



SOUTH LANARKSHIRE INTEGRATION JOINT BOARD

Minutes of meeting held in Committee Room 1, Council Offices, Almada Street, Hamilton on 25 June 2019

Chair:

Councillor John Bradley

Present:

Health and Social Care Partnership

V de Souza, Director, Health and Social Care and Chief Officer; M Moy, Chief Financial Officer

NHS Lanarkshire Board

Michael Fuller, Non Executive Director; Brian Moore, Non Executive Director (*substitute for Lilian Macer*); Lesley Thomson, Non Executive Director

South Lanarkshire Council

Councillors Maureen Chalmers (*substitute for Councillor Jim McGuigan*), Allan Falconer and Richard Lockhart

Attending:

NHS Lanarkshire

L Ace, Director of Finance; C Cunningham, Head of Commissioning and Performance; M Docherty, Nurse Director; M Hayward, Head of Health and Social Care (Rutherglen/Cambuslang and East Kilbride); C Lauder, Director, Planning, Property and Performance (*substitute for C Campbell*); B McGurn, Deputy Clinical Director; T Wilson, Health Service Trade Union Representative

Partners

G Bennie, VASLAN; V Johnstone, Carers' Representative; C Mason, Service User (Older People) (*substitute for H Biggins*); Dr K McIntyre, GP Representative; M Moncrieff, South Lanarkshire Health and Social Care Forum

South Lanarkshire Council

I Beattie, Head of Health and Social Care (Hamilton and Clydesdale); M Kane, Health and Social Care Programme Manager; P MacRae, Administration Officer; P Manning, Executive Director (Finance and Corporate Resources); L Purdie, Chief Social Work Officer; J Todd, Legal Services Adviser

Also Attending:

Audit Scotland

A Faulds, Trainee Auditor

South Lanarkshire Council

S Baxter, Independent Chair, Child and Adult Protection Committees; J Stewart, Lead Officer, Adult Protection Committee

Apologies:

NHS Lanarkshire Board

Phil Campbell (Depute Chair), Non Executive Director; Lilian Macer, Non Executive Director

NHS Lanarkshire

C Campbell, Chief Executive

Partners

H Biggins, Service User (Older People)

South Lanarkshire Council

L Freeland, Chief Executive; Councillor Jim McGuigan; S Smellie, Unison, South Lanarkshire Council Trade Union Representative

1 Declaration of Interests

No interests were declared.

2 Minutes of Previous Meeting

The minutes of the meeting of the South Lanarkshire Integration Joint Board held on 16 April 2019 were submitted for approval as a correct record.

The Board decided: that the minutes be approved as a correct record.

3 Minutes of the South Lanarkshire Integration Joint Board (Performance and Audit) Sub-Committee

The minutes of the meeting of the South Lanarkshire Integration Joint Board (Performance and Audit) Sub-Committee held on 26 February 2019 were submitted for noting.

The Board decided: that the minutes be noted.

4 Financial Monitoring 2018/2019

A report dated 17 June 2019 by the Director, Health and Social Care was submitted providing a summary of the financial position of the Health and Social Care Partnership (HSCP) for the period:-

- ◆ 1 April 2018 to 31 March 2019 in relation to Health Care Services
- ◆ 1 April 2018 to 31 March 2019 in relation to Social Work and Housing Services

An underspend of £3.333 million had been reported by NHS Lanarkshire for the South Lanarkshire HSCP for the period 1 April 2018 to 31 March 2019.

An overspend of £0.547 million had been reported by South Lanarkshire Council for the South Lanarkshire HSCP for the period 1 April 2018 to 31 March 2019.

An underspend of £0.412 million had been identified on the primary care transformation fund which was ring fenced.

Work had been undertaken to further develop the reconciliation of in-year budget adjustments and a summary of the budget adjustments since 1 April 2018 was provided in Appendix 1 to the report.

Details were provided on how the budget would be managed and a summary of the budget variance position was provided in Appendix 2 to the report.

Details were also provided on the hosted services which were led by South Lanarkshire HSCP and North Lanarkshire HSCP and a summary of the position in respect of each was provided in appendices 3 and 4 to the report.

Further details were provided on the reserves and a summary of the position was provided in Appendix 5 to the report.

Saint Andrew's, Kilbryde and Strathcarron Hospices had been successful in securing an award from the National Lottery Community Fund to establish a partnership project, Compassionate Lanarkshire, for a period of 3 years. The award was subject to match funding and, to comply with the award condition and secure the lottery funding, there would be a requirement for a draw down of part of the earmarked reserve for Palliative Care Services.

It was also proposed that a number of earmarked reserves be established, as detailed in the Director's report.

Officers responded to members' questions in relation to the reasons for and impact of staff vacancies.

The Board decided:

- (1) that the financial position of the South Lanarkshire Health and Social Care Partnership be noted;
- (2) that the draw down over three years of £0.508 million from the Palliative Care earmarked reserve of £0.808 to match fund the lottery award for the establishment of the Compassionate Lanarkshire project by Saint Andrew's, Kilbryde and Strathcarron Hospices be noted;
- (3) that the sum of £1.570 million be transferred to ring fenced reserves as detailed in paragraph 11.3.1 of the Director's report;
- (4) that the sum of £0.918 million be transferred to earmarked reserves as detailed in paragraph 11.3.2 of the Director's report; and
- (5) that the sum of £1.257 million be transferred to the contingency reserve as detailed in paragraph 11.3.3 of the Director's report.

5 Performance Monitoring Report

A report dated 28 May 2019 by the Director, Health and Social Care was submitted providing a summary of performance against the key performance measures assigned to the integration of Health and Social Care in South Lanarkshire.

The Health and Social Care Delivery Plan and the work of the Ministerial Steering Group (MSG) in Health and Social Care had identified 6 key areas through which trends over time would be monitored with a view to supporting improvement and learning within Partnerships in Scotland. In addition, a number of performance measures which related to the functions managed by the Health and Care Partnership were reported on a regular basis.

Progress against the key performance actions and measures for the 31 national integration indicators and the 6 Ministerial Steering Group measures were provided in the appendices to the report.

Officers responded to members' questions in relation to:-

- ◆ readmissions
- ◆ GP practice staffing
- ◆ Lanarkshire Eye Health Network Scheme (LENS)
- ◆ data about carers

The Board decided: that the report be noted.

6 Unaudited Integration Joint Board Annual Accounts 2018/2019

A report dated 14 June 2019 by the Chief Financial Officer was submitted on the unaudited Integration Joint Board Annual Accounts for 2018/2019.

The unaudited Annual Accounts for 2018/2019, attached as an appendix to the report, had been prepared in line with proper accounting practice and were subject to audit by Audit Scotland. Audit Scotland would report its findings to a future meeting of the IJB prior to completion of the audit by 30 September 2019.

The unaudited accounts would be available for inspection in the Council Offices for a 3 week period from 28 June to 19 July 2019 inclusive and on the Integration Joint Board's website.

In response to a question from a member regarding remuneration, the Executive Director (Finance and Corporate Resources) and the Chief Financial Officer indicated that, if wished, they would meet with the member to discuss the matter.

The Board decided:

- (1) that the unaudited Annual Accounts for the Integration Joint Board for 2018/2019, attached as an appendix to the report, be noted; and
- (2) that the arrangements for publication of the Annual Accounts, as detailed in the report, be noted

[Reference: Minutes of 26 June 2018 (Paragraph 7)]

7 Draft Integration Joint Board Annual Performance Report 2018/2019

A report dated 25 May 2019 by the Director, Health and Social Care was submitted on the draft Annual Performance Report 2018/2019 for the South Lanarkshire Integration Joint Board (IJB).

The Public Bodies (Joint Working) (Scotland) Act 2014 placed a duty on Integration Joint Boards to prepare and publish Annual Performance Reports.

The Annual Performance Report aimed to ensure that performance was open and accountable whilst providing an overall assessment of performance in relation to planning and carrying out integrated functions. Guidance issued by the Scottish Government had recommended that the following areas be included within the report:-

- ◆ a summary of progress against the 9 National Health outcomes, using as a minimum the core national performance indicators
- ◆ financial performance and best value
- ◆ reporting progress with localities
- ◆ Inspection of Services, summarising any activity undertaken by Healthcare Improvement Scotland, The Care Inspectorate, Audit Scotland, Accounts Commission and Scottish Housing Regulator in the year of review

It was proposed that the Annual Performance Report for the IJB, attached as an appendix to the report, be approved and published on the South Lanarkshire Health and Social Care Partnership's website.

Officers responded to a member's question on work undertaken to measure health inequality improvement in South Lanarkshire.

The Board decided:

- (1) that the Annual Performance Report 2018/2019, attached as an appendix to the report, be approved and published on the South Lanarkshire Health and Social Care Partnership's website; and
- (2) that the Director, Health and Social Care be authorised to sign off the Annual Performance Report 2018/2019 by the deadline of 31 July 2018.

8 Investing to Modernise South Lanarkshire Council Care Facilities – Progress Update

A report dated 20 May 2019 by the Director, Health and Social Care was submitted on progress of the proposed investment to modernise South Lanarkshire Council care facilities.

The South Lanarkshire Integration Joint Board's (IJB) Strategic Commissioning Plan 2019 to 2022 set out a commitment to support more people to remain at home and in their community. A number of commissioning intentions had been outlined within the Plan to support this ambition, one of which was reducing the overall reliance on residential and in-patient forms of care.

Within the Plan, a specific commissioning intention was agreed to implement the new care facilities' model to provide people with more choice and options to be maintained at home and in the community.

The IJB, consequently, had issued an associated 'Direction' to both the Council and NHS Lanarkshire to reduce reliance on nursing and residential care through the development of proposals to remodel a proportion of residential care beds to focus on transitional support and the 'home for life' principle.

Information was provided on the progress to date of the actions in relation to the Blantyre/Hamilton and Clydesdale localities.

Work in relation to the Larkhall/Stonehouse model was at an early stage with the following being proposed:-

- ◆ there would be a new build included within the overall re-provisioning programme that would serve the Larkhall/Stonehouse areas and the wider area as appropriate/needed
- ◆ the new build would be in or close to Larkhall due to the demographic details and needs analysis
- ◆ the new build would likely be a combination of short and long-term residential placements, incorporating residential, respite and intermediate/reablement care
- ◆ the new build would be in keeping with the overall principles of the Care Facilities' vision, would encompass a community facing element and, by its nature, would require to be flexible in usage to meet and adapt to the future needs of the community

Following a comprehensive needs analysis and further stakeholder engagement, proposals would be submitted to the Council's Social Work Resources Committee for consideration.

The existing residential care facilities in the East Kilbride and Rutherglen/Cambuslang localities were modern and fit for purpose, with greater flexibility to adapt, therefore, at this stage, there were no plans to reconfigure those care homes.

To continue with the development and implementations of the Investing to Modernise Programme, the following next steps would be undertaken:-

- ◆ the submission of planning consent for the new build care facility in Blantyre and, subject to approval, commencement of the build programme
- ◆ the completion of the de-commissioning strategy associated with Kirkton House and McWhirter House to allow full transitions to the Blantyre site
- ◆ the finalisation of workforce planning activity with regard to role profiles, skills mix and training for existing employees to allow smooth transition to Blantyre
- ◆ continuous and regular communication with key stakeholders regarding progress with Blantyre and the wider Investing to Modernise Programme
- ◆ completion of outstanding work on the Clydesdale model, with a view to presenting this to the Council's Social Work Resources Committee at a future date for approval
- ◆ development of options for the Larkhall/Stonehouse corridor of the Hamilton/Blantyre locality which would take forward the proposals outlined in section 6 of the report

There followed a discussion during which officers responded to members' questions on various aspects of the report.

The Board decided:

- (1) that the next steps outlined in sections 6 and 8 of the report be noted;
- (2) that it be noted that Flush Park, Lanark had been identified as the preferred site, subject to suitability, for the replacement of McClymont House; and
- (3) that the 7 spokes for the Clydesdale 'hub and spoke' model referred to at paragraph 5.7 of the report be noted.

[Reference: Minutes of 11 September 2018 (Paragraph 10)]

9 Urgent Care Out of Hours Service

A report dated 24 May 2019 by the Director, Health and Social Care was submitted on current staffing challenges within the Urgent Care Out of Hours Service.

Following a national independent review of Urgent Care Out of Hours, commissioned by the Scottish Government in 2015, a new model of delivery for Lanarkshire comprising an Urgent Care Resource Hub in Hamilton, supported by an Urgent Care Centre in Airdrie Health Centre had been established. Challenges were currently being experienced in maintaining this Service in view of recruitment issues in relation to both the GP and nursing workforce.

Details were given on the challenges faced which had resulted, at times, in the requirement for the Service to consolidate at the Hamilton site. A support group had been established to ensure that staff and clinical governance were maintained and a number of mitigating actions had been put in place to address the workforce issues including:-

- ◆ review of GP pay rates to ensure parity with the rest of the West of Scotland
- ◆ recruitment of Advanced Nurse Practitioners specifically for Out of Hours Service (OOH)
- ◆ employment by NHS Lanarkshire of bank Nurse Practitioners and Advanced Nurse Practitioners
- ◆ use of technology to support virtual consultations using 'Attend Anywhere'
- ◆ having a rolling recruitment and accompanying training for new Nurse Practitioners

The Board decided: that the report be noted.

10 Health and Social Care Integration – Ministerial Strategic Group Report Update

A report dated 24 May 2019 by the Director, Health and Social Care was submitted on the self-assessment of progress by Health and Social Care Partnerships.

The Ministerial Strategic Group (MSG) had requested that all of the Health and Social Care Partnerships across Scotland complete and submit a self-assessment of progress by 15 May 2019. The completed self-assessment for the South Lanarkshire Health and Social Care Partnership, detailed in the appendix to the report, had been submitted to the Ministerial Steering Group by the deadline of 15 May 2019.

The Board decided: that the self-assessment of progress for the South Lanarkshire Health and Social Care Partnership, attached as an appendix to the report, be noted.

[Reference: Minutes of South Lanarkshire Integration Joint Board (Performance and Audit) Sub-Committee of 21 May 2019 (Paragraph 6)]

11 Adult and Older People Day Services Review Proposal

A report dated 22 May 2019 by the Director, Health and Social Care was submitted on a review of existing day services for adult and older people which would include both services provided directly by the Health and Social Care Partnership and Independent Day Services commissioned and purchased by the South Lanarkshire Health and Social Care Partnership.

The Council currently delivered a range of day services for both adult and older people within local communities. The services had traditionally been organised around a buildings based resource and were broadly similar in set-up and delivery to other models which either continued to exist or had previously existed across Scotland. The day service model had not significantly changed since the establishment of South Lanarkshire Council.

Within the Council's day service estate, the majority of facilities had either been newly built or refurbished in the last 15 years, therefore, the buildings based asset of the estate was in reasonably good condition. Service provision was also considered to be high performing as evidenced both by inspected grades awarded by the Care Inspectorate and feedback from service users and families. The annual budget for registered day services in 2018/2019 totalled £8.42 million with a 50/50 split between adult and older people.

Shifting the balance of care and growing community assets was recognised as being both a national and a South Lanarkshire Health and Social Care Partnership priority. Through consultation activities, culminating in the South Lanarkshire Strategic Commissioning Plan 2019 to 2022 and the Building and Celebrating Communities agenda, the key themes based on the 9 national health and wellbeing outcomes focussed on local services being provided and grown in response to local need. A review of day services would inform service development proposals at a locality level, involving locality engagement.

Information was provided on:-

- ◆ current day service provision and uptake at Appendix 1 of the report
- ◆ the scope of the review at Appendix 2 of the report

Progress reports on the review would be submitted to future meetings of the Board.

Officers responded to members' questions on various aspects of the report. In response to a suggestion from a member, consideration would be given to including young carers in the review

The Board decided:

- (1) that the review of day services for adult and older people be noted; and
- (2) that it be noted that, on completion of the review, an update report and action plan would be submitted to a future meeting of the South Lanarkshire Integration Joint Board for consideration.

12 South Lanarkshire Adult Protection Committee Biennial Report

A report dated 28 May 2019 by the Director, Health and Social Care was submitted on the South Lanarkshire Adult Protection Committee Biennial Report covering the period 2016 to 2018.

S Baxter, Independent Chair, Child and Adult Protection Committees and J Stewart, Lead Officer, Adult Protection Committee gave a presentation on the work of the Adult Protection Committee and spoke on the following aspects of the report:-

- ◆ functions of the Adult Protection Committee
- ◆ content and aim of the Committee's Business Plan
- ◆ measures to promote continuous improvement
- ◆ policies, procedures and protocols
- ◆ learning and development programme
- ◆ public protection initiatives

The main challenges for the South Lanarkshire Adult Protection Committee, during the reporting period had been:-

- ◆ increased demands on services in a challenging financial climate
- ◆ extending public awareness and understanding of adult protection
- ◆ adult protection in relation to care homes
- ◆ an ageing population and increasing numbers of vulnerable adults living in communities

The Chair thanked the officers for their presentation.

The Board decided: that the report and presentation be noted.

13 Any Other Competent Business

There were no other items of competent business.