

Response to IRP Recommendation 2 – Identify Other Potential Sites, Take Account of the Views of the Public and Re-evaluate Site Options

It is proposed that recommendation 2 be addressed through three stages. All stages involve significant engagement with external bodies to ensure that the process is conducted in an independent manner, and is regarded as such by the public.

The three key stages are:

- 1. Identification of any potential sites beyond Gartcosh and Glenmavis
- 2. Engagement with the public to obtain their views
- 3. Re-evaluation of Gartcosh, Glenmavis and any other sites identified.

Stage 1: Identification of any Potential Sites beyond Gartcosh and Glenmavis

It is proposed that this process is undertaken by John McNairney, the Scottish Government's Chief Planner, in conjunction with North Lanarkshire Council and any other parties who might aid the process (e.g. Health Facilities Scotland and Transport Scotland) using the site selection criteria as per 2018 Option Appraisal*:

Number	Benefit Criteria	Description
1	Location	Must sit within University Hospital Monklands unscheduled care catchment area
2	Size of available site	Must be a minimum of 40 developable acres
3	Impact on catchment areas	Site must have no detrimental impact on adjoining unscheduled catchment areas of hospitals in Lanarkshire, Glasgow or Forth Valley.
4	NLC Local Development Plan	Site must be designated to permit appropriate development
5	Road and Transport Infrastructure	Site must have sufficient road and transport infrastructure to support the development of a major hospital site

^{*}In 2018 two other criteria requiring the land to be for-sale, and location to be in North Lanarkshire were also used. These are discounted from this list: negotiated purchase may be possible, and criteria 1 duplicates the North Lanarkshire requirement.

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The timescale for the completion of this assessment will be agreed with Mr McNairney, but we expect this could be reported by September 2019.

Stage 2: Engagement with the Public to Obtain their Views

Following confirmation of the site locations for consideration, a public engagement process will be taken forward. This process will be coordinated by an independent engagement adviser to be selected: prospective advisers include Involve (a UK charity), the Consultation Institute (a third sector body), or a University to ensure that independence and objectivity are achieved.

It is anticipated that the process could be carried out over a period of six weeks, ending by mid October 2019.

The detail of the process will be designed by the independent engagement adviser drawing from the best practice methods identified within the IRP report and, in accord with the IRP recommendation. It will be underpinned by the publication of credible and convincing detail on the non-financial benefits and costs associated with each site option, including:

- Site information including existing and planned road infrastructure
- Known planned developments at each site NLC local development plan
- Site previous usage historical records, Coal Board, environmental records
- Site conditions Up-to-date site investigation reports
- Impact on catchment populations NHSL validated projections
- Travel information Drive times
- Public transport accessibility (Bus & Train)
- Financial costs and assumptions

The timescales for completion of this stage will be agreed with the independent engagement adviser, though we expect that this could be completed by the end of October 2019.

The views of the public collected in this process will then form part of the re-evaluation of the site options as part of stage 3.

Stage 3: Re-evaluation of Gartcosh, Glenmavis and Any Other Sites Identified

The re-evaluation will consider the revised site option being offered at Glenmavis, Gartcosh, plus any other sites determined as part of stage 1, above.

A scoring process will be undertaken. This process will be independently chaired and will use an alternative approved option assessment methodology. As recommended by the IRP, this could incorporate Potentially All Pairwise Rankings of all possible Alternatives (PAPRIKA) and will adopt true cardinal scoring.

Participant nomination and selection of participants will be coordinated by the independent engagement adviser and the proposed process will be published as part of the engagement and

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feedback process set out at stage 2. A proposed approach - which will be discussed further with the independent engagement adviser – is that this re-evaluation and scoring exercise would involve around 100 stakeholders split by 50 members of the public and 50 other stakeholders including clinicians, staff and other partners.

The process for nominating and selecting all participants will be undertaken by the independent engagement adviser and could use a technique such as stratified random sampling.

A formal report on the process and outcome will be prepared by the independent engagement adviser, published and made available to Lanarkshire NHS Board to inform a decision on site selection.

Actions in Response to Recommendation 2

In response to Recommendation 2, NHS Lanarkshire will:

- Engage the Chief Planner, Mr McNairney (plus any other necessary support) to identify any further sites beyond Gartcosh and Glenmavis (during August 2019);
- Engage the services of an independent engagement adviser (during August 2019);
- Under the advice of the independent engagement adviser, bring forward detailed proposals for engagement with the public to obtain their views (by September 2019);
- Enact the agreed process for public engagement (expected by October 2019);
- Publish a report on the outcomes from the public engagement (expected October 2019);
- Under the advice of the independent engagement adviser, conduct an exercise to reevaluate Gartcosh, Glenmavis and any other sites identified by Mr McNairney (expected October/November 2019).