

Board Meeting
27 March 2019

Lanarkshire NHS Board
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**SUBJECT: Update on Achieving Excellence & Monklands Replacement /
Refurbishment Project**

1. PURPOSE

This paper is coming to the Board:

For approval	<input type="checkbox"/>	For endorsement	<input type="checkbox"/>	To note	<input checked="" type="checkbox"/>
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2. ROUTE TO THE BOARD

This paper has been

Prepared	<input checked="" type="checkbox"/>	Reviewed	<input type="checkbox"/>	Endorsed	<input type="checkbox"/>
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by the Board Chief Executive.

3. SUMMARY OF KEY ISSUES

The purpose of the paper is to update Board Members on recent developments in relation to the MRRP Independent Review Team, with particular reference to the delay in the anticipated date for the report to be completed (31 May 2019), and the impact this has had on the work programme as agreed by the Board in January 2019 in relation to Achieving Excellence.

Achieving Excellence

The 2019 Progress Reporting Programme agreed at the January NHS Board meeting set out that the NHS Board would receive an update from the Infrastructure Short Life Working group on the location of the new Hospital at the March 2019 NHS Board meeting.

This update will require to be rescheduled in the light of confirmation of the date for the review to be completed.

Independent Review Team

On Monday 4 March 2019 the Independent Review Team advised the Cabinet Secretary for Health and Sport that their report will be completed on 31st May 2019.

The Review Team continue with their work and have been meeting various Council, Board and other Stakeholder interests and we continue to provide every assistance to the Team as information / meeting requests arise.

The Review Team has established a web site which provides access to progress reports, minutes of meetings and other reference / governance material and a link to the web site is set out below.

[Monklands Hospital Independent Review Team web site](#)

4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	X	LDP	X	Government policy	X
Government directive	X	Statutory requirement	X	AHF/local policy	<input type="checkbox"/>
Urgent operational issue	<input type="checkbox"/>	Other	<input checked="" type="checkbox"/>		

The MRRP Project is a key deliverable within *Achieving Excellence*.

5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

Three Quality Ambitions:

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
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Six Quality Outcomes:

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input checked="" type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input checked="" type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input checked="" type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

6. MEASURES FOR IMPROVEMENT

None.

7. FINANCIAL IMPLICATIONS

The MRR Project Board met in March 2019 to consider the impact on programme and cost associated with the ongoing Independent Review, which will not now report until 31st May 2019. The Outline Business Case cannot now be completed in 2019, and this delay means that future inflation will now add some £1.5m per month to the overall Project cost.

8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

There is an ongoing risk to the Board's ability to deliver on the aspirations within *Achieving Excellence* if there is a significant delay in the decision making process around the Monklands Replacement/ Refurbishment Project, and the risks in relation to the infrastructure on the current University Hospital Monklands Site.

9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	X	Effective partnerships	X	Governance and accountability	X
Use of resources	X	Performance management	X	Equality	X
Sustainability	X				

10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT

There are no specific Equality and Diversity issues arising from this update.

11. CONSULTATION AND ENGAGEMENT

The Board is asked to:

Approval	<input checked="" type="checkbox"/>	Endorsement	<input type="checkbox"/>	Identify further actions	<input type="checkbox"/>
Note	<input checked="" type="checkbox"/>	Accept the risk identified	<input type="checkbox"/>	Ask for a further report	<input type="checkbox"/>

The Board is asked to note that the

1. Independent Review Team has confirmed that their report will be concluded by 31 May 2019;
2. scheduled update from the Short Life Working Group on Infrastructure, on the location of the new Hospital, as set out in the Achieving Excellence 2019 Progress Reporting Programme, has been postponed; and
3. Achieving Excellence 2019 Progress Reporting Programme and MRRP cost profile will be adjusted accordingly.

12. FURTHER INFORMATION

For further information about any aspect of this paper, please contact Paul Cannon, Board Secretary, Telephone: 01698 858180, email : paul.cannon@lanarkshire.scot.nhs.uk

Calum Campbell
NHS Board Chief Executive