



SOUTH LANARKSHIRE INTEGRATION JOINT BOARD

Minutes of meeting held in Committee Room 1, Council Offices, Almada Street, Hamilton on 17 April 2018

Chair:

Philip Campbell, Non Executive Director, NHS Lanarkshire Board

Present:

Health and Social Care Partnership

V de Souza, Director, Health and Social Care and Chief Officer; M Moy, Chief Financial Officer

NHS Lanarkshire Board

Tom Steele, Non Executive Director

South Lanarkshire Council

Councillors John Bradley, Allan Falconer, Richard Lockhart, Jim McGuigan

Attending:

NHS Lanarkshire

C Cunningham, Head of Performance and Commissioning; M Docherty, Nurse Director; E Duguid, Lead Communication Officer; M Hayward, Head of Health and Social Care (Rutherglen/Cambuslang and East Kilbride); G Johnston, Head of Planning; H Knox, Director of Acute Services; C MacKintosh, Medical Director

Partners

G Bennie, VASLAN; H Biggins, Service User (Older People); M Moncrieff, South Lanarkshire Health and Social Care Forum; N Paterson, Scottish Care (*substitute for R Ormshaw*); Dr V Sonthalia, GP Representative; T Wilson, Health Service Trade Union Representative

South Lanarkshire Council

L Freeland, Chief Executive; D Dobbie, Children and Justice Service Manager; Y Douglas, Audit Manager; P Manning, Executive Director (Finance and Corporate Resources); G McCann, Head of Administration and Legal Services; P McCormack, Service Development Manager; J McDonald, Administration Adviser

Also Attending:

NHS Lanarkshire

K MacKay, Respiratory Nurse

Apologies:

NHS Lanarkshire Board

Lilian Macer, Non Executive Director; Iain Wallace, Medical Director

NHS Lanarkshire

C Campbell, Chief Executive; L Ace, Director of Finance; B McGurn, Deputy Clinical Director

Partners

R Ormshaw, Scottish Care; S Smellie, Unison, South Lanarkshire Council Trade Union Representative

South Lanarkshire Council

B Hutchinson, Head of Health and Social Care (Hamilton and Clydesdale); L Purdie, Chief Social Work Officer

1 Declaration of Interests

No interests were declared.

2 Minutes of Previous Meeting

The minutes of the meeting of the South Lanarkshire Integration Joint Board held on 13 February 2018 were submitted for approval as a correct record.

The Board decided: that the minutes be approved as a correct record.

3 Minutes of Special Meeting

The minutes of the special meeting of the South Lanarkshire Integration Joint Board held on 26 March 2018 were submitted for approval as a correct record.

The Board decided: that the minutes be approved as a correct record.

4 Minutes of the South Lanarkshire Integration Joint Board (Performance and Audit) Sub-Committee

The minutes of the meeting of the South Lanarkshire Integration Joint Board (Performance and Audit) Sub-Committee held on 28 November 2017 were submitted for noting.

The Board decided: that the minutes be noted.

5 Amendment to Membership

A report dated 28 March 2018 by the Director, Health and Social Care was submitted advising of the following changes to the Council's membership of the South Lanarkshire Integration Joint Board (IJB):-

- ◆ Councillor Lockhart had replaced Councillor Campbell as a member of the IJB
- ◆ Councillor Nelson had replaced Councillor Lockhart as a substitute member of the IJB

The Chair, on behalf of the Board, welcomed Councillor Lockhart to his first meeting and thanked Councillor Campbell for his contribution to the IJB.

The Board decided: that the report be noted.

6 Financial Monitoring 2017/2018

A report dated 27 March 2018 by the Director, Health and Social Care was submitted providing a summary of the financial position of the Health and Social Care Partnership (HSCP) for the period:-

- ◆ 1 April 2017 to 28 February 2018 in relation to Health Care Services
- ◆ 1 April 2017 to 2 February 2018 in relation to Social Work and Housing Services

An overspend of £0.851 million had been reported by NHS Lanarkshire for the South Lanarkshire HSCP for the period 1 April 2017 to 28 February 2018.

An overspend of £0.222 million had been reported by South Lanarkshire Council for the South Lanarkshire HSCP for the period 1 April to 2 February 2018.

An underspend of £0.680 million had been identified on the primary care transformation fund which was ring fenced.

Details were provided on how the budget would be managed and a summary of the budget variance position was provided in Appendix 1 to the report.

Details were also provided on the hosted services which were led by South Lanarkshire HSCP and North Lanarkshire HSCP and a summary of the position in respect of each was provided in appendices 2 and 3 to the report.

Further details were provided on the Reserves and a summary of the position was provided in Appendix 4 to the report.

Officers responded to members' questions in relation to how the overspend would be addressed.

The Board decided: that the financial position of the South Lanarkshire Health and Social Care Partnership be noted.

[Reference: Minutes of 13 February 2018 (Paragraph 4)]

7 Performance Monitoring Report

A report dated 22 March 2018 by the Director, Health and Social Care was submitted providing a summary of performance against the key performance measures assigned to the integration of Health and Social Care in South Lanarkshire.

The Public Bodies Joint Working (Scotland) Act 2014 placed a duty on Health and Social Care Partnerships to establish performance monitoring reports in line with the agreed suite of 23 performance measures and 6 measures which had been identified by the Ministerial Steering Group.

Progress against the key performance actions and measures for the 23 national integration indicators and the 6 Ministerial Steering Group measures were provided in the appendices to the report.

There were a number of areas of development which were being progressed in relation to performance management and those areas were detailed in the report.

The Board decided: that the report be noted.

[Reference: Minutes of South Lanarkshire Integration Joint Board (Performance and Audit) Sub-Committee of 27 February 2018 (Paragraph 5)]

8 Internal Audit Charter and Internal Audit Plans

A report dated 6 February 2018 by the Director, Health and Social Care was submitted on the Internal Audit Charter and Internal Audit Plan 2017/2018 which had been prepared for the Integration Joint Board (IJB).

As a public body responsible for the delivery of services and accountable for public resources, the IJB was required to establish effective internal audit arrangements in line with good governance principles, relevant accounting guidance and the Public Sector Internal Audit Standards (PSIAS).

In terms of the Public Sector Internal Audit Standards, the Internal Audit Charter for the IJB had been prepared which established the scope and requirements of the Chief Internal Auditors. It was proposed that the Internal Audit Charter for the IJB, as detailed in Appendix 1 to the report, be approved.

The Internal Audit Plan 2017/2018 for the IJB had been approved and extracts from the NHS Lanarkshire and South Lanarkshire Council Internal Audit Plans were provided in appendices 2 and 3 of the report.

The Board decided: that the Internal Audit Charter for the South Lanarkshire IJB, attached as Appendix 1 to the report, be approved.

[Reference: Minutes of South Lanarkshire Integration Joint Board (Performance and Audit) Sub-Committee of 27 February 2018 (Paragraph 9)]

Y Douglas left the meeting following this item of business

9 Monklands Refurbishment/Replacement Project - Outline Business Case and Formal Option Appraisal Process

A report dated 16 March 2018 by the Director, Health and Social Care was submitted on the development of the outline business case and option appraisal process relative to the Monklands Hospital refurbishment/replacement project.

As part of the process for the development of an outline business case for the project, 4 options had been identified for appraisal in relation to the delivery of the project objectives.

Details of the work being undertaken to develop an outline business case for the Monklands Hospital refurbishment/replacement project, together with the 4 options which had been identified, were contained in the appendix to the report.

The Board decided:

- (1) that the work which had been undertaken in relation to the Monklands Hospital refurbishment/replacement project be noted; and
- (2) that a progress report be submitted to a future meeting of the South Lanarkshire Integration Joint Board.

10 South Lanarkshire Health and Social Care Digital Vision

A report dated 22 March 2018 by the Director, Health and Social Care was submitted on the development of a Digital Vision for 2018 to 2020 for the South Lanarkshire Health and Social Care Partnership (HSCP).

Work had been undertaken on the development of a Digital Vision for the South Lanarkshire HSCP which would provide an integrated approach to digital and information communications technology (ICT) beyond 2022.

Following feedback from stakeholder events, a draft Digital Vision document was being prepared for consultation with a view to the final document being launched in summer 2018. A copy of the draft Digital Vision document was attached as an appendix to the report.

The Board decided: that the draft Digital Vision for the South Lanarkshire Health and Social Care Partnership, as detailed in the appendix to the report, be noted.

11 Carers Act Update

A report dated 9 March 2018 by the Director, Health and Social Care was submitted on the implementation of the Carers (Scotland) Act and the implications for the voluntary sector.

The Carers (Scotland) Act 2016, which became effective on 1 April 2018, established the rights of carers on a formal basis by placing specific duties on local authorities and health boards. Details of the new requirements and actions to be taken to support carers were contained in the report.

In order to support the implementation of the Act, a Carers Act Readiness Toolkit had been developed to track the implementation of the range of duties within the Act. A copy of the Toolkit was attached as an appendix to the report.

Discussion then took place in relation to:-

- ◆ the actions being taken to identify hidden carers
- ◆ the funding issues associated with the implementation of the Carers (Scotland) Act 2016
- ◆ concerns regarding the Carers Services tender and the implications for the carers sector

The Board decided:

- (1) that the content of the report be noted; and
- (2) that a progress report on the implementation of the Carers (Scotland) Act 2016 be submitted to a future meeting of the South Lanarkshire Integration Joint Board.

12 Progress Report on the Community Addiction Recovery Services (CAREs)

A report dated 28 February 2018 by the Director, Health and Social Care was submitted on the integration of South Lanarkshire's Substance Misuse Service and NHS Lanarkshire's Alcohol and Drugs Service.

Following a review of the service delivery of both the Substance Misuse and Alcohol and Drugs Services, both services had been integrated into one service and was known as the Community Addiction Recovery Service (CAREs) which would be implemented within each of the 4 localities in South Lanarkshire.

Details of the work which had been undertaken to integrate the services was contained in the report.

The Board decided: that the progress made in implementing an integrated alcohol and drugs service within each of the 4 localities in South Lanarkshire be noted.

13 Self-Directed Support

A report dated 14 March 2018 by the Director, Health and Social Care was submitted providing an update on Self Directed Support (SDS).

The 10 year SDS strategy, introduced jointly by the Scottish Government and COSLA in 2010, aimed to empower people and communities to become more involved in designing and delivering services that affected them.

Subsequently, the implementation of the Social Care (Self Directed Support) (Scotland) Act 2013, the Community Empowerment (Scotland) Act 2014 and the Public Bodies (Joint Working) (Scotland) Act 2014 placed a duty on local authorities to give people more say in decisions about local services and more involvement in designing and delivering them.

Details of the progress which had been made to implement the SDS Strategy within South Lanarkshire were contained in the report.

The Board decided: that the update on Self Directed Support be noted.

14 Primary Care Update

A report dated 15 March 2018 by the Director, Health and Social Care was submitted providing an update on the transformation of Primary Care Services and the development of a Primary Care Improvement Plan.

The transformation of Primary Care Services was a national priority which challenged Health and Social Care Partnerships to create new and more innovative ways of developing and sustaining community based services.

To support this, governance arrangements had been established to support the progression towards the development of a Primary Care Improvement Plan (PCIP). Details of the progress which had been made were provided in the report.

The Board decided:

- (1) that the governance arrangements to support the development of a Primary Care Improvement Plan, as detailed in the report, be noted;
- (2) that the progress made with the development of a PCIP be noted; and
- (3) that the PCIP be submitted to a future meeting of the South Lanarkshire Integration Joint Board for approval.

[Reference: Minutes of 13 February 2018 (Paragraph 10)]

15 Locality Development

A report dated 16 March 2018 by the Director, Health and Social Care was submitted providing an update on the progress of locality development within the South Lanarkshire Health and Social Care Partnership.

The 4 localities of Hamilton, East Kilbride, Clydesdale and Rutherglen/Cambuslang moved to new management structures in 2017 and details of the work which had been undertaken in each of the localities to support the integration of Health and Social Care was provided in the report.

The Board decided: that the progress of locality development within the South Lanarkshire Health and Social Care Partnership be noted.

16 Chronic Obstructive Pulmonary Disease Work Stream Update

A report dated 19 March 2018 by the Director, Health and Social Care was submitted on the work which had been undertaken in the Clydesdale Area in relation to Chronic Obstructive Pulmonary Disease (COPD) to shift 5% of services from acute services to the community.

The South Lanarkshire Health and Social Care Partnership was committed to supporting people to maintain their own health and wellbeing in the community or their own home, with hospital services only used for critical incidents or planned care.

To support this, work had been undertaken in the Clydesdale Area in relation to COPD to shift the balance of care through the provision of increased interventions in the community rather than in an acute hospital setting, as detailed in the report.

Marianne Hayward, Head of Health and Social Care and Kelly MacKay, Respiratory Nurse gave a joint presentation on the work which had been undertaken to shift 5% of services from acute services to the community.

The Board decided: that the report and presentation be noted.

[Reference: Minutes of 27 June 2017 (Paragraph 14)]

17 Any Other Competent Business

There were no other items of competent business.

Chief Officer's Closing Remarks

The Director, Health and Social Care and Chief Officer conveyed her thanks to the Executive Director (Finance and Corporate Resources), South Lanarkshire Council and the Director of Finance, NHS Lanarkshire for the financial support that had been provided to the South Lanarkshire Integration Joint Board. In addition, she also thanked the Chief Financial Officer for all her hard work and support.