

NHS Board meeting  
30 October 2019

Lanarkshire NHS Board  
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**SUBJECT: Monklands Replacement Oversight Board (MROB)  
Terms of Reference**

**1. PURPOSE**

This paper is coming to the NHS Board:

For approval	<input checked="" type="checkbox"/>	For endorsement	<input type="checkbox"/>	To note	<input type="checkbox"/>
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**2. ROUTE TO THE NHS BOARD**

This paper has been

Prepared	<input checked="" type="checkbox"/>	Reviewed	<input type="checkbox"/>	Endorsed	<input type="checkbox"/>
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by the NHS Board Secretary.

**3. SUMMARY OF KEY ISSUES**

The purpose of this paper is to present the Monklands Replacement Oversight Board (MROB) Terms of Reference for approval. These have been subject to consultation with the members of the Oversight Board at the MROB Development Day held on 24 September 2019, and NHS Board Members, by email.

The NHS Board Chair, Neena Mahal, wrote to the Cabinet Secretary on 16 October 2019 to provide a copy of the Terms of Reference, and indicated in that letter that the Board would formally approve the Terms of Reference at the October 2019 NHS Board meeting.

Since writing to the Cabinet Secretary, we have been advised that the representatives from the North Patient/Public Forum have changed, and these changes have been reflected in the updated Terms of Reference that are attached.

Mr John Duffy has now been replaced by Mr John Wilson, and Mr Duncan McLeod has been replaced by Mr Donald Masterton.

An additional responsibility has been added at paragraph 16, on page 2, section 4. Key Responsibilities:

*To ensure that lessons arising from the KPMG report relating to the Governance Arrangements for the NHS Lothian Royal Hospital for Children and Young People, and the NSS Health Facilities Scotland & Health Protection Scotland Report on NHS Lothian - Royal Hospital for Children and Young People & Department of Clinical Neurosciences (both issued 9 September 2019), and any other National Reviews of NHS Construction Projects, are learned.*

#### 4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	<input checked="" type="checkbox"/>	LDP	<input checked="" type="checkbox"/>	Government policy	<input checked="" type="checkbox"/>
Government directive	<input checked="" type="checkbox"/>	Statutory requirement	<input checked="" type="checkbox"/>	AHF/local policy	<input type="checkbox"/>
Urgent operational issue	<input type="checkbox"/>	Other	<input type="checkbox"/>		

The Monklands Replacement Project is a key deliverable within *Achieving Excellence*.

#### 5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

##### *Three Quality Ambitions:*

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
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##### *Six Quality Outcomes:*

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input checked="" type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input checked="" type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input checked="" type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

#### 6. MEASURES FOR IMPROVEMENT

None.

#### 7. FINANCIAL IMPLICATIONS

The financial implication as a result of the delay was set out in the update to the Planning, Performance and Resources Committee in April 2019, in which it was confirmed that the Outline Business Case cannot now be completed in 2019, and this delay means that future inflation will now add between £1.5 and £3m per month to the overall Project cost.

#### 8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

There is an ongoing risk to the Board's ability to deliver on the aspirations within Achieving Excellence if there is a significant delay in the decision making process around the Monklands Replacement Project and the risks in relation to the infrastructure on the current University Hospital Monklands Site, and the inability to invest in other capital schemes across NHS Lanarkshire, due to the level of expenditure required to sustain the Monklands site. Board Members were provided with a detailed presentation of the risks being managed on the Monklands site at the Planning, Performance and Resources Committee meeting held on 11 April 2019.

#### 9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>	Effective partnerships	<input checked="" type="checkbox"/>	Governance and accountability	<input checked="" type="checkbox"/>
Use of resources	<input checked="" type="checkbox"/>	Performance management	<input checked="" type="checkbox"/>	Equality	<input checked="" type="checkbox"/>
Sustainability	<input checked="" type="checkbox"/>				

## 10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT / FAIRER SCOTLAND DUTY

There are no specific Equality and Diversity issues arising from this update.

## 11. CONSULTATION AND ENGAGEMENT

The Board is asked to:

Approve	<input checked="" type="checkbox"/>	Endorsement	<input type="checkbox"/>	Identify further actions	<input type="checkbox"/>
Note	<input type="checkbox"/>	Accept the risk identified	<input type="checkbox"/>	Ask for a further report	<input type="checkbox"/>

The Board is asked to

1. Approve the Terms of Reference for the Monklands Replacement Oversight Board.

## 12. FURTHER INFORMATION

For further information about any aspect of this paper, please contact

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22 October 2019