



SOUTH LANARKSHIRE INTEGRATION JOINT BOARD

Minutes of meeting held in Committee Room 1, Council Offices, Almada Street, Hamilton on 11 September 2018

Chair:

Philip Campbell, Non Executive Director, NHS Lanarkshire Board

Present:

Health and Social Care Partnership

V de Souza, Director, Health and Social Care and Chief Officer; M Moy, Chief Financial Officer

NHS Lanarkshire Board

Irene Barkby, Executive Director (*substitute for vacant position*); Maureen Lees, Non Executive Director (*substitute for Lilian Macer*); Avril Osborne, Non Executive Director (*substitute for vacant position*)

South Lanarkshire Council

Councillors Maureen Chalmers (*substitute for Councillor Bradley*), Allan Falconer, Richard Lockhart, Jim McGuigan

Attending:

NHS Lanarkshire

L Ace, Director of Finance; C Cunningham, Head of Commissioning and Performance; M Docherty, Nurse Director; E Duguid, Lead Communication Officer; L Findlay, Medical Director; P McCrossan, Director of Allied Health Professionals; B McGurn, Deputy Clinical Director

Partners

G Bennie, VASLAN; H Biggins, Service User (Older People); V Johnstone, Carers' Representative; Dr K McIntyre, GP Representative; M Moncrieff, South Lanarkshire Health and Social Care Forum; N Paterson, Scottish Care (*substitute for Rhonda Ormshaw*); T Wilson, Health Service Trade Union Representative

South Lanarkshire Council

L Freeland, Chief Executive; Y Cannon, Organisational Development Manager; E Devlin, Service Manager; Y Douglas, Audit Manager; M Kane, Health and Social Care Programme Manager; H Lawson, Data Protection Officer; G McCann, Head of Administration and Legal Services; J McDonald, Administration Adviser; L Purdie, Chief Social Work Officer

Also Attending:

Audit Scotland

S Lawton, Senior Auditor; D Richardson, Senior Audit Manager

NHS Lanarkshire

A Armstrong, Nurse Director, North Lanarkshire Health and Social Care Partnership; E Shepherd, Head of Infection Prevention and Control

Apologies:

NHS Lanarkshire Board

Lilian Macer, Non Executive Director

NHS Lanarkshire

C Campbell, Chief Executive; M Hayward, Head of Health and Social Care (Rutherglen/Cambuslang and East Kilbride)

Partners

R Ormshaw, Scottish Care

South Lanarkshire Council

Councillor John Bradley (Depute)

Opening Remarks

Councillor Falconer sought clarification regarding agenda item 10 - Investing to Modernise South Lanarkshire Care Facilities. He considered that this item, which was an item for noting on the agenda, should be an item for discussion, particularly as the report made reference to financial matters.

The Chief Officer explained that there had been no change to the revenue budget which had been approved by the South Lanarkshire Integration Joint Board (IJB) at its meeting on 26 March 2018.

The Chair advised that this matter would be discussed at the appropriate stage of the meeting.

1 Declaration of Interests

No interests were declared.

2 Minutes of Previous Meeting

The minutes of the meeting of the South Lanarkshire Integration Joint Board held on 26 June 2018 were submitted for approval as a correct record.

The Board decided: that the minutes be approved as a correct record.

3 Minutes of the South Lanarkshire Integration Joint Board (Performance and Audit) Sub-Committee

The minutes of the meeting of the South Lanarkshire Integration Joint Board (Performance and Audit) Sub-Committee held on 29 May 2018 were submitted for noting.

The Board decided: that the minutes be noted.

4 Financial Monitoring 2018/2019

A report dated 31 August 2018 by the Director, Health and Social Care was submitted providing a summary of the financial position of the Health and Social Care Partnership (HSCP) for the period:-

- ◆ 1 April to 31 July 2018 in relation to Health Care Services
- ◆ 1 April to 22 June 2018 in relation to Social Work and Housing Services

An overspend of £0.356 million had been reported by NHS Lanarkshire for the South Lanarkshire HSCP for the period 1 April to 31 July 2018.

An overspend of £0.044 million had been reported by South Lanarkshire Council for the South Lanarkshire HSCP for the period 1 April to 22 June 2018.

An underspend of £0.112 million had been identified on the primary care transformation fund which was ring fenced.

Details were provided on how the budget would be managed and a summary of the budget variance position was provided in Appendix 1 to the report.

Details were also provided on the hosted services which were led by South Lanarkshire HSCP and North Lanarkshire HSCP and a summary of the position in respect of each was provided in appendices 2 and 3 to the report.

Further details were provided on the Reserves and a summary of the position was provided in Appendix 4 to the report.

The Board decided: that the financial position of the South Lanarkshire Health and Social Care Partnership be noted.

5 Performance Monitoring Report

A report dated 16 August 2018 by the Director, Health and Social Care was submitted providing a summary of performance against the key performance measures assigned to the integration of Health and Social Care in South Lanarkshire.

The Public Bodies Joint Working (Scotland) Act 2014 placed a duty on Health and Social Care Partnerships to establish performance monitoring reports in line with the agreed suite of 23 performance measures and 6 measures which had been identified by the Ministerial Steering Group.

Progress against the key performance actions and measures for the 23 national integration indicators and the 6 Ministerial Steering Group measures were provided in the appendices to the report.

There were a number of areas of development which had been identified in relation to performance management and those areas would be discussed more fully at an Unscheduled Care workshop on performance.

The Board decided: that the report be noted.

[Reference: Minutes of the South Lanarkshire Integration Joint Board (Performance and Audit) Sub-Committee of 28 August 2018 (Paragraph 5)]

6 External Auditor's Annual Audit Report 2017/2018

A report dated 8 August 2018 by the Director, Health and Social Care was submitted on the outcome of Audit Scotland's audit of the South Lanarkshire Integration Joint Board's (IJB) Annual Accounts.

In line with the statutory timescale of 30 September 2018, Audit Scotland was required to supply an audit certificate outlining the findings of the audit process undertaken in relation to the IJB's Annual Accounts 2017/2018.

The outcome of the audit concluded that the financial statements of the South Lanarkshire IJB for 2017/2018 provided a true and fair view of its affairs and net expenditure for the year and had issued an unqualified independent auditor's report, a copy of which was attached as an appendix to the report.

Following the audit process, an action plan had been established to take forward those areas identified for improvement, details of which were contained in the appendix to the report.

The Board decided:

- (1) that the receipt of a clean audit certificate for the South Lanarkshire Integration Joint Board's Annual Accounts 2017/2018 be noted; and
- (2) that the action plan which had been established to take forward those areas which had been identified for improvement as a result of the audit, as detailed in the appendix to the report, be approved.

7 Audited Annual Accounts 2017/2018

A report dated 8 August 2018 by the Director, Health and Social Care was submitted on the audited annual accounts for the Integration Joint Board for 2017/2018. The accounts, which required to be approved for signature, had been audited by the Board's External Auditor, Audit Scotland, and had received a clear audit certificate.

A copy of the unsigned Audited Annual Accounts for 2017/2018 was attached as an appendix to the report.

The accounts would be available for inspection in the offices of the Health and Social Care Partnership, Floor 8, Council Offices, Almada Street, Hamilton and on the Integration Joint Board's website.

The Board decided:

- (1) that the audited Annual Accounts for 2017/2018 be approved for signature; and
- (2) that the signed audited Annual Accounts for 2017/2018 be made available for inspection.

[Reference: Minutes of the South Lanarkshire Integration Joint Board (Performance and Audit) Sub-Committee of 28 August 2018 (Paragraph 4)]

8 Internal Audit Plan 2018/2019

A report dated 30 August 2018 by the Director, Health and Social Care was submitted on the Internal Audit Plan 2018/2019 which had been prepared for the South Lanarkshire Integration Joint Board (IJB).

As a public body responsible for the delivery of services and accountable for public resources, the IJB was required to establish effective internal audit arrangements in line with good governance principles, relevant accounting guidance and the Public Sector Internal Audit Standards.

The Chief Officer had been authorised to establish effective internal audit arrangements for the financial year 2017/2018. In consultation with the Internal Audit Managers of both NHS Lanarkshire and South Lanarkshire Council, the Internal Audit Plan 2018/2019 had been prepared, taking account of the appropriate internal audit protocols to manage the key strategic priorities and risks which might impact on the achievement of the IJB's objectives.

It was proposed that the joint working arrangements that had been established between NHS Lanarkshire and South Lanarkshire Council to deliver the Internal Audit Plan be continued in 2018/2019. On that basis, the Internal Audit Plan 2018/2019, attached as Appendix 3 to the report, had been prepared.

The Board decided: that the Internal Audit Plan 2018/2019, attached as Appendix 3 to the report, be approved.

[Reference: Minutes of 17 April 2018 (Paragraph 8)]

Y Douglas left the meeting following this item of business

9 Integration Joint Board Development and Locality Planning

A report dated 16 August 2018 by the Director, Health and Social Care was submitted on the:-

- ◆ development support required for the members of the South Lanarkshire Integration Joint Board (IJB)
- ◆ future role of the South Lanarkshire Integration Joint Board (Performance and Audit) Sub-Committee
- ◆ governance arrangements for the Locality Planning Groups

The Public Bodies (Joint Working) (Scotland) Act 2014 placed a duty on IJBs to have in place an approved Integration Scheme detailing the role, remit, responsibilities and membership of the IJB.

The South Lanarkshire Integration Joint Board Annual Audit Report 2016/2017 had recommended that the:-

- ◆ members of the IJB be equipped with the knowledge and skills to enable them to undertake their roles and responsibilities
- ◆ IJB review how it was organised with regard to the use of committees to help manage business

To support the members of the IJB and ensure they were equipped to undertake their roles and responsibilities, development sessions had been held for IJB voting members, which had highlighted the need for a connection between the IJB and the Locality Planning Groups.

To address those issues, it was proposed that the following areas be developed:-

- ◆ a programme of development sessions be introduced for members of the IJB on a quarterly basis to increase understanding of their roles and responsibilities
- ◆ the role of the Performance and Audit Sub-Committee be extended to consider financial information and items that would benefit from further scrutiny
- ◆ that nominations for Chair of the Locality Planning Groups in East Kilbride and Hamilton be sought from those IJB voting members who currently did not Chair a Locality Planning Group

Discussion took place in relation to the IJB voting membership of the Locality Planning Groups and it was confirmed that the terms of reference for the Locality Planning Groups allowed for 1 voting member of the IJB to act as chair.

The Board decided:

- (1) that a programme of development sessions for IJB members, as detailed in the report, be established;

- (2)** that the Terms of Reference for the South Lanarkshire Integration Joint Board (Performance and Audit) Sub-Committee be reviewed and a report submitted to a future meeting of the South Lanarkshire Integration Joint Board; and

- (3) that nominations be sought from IJB voting members for Chair of the Hamilton and East Kilbride Locality Planning Groups.

[Reference: Minutes of 13 February 2018 (Paragraph 7)]

10 Investing to Modernise South Lanarkshire Council Care Facilities

A report dated 7 August 2018 by the Director, Health and Social Care was submitted on the planned investment to modernise South Lanarkshire Council Care Facilities.

The South Lanarkshire Integration Joint Board (IJB) was responsible for the strategic planning and commissioning of health and social care services in order to achieve the 9 National Health and Wellbeing Outcomes, as detailed in Appendix 1 to the report.

One of the priorities identified within the Strategic Commissioning Plan 2016 to 2019 and a specific Direction was to reduce the reliance on hospital and residential care, with a view to shifting the balance of care towards supporting people to remain at home independently for as long as possible.

Demographic growth predictions for South Lanarkshire had indicated that the 75+ and 85+ populations would rise year on year by 2.7% and 5.2%, respectively. The number of people diagnosed with dementia had also increased by 35% over a 3-year period. Information was provided, in Appendix 2 to the report, on population projections within the 4 localities of South Lanarkshire.

Of South Lanarkshire Council's care home estate, Dewar House (Hamilton), Meldrum Gardens and McKillop Gardens (East Kilbride) and David Walker Gardens (Rutherglen) were of a sufficiently high standard to continue to meet regulatory requirements. However, Kirkton House (Blantyre), Canderavon House (Stonehouse), McWhirters House (Larkhall) and McClymont House (Lanark) were ageing in building infrastructure and design layout.

The following factors were required to be considered when planning a future model of care:-

- ◆ the commitment to contribute to the 9 National Health and Wellbeing Outcomes, detailed in Appendix 1 to the report, specifically Outcome 2 which referred to supporting people to live independently at home
- ◆ the importance of delivering against the 6 national measures prioritised by the Ministerial Steering Group and reported on to the Scottish Government
- ◆ the Scottish Government strategy, 'Age, Home and Community 2012 to 2021', which was aimed at shifting the balance of care towards supporting people to remain at home independently for as long as possible
- ◆ the Local Housing Strategy 2017 to 2022, 'Affordable Homes, Sustainable Places'
- ◆ the South Lanarkshire Integration Joint Board's Strategic Commissioning Plan and Directions which included a specific Direction to 'reduce reliance on Nursing and Residential Care through the development of proposals to remodel a proportion of residential care beds to focus on transitional support and the 'home for life' principle'

Based on the results of a test of change undertaken in 2016, which supported 56% of service users involved to return home rather than be moved to a residential or nursing facility, as well as recent research, it was recognised that there was a need to transition the current model of residential care to one which was focused on intermediate care aimed at supporting individuals to return home or to a setting which best met their needs. A whole system approach was being adopted which reflected early intervention, self-management and enablement, and supported people to secure their personal outcomes. It was considered that this would be best achieved through the provision of timely re-ablement and rehabilitation intervention provided from a locally based multi-disciplinary hub.

Information was provided on:-

- ◆ the benefits of the proposed future model of care that would be provided
- ◆ the communication and engagement process that had been undertaken with elected members, employees and service users
- ◆ Phase 1 of the investment which would take place in the Hamilton locality

The former St Joseph's Primary School in Blantyre had been identified as the preferred site to provide the following service provisions:-

- ◆ 20 transitional ensuite rooms providing care for adults and older people with multi-purpose rooms for re-ablement and rehabilitation interventions. There would be staff accommodation to enable the delivery of in reach and outreach support
- ◆ 20 technology enabled homes which would support adults with complex needs and older people to live independently. Where support was required, this would be provided by community based Health and Social Care teams
- ◆ a Centre of Excellence which would host Telehealth/Telecare demonstration space, facilities to train and develop care employees, accommodation for students, a community cafe and a community IT Hub
- ◆ community regeneration and intergenerational space to promote social enterprises such as community gardens, sensory garden and children's play area which was autism and disability friendly
- ◆ employment opportunities created through community cafe and social enterprise
- ◆ new supply of mainstream social rented housing built to Housing for Varying Needs Standards, which included barrier free internal spaces and other accessibility features

Following Phase 1, it was proposed that the following phases, in sequential order, would be Clydesdale, East Kilbride, then Rutherglen/Cambuslang, with the model being tailored to each locality's requirements beyond the core elements. The proposals for each phase would be submitted to South Lanarkshire Council's Social Work Resources Committee for approval.

In terms of the South Lanarkshire Integration Scheme, the IJB was responsible for detailing the strategic plan to support service provision across the range of designated services. Thereafter, the operational delivery of the integrated functions was the responsibility of the respective partners through the South Lanarkshire Health and Social Care Partnership.

The transition to the new model of service delivery required the ongoing availability of the revenue budget allocation delegated by the IJB to South Lanarkshire Council. Details of the financial implications were contained in the report. However, in order to support Phase 1 of the proposals, the current allocation of recurring funding of £2.286 million would require to be allocated to South Lanarkshire Council for delivery of the new model of care.

The capital costs associated with the care facilities development across South Lanarkshire would be met from within South Lanarkshire Council's capital investment programme of £17.6 million.

Discussions then took place in relation to the:-

- ◆ level of consultation that had been undertaken
- ◆ capital funding that had been made available by South Lanarkshire Council
- ◆ fabric and condition of the current care facilities
- ◆ proposed facility at the former St Joseph's Primary School, Blantyre
- ◆ requirement for a 'Centre of Excellence' and outdoor space

Officers responded to members' questions in relation to each of the points detailed above.

The Board decided:

- (1) that the approach approved by South Lanarkshire Council to reduce reliance on nursing and residential care be noted;
- (2) that the progress in relation to implementation of Phase 1 of the transformational plan for care facilities, as detailed in the report, be noted;
- (3) that the requirement for the delegated funding to continue to be available to operate Phase 1 of the new model of care facilities be noted; and
- (4) that the capital investment of £17.6 million by South Lanarkshire Council to modernise care facilities be noted.

Councillor Falconer, as the mover of an amendment which failed to find a seconder, asked that his dissent be recorded.

[Reference: Minutes of 26 June 2018 (Paragraph 16)]

11 Infection Prevention and Control Annual Report 2017/2018

A report dated 16 August 2018 by the Director, Health and Social Care was submitted on the Infection Prevention and Control Annual Report 2017/2018.

The NHS Health Department required Infection Prevention and Control Teams (IPCT) throughout NHS Scotland to produce an annual report detailing performance in relation to Infection Prevention and Control.

The Infection Prevention and Control Annual Report 2017/2018, attached as an appendix to the report, provided details of the key achievements in 2017/2018.

The Board decided: that the report be noted.

12 Mental Health Strategy in Lanarkshire

A report dated 17 August 2018 by the Director, Health and Social Care was submitted on the development of the Mental Health Strategy for Lanarkshire.

The Scottish Government's Mental Health Strategy 2017 to 2027 detailed a range of commitments in relation to mental health improvement, including services and recovery to ensure delivery of effective, quality care and treatment for people with a mental illness, their carers' and families.

The main themes of the Strategy was:-

- ◆ prevention and early intervention
- ◆ access to treatment and joined up accessible services
- ◆ the physical wellbeing of people with mental health problems
- ◆ rights, information use and planning

A Mental Health Strategy for Lanarkshire that took account of the national ambitions and local aims was being developed and would include 6 main chapters as detailed in the report. The

ITEM 31

Mental Health Strategy for Lanarkshire would be submitted to a future meeting of the South Lanarkshire Integration Joint Board for approval.

The Board decided: that the report be noted.

13 Community Planning Partnership – Health and Social Care Contribution Report 2017/2018

A report dated 15 August 2018 by the Director, Health and Social Care was submitted on the South Lanarkshire Health and Social Care Partnership's contribution to the delivery of the South Lanarkshire Community Plan – Stronger Together.

The South Lanarkshire Community Plan detailed the priorities and outcomes for the Health and Social Care Partnership for 2017 to 2027. The Community Plan was underpinned by Partnership Improvement Plans (PIP) which contained detailed action plans and performance measures for each of the Partnership's key thematic areas.

Details were provided on the Health and Social Care Partnership's contribution to the delivery of the Community Plan.

The Board decided: that the report be noted.

14 Any Other Competent Business

There were no other items of competent business.

Chief Officer's Closing Remarks

The Director, Health and Social Care:-

- ◆ referred, in particular, to agenda item 10 – Investing to Modernise South Lanarkshire Care Facilities and provided an assurance that there would be further engagement and involvement in the future
- ◆ conveyed her thanks to the members of the South Lanarkshire Integration Joint Board (IJB) for their contribution to the debate and discussion at the meeting