were checked for factual accuracy with the Director of Finance.

12. ACTIONS FOR THE BOARD

The Board is asked to note:

Approval	<input type="checkbox"/>	Endorsement	<input type="checkbox"/>	Identify further action	<input type="checkbox"/>
Note	<input checked="" type="checkbox"/>	Accept the risk identified	<input type="checkbox"/>		

13. FURTHER INFORMATION

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