

Board Meeting
30 January 2019

Lanarkshire NHS Board
Kirklands
Fallside Road
Bothwell
G71 8BB
Telephone: 01698 855500
www.nhslanarkshire.org.uk



SUBJECT: Update on the Monklands Replacement / Refurbishment Project

1. PURPOSE

This paper is coming to the Board:

For approval	<input checked="" type="checkbox"/>	For endorsement	<input type="checkbox"/>	To note	<input checked="" type="checkbox"/>
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2. ROUTE TO THE BOARD

This paper has been

Prepared	<input checked="" type="checkbox"/>	Reviewed	<input type="checkbox"/>	Endorsed	<input type="checkbox"/>
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by the Board Chief Executive.

3. SUMMARY OF KEY ISSUES

The purpose of the paper is to update Board Members on recent developments in relation to the MRRP Consultation process, notably an update on the establishment of the Independent Review Team, an update on a recent meeting held with the co-chairs of the Independent Review Team (IRT), the work being taken forward in that regard, and also recent engagement with the Scottish Health Council (SHC).

Independent Review Team

Members were advised in December 2018 that the Independent Review Team had been established. The Terms of Reference and Membership details are set out at Appendix A.

Further, a meeting was held with the co-chairs of the IRT on 10 January 2018 involving Neena Mahal, Board Chair; Dr Lesley Thomson QC, Non Executive Director; Calum Campbell, Board Chief Executive; Colin Lauder, Director of Planning, Property and Performance; Calvin Brown, Director of Communications; and Paul Cannon, Board Secretary. During the meeting the co-chairs thanked Board Officers for providing a dossier of documents and background material, and asked if further information in the form of a detailed chronology of events could be provided. This is being collated. Members are invited to agree that oversight of the submission to the IRT was remitted to the Chair, Mrs N Mahal, Vice Chair, Mr P Campbell and the Chair of the Monklands Oversight Group, Dr L Thomson.

Scottish Health Council (SHC) engagement

The Scottish Health Council has provided a final report on Major Service Change to the Board (by letter dated 16 January 2019), and confirmed that the report had also been sent to the IRT

and Scottish Government, and stated that the final report will be published at the conclusion of the IRT's work.

4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	X	LDP	X	Government policy	X
Government directive	X	Statutory requirement	X	AHF/local policy	<input type="checkbox"/>
Urgent operational issue	<input type="checkbox"/>	Other	<input checked="" type="checkbox"/>		

The MRRP Project is a key deliverable within *Achieving Excellence*.

5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

Three Quality Ambitions:

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
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Six Quality Outcomes:

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input checked="" type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input checked="" type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input checked="" type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

6. MEASURES FOR IMPROVEMENT

None.

7. FINANCIAL IMPLICATIONS

There are no financial implications arising from this update.

8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

There is an ongoing risk to the Board's ability to deliver on the aspirations within *Achieving Excellence* if there is a significant delay in the decision making process around the Monklands Replacement/ Refurbishment Project, and the risks in relation to the infrastructure on the current University Hospital Monklands Site.

9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	X	Effective partnerships	X	Governance and accountability	X
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Use of resources	X	Performance management	X	Equality	X
Sustainability	X				

10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT

There are no specific Equality and Diversity issues arising from this update.

11. CONSULTATION AND ENGAGEMENT

The Board is asked to:

Approval	<input checked="" type="checkbox"/>	Endorsement	<input type="checkbox"/>	Identify further actions	<input type="checkbox"/>
Note	<input checked="" type="checkbox"/>	Accept the risk identified	<input type="checkbox"/>	Ask for a further report	<input type="checkbox"/>

The Board is asked to note that

1. the terms of reference and membership of the Independent Review Team were set out in the Cabinet Secretary's letter of 10 December 2018;
2. a meeting with the co-chairs of the Independent Review had taken place on 10 January 2019;
3. further information was requested by the Independent Review Team in the form of a detailed chronology of events with supporting reference documents;
4. this information was being collated, and would be available for any Board Member to access;
5. the Final Report from the Scottish Health Council had been provided to the NHS Board, to Scottish Government and to the Independent Review Team on 16 January 2019; and
6. the Scottish Health Council have stated that they will publish the final report at the conclusion of the Independent Review Team's work.

and to agree that

7. oversight of the submission to the IRT should be remitted to the Chair, Mrs N Mahal, Vice Chair, Mr P Campbell and the Chair of the Monklands Oversight Group, Dr L Thomson; and
8. the Board should formally acknowledge that the SHC have concluded their report, that the Board is in receipt of the final report from the SHC, but NHS Lanarkshire will take no further action in line with the advice from the Cabinet Secretary that the MRRP Consultation process has been halted.

12. FURTHER INFORMATION

For further information about any aspect of this paper, please contact Paul Cannon, Board Secretary, Telephone: 01698 858180, email : paul.cannon@lanarkshire.scot.nhs.uk

Calum Campbell
NHS Board Chief Executive

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APPENDIX A

SUBJECT: Update on the Monklands Replacement / Refurbishment Project

INDEPENDENT REVIEW OF NHS LANARKSHIRE'S PROCESS ON THE REDEVELOPMENT OF MONKLANDS HOSPITAL

Terms of Reference

To provide an independent assessment of the process followed by NHS Lanarkshire to address;

The concerns raised by elected representatives and local people about the quality of the option appraisal process and the wider engagement and consultation undertaken by the Board, and in particular;

Assess the quality of the information and analysis undertaken by the Board, and the robustness and accuracy of the evidence which informed the options appraisal process for site selection.

Provide advice as to whether the Board's process was fully in line with best practice and meaningfully informed at all relevant stages by the views of stakeholders;

Submit a report and recommendations to the Cabinet Secretary for Health and Sport by the end of February 2019, with initial findings to DG Health and Social Care by 15 February 2019. The recommendations should set out a clear set of actions to be implemented by NHS Lanarkshire in order to progress plans for the redevelopment of University Hospital Monklands, and may include any wider observations on the NHS Scotland consultation process more generally.

Review Team Membership

Joint Chairs

Professor Emma McIntosh and Professor Olivia Wu, Health Economists from the University of Glasgow.

Members

Dr Andrew Walker, Health Economist will provide additional input and advice.

Dr Mike Higgins of the Golden Jubilee Foundation will provide clinical input,

John McNairney, Scottish Government Chief Planner and his team based in the Directorate for Local Government and Communities will provide planning input and analysis.