

Lanarkshire NHS Board  
 Kirklands  
 Fallside Road  
 Bothwell  
 G71 8BB  
 Telephone: 01698 855500  
[www.nhslanarkshire.org.uk](http://www.nhslanarkshire.org.uk)



NHS Board Meeting  
 30<sup>th</sup> January 2019

## NHS LANARKSHIRE HEALTHCARE STRATEGY “ACHIEVING EXCELLENCE” – 2019 PROGRESS REPORTING PROGRAMME

### 1. PURPOSE

This paper is coming to **the NHS Board**

For approval	<input type="checkbox"/>	For endorsement	<input type="checkbox"/>	To note	<input checked="" type="checkbox"/>
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The final version of Achieving Excellence was approved by the Lanarkshire NHS Board on 1<sup>st</sup> March 2017, and endorsed by the Cabinet Secretary on 28<sup>th</sup> April 2017. This paper provides details of the Achieving Excellence progress reporting programme for 2019.

### 2. ROUTE TO THE BOARD

This paper has been:

Prepared	<input type="checkbox"/>	Reviewed	<input checked="" type="checkbox"/>	Endorsed	<input checked="" type="checkbox"/>
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By the Corporate Management Team on 21<sup>st</sup> January 2019.

### 3. SUMMARY OF KEY ISSUES

Progress reports on the implementation of Achieving Excellence were routinely considered by the NHS Board during 2018. This paper will provide details of the Achieving Excellence - 2019 Work plan Progress Reporting Programme.

#### 3.1 ACHIEVING EXCELLENCE - 2019 PROGRESS REPORTING PROGRAMME

The Achieving Excellence (AE) SLWG status reports prepared for the Strategic Delivery Team (SDT) and Pipeline Table updates have been used throughout 2018 to produce progress reports for the NHS Board. These reports summarised progress, providing assurance on the overall AE implementation programme. During 2019, it

is anticipated that there will be a requirement to provide an AE Programme update at each meeting of the NHS Board/PP&RC, some ten meetings in total.

Moving forward it would be beneficial to augment the AE general summary reporting format with a detailed progress report from one work stream for each meeting. It is proposed to develop an AE 2019 Progress Reporting Programme which will enable forward planning to identify what work stream elements should be reported on in detail throughout the year.

### Key Board Decision-making Points/Milestones

Specific projects/key milestones that require Board decisions will be highlighted within the work stream reports and this will form part of the Achieving Excellence 2019 work plan.

Detailed below is the proposed Achieving Excellence - 2019 Progress Reporting Programme.

<b>Achieving Excellence - 2019 Progress Reporting Programme</b>			
<b>Board/Committee</b>	<b>Date of Meeting</b>	<b>SLWG &amp; Workstream</b>	<b>Lead</b>
NHS Board	30 <sup>th</sup> Jan. 2019	<b>Acute Planned Care SLWG</b> – SACT (Systemic Anti-Cancer Therapy)	Heather Knox
PP&RC	27 <sup>th</sup> Feb. 2019	<b>Building Community Capacity SLWG</b> – Configuration of non - Acute Beds in Lanarkshire	Val De Souza/ Ross McGuffie
NHS Board	27 <sup>th</sup> Mar. 2019	<b>Infrastructure SLWG</b> – MRRP Location of New Hospital	Colin Lauder
PP&RC	24 <sup>th</sup> Apr. 2019	<b>Infrastructure SLWG</b> – Capital Investment Plan & AE Consolidated Report (incl. Pipeline & Outcomes updates)	Colin Lauder
NHS Board	29 <sup>th</sup> May 2019	<b>Mental Health Strategy</b>	Anne Armstrong
PP&RC	26 <sup>th</sup> Jun. 2019	<b>Acute Planned Care SLWG</b> – T&O Project	Heather Knox
NHS Board	28 <sup>th</sup> Aug. 2019	<b>Building Community Capacity SLWG</b> – Primary Care Improvement Programme	Val De Souza/ Ross McGuffie
PP&RC	25 <sup>th</sup> Sept. 2019	<b>Best Start Strategy Steering Group</b>	Irene Barkby
NHS Board	30 <sup>th</sup> Oct. 2019	<b>Long Term Conditions SLWG</b> & AE Consolidated Report (incl. Pipeline & Outcomes updates)	Alastair Cook Colin Lauder
PP&RC	27 <sup>th</sup> Nov. 2019	<b>Acute Planned Care SLWG</b> – General Surgery <b>eHealth SLWG</b>	Heather Knox Donald Wilson

#### 4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	<input checked="" type="checkbox"/>	LDP	<input checked="" type="checkbox"/>	Government policy	<input checked="" type="checkbox"/>
Government directive	<input type="checkbox"/>	Statutory requirement	<input type="checkbox"/>	AE/local policy	<input checked="" type="checkbox"/>
Urgent operational issue	<input type="checkbox"/>	Other	<input type="checkbox"/>		

#### 5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

*Three Quality Ambitions:*

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
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*Six Quality Outcomes:*

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input checked="" type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input checked="" type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input checked="" type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

#### 6. MEASURES FOR IMPROVEMENT

“Achieving Excellence” sets out a plan for person-centred, innovative healthcare to meet the current and future needs of the people of Lanarkshire.

#### 7. FINANCIAL IMPLICATIONS

Costs associated with the implementation of “Achieving Excellence” will be reflected in the NHS Board’s Annual Operational Plan (AOP).

#### 8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

The Strategic Delivery Team will be responsible for the ongoing evaluation and mitigation of risks to the strategic programme as a whole.

## 9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>	Effective partnerships	<input checked="" type="checkbox"/>	Governance and accountability	<input type="checkbox"/>
Use of resources	<input checked="" type="checkbox"/>	Performance management	<input type="checkbox"/>	Equality	<input type="checkbox"/>
Sustainability	<input checked="" type="checkbox"/>				

## 10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT

EDIAs have been completed for the work so far, and will be regularly reviewed and updated by the short-life working groups. For further information please contact Roslyn Rafferty, Planning & Development Department.

## 11. CONSULTATION AND ENGAGEMENT

“Achieving Excellence” was subject to full public consultation. Further engagement and communications plans will be prepared and implemented through the Strategic Delivery Team in partnership with the Scottish Health Council and other stakeholders.

## 12. ACTIONS FOR THE NHS BOARD

The NHS Board is asked to:

- approve the new reporting format to the NHS Board/PP&RC; and
- agree to receive further updates as detailed within the proposed Achieving Excellence - 2019 Progress Reporting Programme.

## 13. FURTHER INFORMATION

For further information about any aspect of this paper, please contact

**Roslyn Rafferty**  
**Strategy & Performance Manager**  
**Telephone: 01698 858210**

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*Colin Lauder*  
*Director of Planning, Property & Performance*