

NHS Board meeting  
30 October 2019

Lanarkshire NHS Board  
Kirklands  
Bothwell  
G71 8BB  
Telephone: 01698 855500  
www.nhslanarkshire.org.uk



**SUBJECT: Update on the Joint Strategic Partnership between NHS Lanarkshire and Glasgow Caledonian University**

**1. PURPOSE**

To ask the NHS Lanarkshire Board to endorse the decision of the GCU Executive Board to award three NHS Lanarkshire Departments the use of "University Department" in their title.

To approve	<input checked="" type="checkbox"/>	To endorse	<input type="checkbox"/>	To note	<input type="checkbox"/>
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**2. ROUTE TO THE BOARD**

This report comes to the Board direct from the Joint Strategic Partnership Board of NHS Lanarkshire and Glasgow Caledonian University, which met on Thursday 17<sup>th</sup> October 2019.

**3. SUMMARY OF KEY ISSUES**

In 2017, Glasgow Caledonian University (GCU) and NHSL initiated a strategic partnership. At that time, the Board was granted permission to use the title University Hospital, e.g. University Hospital Monklands, Hairmyres and Wishaw as part of the partnership agreement.

In March 2019, consideration was given to "University Department" status being granted to those clinical areas who were able to demonstrate a strong record of education and research carried out in- conjunction with GCU.

The three departments who requested the use of the University title and have with the agreement of the GCU Executive Board successfully met the agreed criteria are:

1. Podiatry
2. Psychology
3. NHSL Stroke MCN

The paper also incorporates additional information on several other partnership initiatives which have been achieved.

**4. STRATEGIC CONTEXT**

This paper links to the following:

Corporate Objectives	<input checked="" type="checkbox"/>	AOP	<input checked="" type="checkbox"/>	Government Policy	<input checked="" type="checkbox"/>
Government Directive	<input type="checkbox"/>	Statutory Requirement	<input type="checkbox"/>	Local Policy	<input checked="" type="checkbox"/>

Urgent Issue	Operational	<input type="checkbox"/>	Other	<input checked="" type="checkbox"/>		
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## 5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

### *Three Quality Ambitions:*

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
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### *Six Quality Outcomes:*

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input checked="" type="checkbox"/>
People are able to live well at home or in the community; (Person-Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person-Centred)	<input checked="" type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input checked="" type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

## 6. MEASURES FOR IMPROVEMENT

A range of initiatives have been instigated through the joint partnership working between NHSL and GCU.

## 7. FINANCIAL IMPLICATIONS

None.

## 8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

None.

## 9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>	Effective partnerships	<input checked="" type="checkbox"/>	Governance and accountability	<input checked="" type="checkbox"/>
Use of resources	<input checked="" type="checkbox"/>	Performance management	<input checked="" type="checkbox"/>	Equality	
Sustainability	<input checked="" type="checkbox"/>				

## 10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT / FAIRER SCOTLAND DUTY

Yes  *Please say where a copy can be obtained* No

An Equality and Diversity / FSD Impact Assessment is not required for this report.

## 11. CONSULTATION AND ENGAGEMENT

Not applicable.

## 12. ACTIONS FOR THE BOARD

The NHS Board is asked to:

Approve	<input checked="" type="checkbox"/>	Endorse	<input type="checkbox"/>	Note	<input type="checkbox"/>
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To approve the use of the GCU University titles by Podiatry, Psychology and the Stroke MCN.

## 13. FURTHER INFORMATION

For further, more detailed, information, or clarification of any issues in this paper, please contact:

Peter McCrossan,  
 Director for Allied Health Professions, NHS Lanarkshire  
 Telephone: landline, 01698 366087, or mobile 07796681242  
[Peter.mccrossan@lanarkshire.scot.nhs.uk](mailto:Peter.mccrossan@lanarkshire.scot.nhs.uk)

## NHS Lanarkshire

### Awarding University Status to Clinical Departments

#### Purpose

The purpose of this paper is to seek approval from the NHS Lanarkshire Board to confer the use of "University Department" on three of NHS Lanarkshire's (NHSL) Clinical Departments.

#### Background

The Board will recall that in 2017, Glasgow Caledonian University (GCU) and NHSL initiated a strategic partnership. At that time the Board was granted permission to use the title University Hospital, for example, University Hospital Monklands, Hairmyres and Wishaw.

Following on from the initial re-naming of the 3 Acute Hospitals in March 2019, NHSL requested that GCU consider "University Department" status being granted to clinical areas. In their application, clinical areas must be able to demonstrate a strong record of both education and research carried out in conjunction with GCU.

The criterion for awarding of the use of the University title was developed in partnership with the University. (See appendix 1)

#### Proposal

At the Joint Partnership Board Meeting held on March 2019, applications for the award of "University Department" were considered against the criteria. Following the meeting, three applications were agreed to go forward to the GCU Executive Board for consideration and approval.

At the recent Joint Partnership Board meeting on the 17<sup>th</sup> October 2019, the University confirmed that the University Executive of GCU had granted the use of the title "University Department" to the three services.

The three departments who have demonstrated that they have successfully met the criteria are:

1. Podiatry
2. Psychology
3. NHSL Stroke MCN

The next step in the process is for the NHS Lanarkshire Board to endorse the decision of the GCU Executive Board to allow these departments to use the title within their services. Providing the Board agrees to award the use of the title, the title will be granted for three years. After the three years, a review will take place to determine the continued use.

There are substantial benefits to both parties through the introduction of this award scheme. The benefits include strengthening the excellent linkages between across both organisations. It will also make the strategic and operational partnership work being undertaken with GCU not only visible within the Board, but also externally.

It is anticipated that this joint strategic and operational approach will also drive the development for further education and research initiatives. For example,

- Joint appointments,
- Research applications,
- Expansion of clinical placements for educational delivery,
- Provided Doctoral study support.

Further to the benefits described, the award potentially will enable the attraction of high calibre of staff and experts in their field to Lanarkshire. It will also aid staff member's advancement where they have academic ambitions to work in a research-rich, education-focused, organisation.

The Board is being asked to approve the use of the "University Department" title. For the three services put forward. If approved, it is proposed that a formal awards ceremony to recognise each department's achievement will be held in due course.

Additional, applications for the "University Department" title are currently being prepared by several other clinical departments. It is anticipated that further requests will be put forward for consideration at the first Joint Partnership Board meeting of each year.

#### **Additional Initiatives undertaken in conjunction with GCU**

There have been successful appointments of lecturer practitioners in the Departments of Podiatry, Orthoptics and Physiotherapy. These posts contribute to the teaching agenda at GCU, while at the same time holding a clinical role within NHSL. Students report that these roles carry added credibility when compared to lecturers who are solely based in academia.

Three Honorary Fellows of the School of Health and Life Sciences at GCU have been awarded to:

- Dr Claire James, Podiatry Team Leader
- Mrs Margot Rusell, Director of Practice Development
- Mr Peter McCrossan, Director for Allied Health Professionals

Also, two PhD studentship have been jointly sponsored by GCU and NHSL. These studentships have been awarded to:

- **Student:** Cassandra Macgregor - Specialist Physiotherapist in chronic pain  
**GCU Director of Studies:** Dr Jo McParland  
**PhD Title:** 'The co-production and development of a brief Intervention to facilitate acceptance in people with chronic pain to help realise the aims of Realistic Medicine'
- **Student:** Jennifer Elizabeth Scott – Podiatrist  
**GCU Director of Studies:** Professor Dawn Skelton  
**PhD Title:** 'Prevention of hospitalisation based functional decline in older adults in inpatient and 'Hospital at Home' settings'

Initial reports from the University indicate that both students are progressing well with their studies.

Several GCU Research staff and PhD students are now undertaking active research projects across clinical sites in NHSL.

#### **Recommendation**

The NHSL Board is being asked to approve the use of the "University Department" status for the following clinical services:

1. Podiatry
2. Psychology
3. Stroke MCN

### **Further Information**

For further information about any aspect of this paper, please contact:

**Peter McCrossan, Director for Allied Health Professions,**

[Peter.mccrossan@lanarkashire.scot.nhs.uk](mailto:Peter.mccrossan@lanarkashire.scot.nhs.uk)

Telephone: landline, 01698 366087, or mobile 07796681242

## **APPENDIX 1**

### **NHS Lanarkshire and Glasgow Caledonian University**

#### **Criteria for consideration of applications to be awarded University Department Status**

#### **Core (essential) Criteria: all need to be evidenced**

Service:

1. Appropriate NHSL staff should have honorary university academic status.
2. Development of new health and social care models of care and evolving professionals' roles within the existing NHS and/or Social Care workforce.
3. Evidence of committed and evidenced specialist, cutting-edge, evidence-based care resulting in patients receiving the best clinical outcomes.

Education:

4. Demonstrate involvement in undergraduate and post graduate education development/delivery.
5. Provide high-quality placements for learners evidenced through quantitative and qualitative feedback

Research:

6. Staff within the service act as Principal Investigators in the conduct of NHS Ethics-approved healthcare research studies
7. Demonstrate operational commitment within the service to provide support for the delivery of research studies.
8. Demonstrate collaboration with University colleagues, or have a commitment to do so, in developing and conducting high-quality, NHS Ethics-approved translational research studies that focus on joint NHS and University priorities

#### **Desirable (need to demonstrate a minimum of 1 desirable)**

Service:

9. University academic staff (employed and/or visiting) working in NHSL providing clinical/non-clinical input to improving care.
10. Appropriate NHSL staff involved in influencing university practice (e.g. via Programme Boards, curriculum development groups, University quality assurance panels)

Education:

11. Provide postgraduate student placements and actively seek to host PhD students.
12. Work collaboratively in the development and delivery of postgraduate programmes of education.

Research:

13. Staff within the service have a track record of success in attracting research grant funding in competitive funding-calls.
14. Evidence of pre-existing collaboration with the University in conducting NHS Ethics-approved research studies.
15. Collaboration with the University in research studies that have published results in peer-reviewed journals or that have been translated into clinical practice or that have influenced health policy or guidance.