

Lanarkshire NHS Board

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**Minute of Meeting of the Lanarkshire NHS Board
held on Wednesday 1st March 2017 at 9.15am in the
Board Room, NHS Lanarkshire**

CHAIR: Mrs N Mahal, Non-Executive Director

PRESENT: Mrs L Ace, Director of Finance
Mr C Campbell, Chief Executive
Mr P Campbell, Non-Executive Director
Dr A Docherty, Chair, Area Clinical Forum
Mr M Fuller, Non-Executive Director
Dr H S Kohli, Director of Public Health and Health Policy
Miss M Morris, Non-Executive Director
Dr A Osborne, Non-Executive Director
Mr T Steele, Non-Executive Director
Dr I Wallace, Medical Director

IN

ATTENDANCE: Mr N J Agnew, Board Secretary
Mr C Brown, Acting Head of Communications
Mrs V De Souza, Director, South Lanarkshire Health and Social Care Partnership
Mrs A Armstrong, Nurse Director, North Lanarkshire Health and Social Care Partnership
Ms J Hewitt, Chief Accountable Officer, North Lanarkshire Health and Social Care Partnership
Ms H Knox, Director of Acute Services
Mr C Lauder, Head of Planning and Development
Mr C Sloey, Director of Strategic Planning and Performance
Mr K A Small, Director of Human Resources

APOLOGIES: Mrs I Barkby, Director for Nurses, Midwives and Allied Health Professionals
Councillor P Kelly, Non-Executive Director
Mrs L Macer, Employee Director

1. **WELCOME**

Mrs. Mahal welcomed colleagues to the meeting.

2. **DECLARATIONS OF INTEREST**

There were no declarations.

3.

ACHIEVING EXCELLENCE – A PLAN FOR PERSON CENTRED, INNOVATIVE HEALTH CARE TO HELP LANARKSHIRE FLOURISH

The NHS Board considered a final version of ‘Achieving Excellence’.

Mr. Sloey explained that following the consideration of the outcome of the Consultation process on the draft Healthcare Strategy by the NHS Board in November 2016, an amended final version of ‘Achieving Excellence’ had been prepared. He advised that Board Members were asked to approve the final version of the Healthcare Strategy, and to agree that this would be submitted to the Cabinet Secretary for approval of the service change elements, for subsequent implementation.

Mr. Sloey reminded Members of the processes for the development of and consultation on Achieving Excellence, and outlined the actions deriving from the Consultation, including the key themes reflected in the Consultation which informed the final Strategy in the areas of: Shifting the Balance of Care; Improving Primary Care; Realistic Medicine; Redevelopment of Monklands Hospital; Centres of Excellence; Trauma and Orthopaedic Surgery; Carers; Mental Health and Learning Disabilities; e-Health; Travel and Transport; and Workforce. Mr. Sloey restated that stakeholder feedback was used to revise Achieving Excellence, with all sections reviewed using the substantial number of collective and individual responses to the Consultation, and the relevant recommendations from the Scottish Health Council. He reminded Members of the Strategy Implementation Programme Structure, which included Joint Chairmanship of the Strategic Team by the Chief Executive, the Chief Accountable Officer of the North Lanarkshire Health and Social Care Partnership and the Director of the South Lanarkshire Health and Social Care Partnership.

Mr. Sloey noted an intimation from Mrs. Mahal that a paper outlining arrangements for clinical engagement in the Strategy Implementation Programme would be brought to a future meeting of the Planning, Performance and Resources Committee or the NHS Board. He confirmed that Dr Ruddy, Consultant Anaesthetist at Monklands Hospital, was one of the Lanarkshire representatives who, along with himself and Calum Campbell, would present on the Replacement/Refurbishment of Monklands Hospital to the Scottish Government Capital Investment Group. He undertook to provide an update to Board Members following the meeting of the Scottish Government Capital Investment Group.

Mr Sloey

Ms. Hewitt highlighted as vital to the overall clinical engagement endeavour, maximising the inclusion of General Medical Practitioners and other clinical professionals in the development and implementation of new models of care.

Mrs. Mahal echoed Board Members' commendation of the multi-disciplinary approach through which Achieving Excellence was developed, taken through consultation and finalised. She expressed appreciation, in particular, to Mr. Lauder for the key role that he had played in orchestrating the development of the Healthcare Strategy. She undertook to write to relevant individuals to express the Board's appreciation for their contribution to the finalisation of Achieving Excellence.

THE BOARD:

1. Approved the revised version of the Healthcare Strategy 'Achieving Excellence'.
2. Agreed the submission of Achieving Excellence and the proposed major service changes therein to the Scottish Government for approval.
3. Asked that progress reports on delivery of the whole-system Programme Plan be taken to the Planning, Performance and Resources Committee and to the respective North and South Lanarkshire Performance Committees.

Mr. Sloey

Mr. Sloey briefed Board Members on the need, for reasons of service safety and sustainability, to make an operational reconfiguration of the location of three wards in the North within the current Mental Health estate. He reminded Members of the strategic intention under the Modernisation of Mental Health. He explained the ward moves, and he described the compelling benefits for the safety and sustainability of services that would derive from their implementation. He stressed that the proposal would not alter the services being offered to patients, and that there would be no changes to overall bed numbers. This change in location would allow changes to medical staffing arrangements that would resolve a current risk to patient safety caused by recurring recruitment challenges and Deanery concerns about the Core Psychiatry Training Programme, which, if not addressed in early course, had the potential to compromise the future of the Training Programme in Lanarkshire. Mr. Sloey reassured reported that there was strong support for the proposals from the Division of Psychiatry, Lanarkshire Links and from the Deanery.

Ms. Hewitt reminded Members that under the Integration of Health and Social Care, Mental Health Services was hosted in North Lanarkshire Health and Social Care Partnership. She also reminded Members that the long-term vision for Mental Health Services was articulated in Achieving Excellence and in the North and South Lanarkshire Strategic Commissioning Plans. She confirmed that a detailed Implementation Plan for the strategic vision for Mental Health Services would be brought to the NHS Board, with this taking account of the conclusions and recommendations from the current review of the National Mental Health Strategy. She endorsed confirmation from Mr. (Calum) Campbell that the change explained to the Board was, fundamentally, a decision for the North Lanarkshire Integration Joint Board, and she confirmed the collaborative endeavour on this matter, including briefings of the North Lanarkshire Council leader and the Chair and the Vice-Chair of the Integration Joint Board. Dr. Osborne, as Vice-Chair of the North Lanarkshire IJB, acknowledged the extent to which she had been comprehensively briefed about the issue by Ms. Hewitt and Dr. Cook, and she confirmed her support for the proposals. She highlighted the procedural requirement for a Minute of Direction.

Mr. (Philip) Campbell acknowledged the explanation about the proposals, and welcomed the confirmation of the retention of mental health inpatient services on three sites. He also welcomed the confirmation that there would be no diminution in the level of services provided. He highlighted the need for close working between the North and the South Lanarkshire Health and Social Care Partnerships, given the hosting of Mental Health Services within North Lanarkshire.

Mr. Brown confirmed that the implementation of the proposals would be supported by a detailed and co-ordinated Communications Plan.

THE BOARD:

1. Noted the need, for reasons of service safety and sustainability, to implement an operational reconfiguration of three wards in the North within the current Mental Health estate.