

Lanarkshire NHS Board
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NHS Board Meeting
 28th March 2018

**MONKLANDS HOSPITAL REPLACEMENT/REFURBISHMENT PROJECT
 (MRRP)**

OPTION APPRAISAL PROCESS

1. PURPOSE

This paper is coming to **the NHS Board**

For approval	<input type="checkbox"/>	For endorsement	<input type="checkbox"/>	To note	<input checked="" type="checkbox"/>
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This paper sets out the Option Appraisal process which will be undertaken in advance of the preparation of the Outline Business Case. The process was considered at the NHS Board Development Session which took place on 29th November 2017 and agreed at the MRRP Project Board on 18th December 2017.

Approval to proceed to Option Appraisal was confirmed by Chief Executive, NHS Scotland on 12th March 2018.

Board members are asked to note the process.

2. ROUTE TO THE BOARD

This paper has been:

Prepared	<input type="checkbox"/>	Reviewed	<input checked="" type="checkbox"/>	Endorsed	<input checked="" type="checkbox"/>
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By the MRRP Project Board on 18th December 2017.

3. SUMMARY OF KEY ISSUES

The Initial Agreement for MRRP, approved in October 2017, set out the agreed Options for consideration at the Outline Business case stage, these are:

Option A - Do nothing/do minimum

Option B - Refurbish existing hospital

Option C - Replace existing hospital – New build on existing site

Option D - Replace existing hospital – New build on alternative site

An Option Appraisal process has been developed which meets the requirements of the Scottish Capital Investment Manual (SCIM) and complies with CEL 4(2010) – Informing, Engaging and Consulting People in Developing Health and Community Care Services.

The process will be undertaken in two stages:

Stage 1 Workshop Formal process to appraise Options A – D, as described above

Stage 2 Workshop Formal process to appraise the sites available for Option D plus the existing Monklands site (should Option D be determined as a high scoring option at Stage 1 Workshop.)

The workshop events will be undertaken within a one week period, planned for late May /early June 2018, with the same participants attending both events.

The participants will comprise a representative group of stakeholders including patients, public, carers, staff, staff representatives and key members of the project team. North and South Health & Social Care partnerships have agreed a process to secure nominations for patient, public and carer representatives.

The outcome of these events will determine the score (benefit points) for each Option in terms of non-financial assessment. A financial assessment of all of the relevant costs, recurring and capital is then undertaken to enable the total cost of each Option to be determined. This is presented as a cost per benefit point to allow a true assessment of value for money to be assessed.

A report on the process and outcome will be prepared in July and shared with stakeholders as part of a formal engagement process. Following engagement a final report and recommendation will be presented to the NHS Board in October 2018.

4. STRATEGIC CONTEXT

This paper links to the following:

Corporate objectives	<input checked="" type="checkbox"/>	LDP	<input checked="" type="checkbox"/>	Government policy	<input checked="" type="checkbox"/>
Government directive	<input type="checkbox"/>	Statutory requirement	<input type="checkbox"/>	AE/local policy	<input checked="" type="checkbox"/>
Urgent operational issue	<input type="checkbox"/>	Other	<input type="checkbox"/>		

5. CONTRIBUTION TO QUALITY

This paper aligns to the following elements of safety and quality improvement:

Three Quality Ambitions:

Safe	<input checked="" type="checkbox"/>	Effective	<input checked="" type="checkbox"/>	Person Centred	<input checked="" type="checkbox"/>
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Six Quality Outcomes:

Everyone has the best start in life and is able to live longer healthier lives; (Effective)	<input checked="" type="checkbox"/>
People are able to live well at home or in the community; (Person Centred)	<input checked="" type="checkbox"/>
Everyone has a positive experience of healthcare; (Person Centred)	<input checked="" type="checkbox"/>
Staff feel supported and engaged; (Effective)	<input checked="" type="checkbox"/>
Healthcare is safe for every person, every time; (Safe)	<input checked="" type="checkbox"/>
Best use is made of available resources. (Effective)	<input checked="" type="checkbox"/>

6. MEASURES FOR IMPROVEMENT

The development of the MRRP process is a key element of “Achieving Excellence” which sets out a plan for person-centred, innovative healthcare to meet the current and future needs of the people of Lanarkshire.

7. FINANCIAL IMPLICATIONS

Costs associated with the development of the MRRP process will be reflected in the Outline Business Case which will be considered by the NHS Board in 2019 prior to submission to Scottish Government.

8. RISK ASSESSMENT/MANAGEMENT IMPLICATIONS

The MRRP Project Board will be responsible for the ongoing evaluation and mitigation of risks associated with the project.

9. FIT WITH BEST VALUE CRITERIA

This paper aligns to the following best value criteria:

Vision and leadership	<input checked="" type="checkbox"/>	Effective partnerships	<input checked="" type="checkbox"/>	Governance and accountability	<input checked="" type="checkbox"/>
Use of resources	<input type="checkbox"/>	Performance management	<input type="checkbox"/>	Equality	<input type="checkbox"/>
Sustainability	<input type="checkbox"/>				

10. EQUALITY AND DIVERSITY IMPACT ASSESSMENT

An EDIA has been completed for the work so far, and will be regularly reviewed and updated by the Project Board. For further information please contact Graham Johnston, Head of Planning.

11. CONSULTATION AND ENGAGEMENT

A detailed programme of engagement with stakeholders prior to the formal Option Appraisal process is in place. There are plans for a further period of formal engagement following the conclusion of the Option Appraisal process. There is continuing dialogue on the detail of this with the Scottish Health Council and other stakeholders.

12. ACTIONS FOR THE NHS BOARD

The NHS Board is asked to:

- note the detailed plans for undertaking the Option Appraisal

13. FURTHER INFORMATION

For further information about any aspect of this paper, please contact

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Colin Sloey
Director of Strategic Planning & Performance