

What is the Monklands replacement/refurbishment project (MRRP)?

It's an exciting and positive vision for University Hospital Monklands and the local and wider community it serves, proposing a major investment in Lanarkshire's hospital estate through either rebuilding or extensively refurbishing the hospital.

The Monklands of the future would support the required clinical model (how clinicians will treat patients in the future) to meet the objectives set out in our healthcare strategy [Achieving Excellence](#), which has the ambition to: shift care away from inpatient treatment to day case, day treatment, outpatient and community care; develop pan-Lanarkshire hospital centres of excellence; and support the healthcare needs of the wider West of Scotland.

Why is a replacement or refurbishment of Monklands required?

Monklands is an ageing hospital and most of the mechanical and electrical infrastructure has exceeded its life expectancy. Recurring failures not only have ongoing and increasing financial implications but also have an impact on the delivery of clinical services. The current facilities lack space and the buildings don't have the right layout to ensure the ideal model of care, which requires particular departments and services to be located close together.

How would a new/refurbished hospital be funded?

Any new facility will be funded by the Scottish Government through what is known as a capital allocation. There is no intention to procure this hospital as a PFI (Private Finance Initiative) or NPD (Non-profit Distributing) project.

What has happened so far in the process?

Following Scottish Government approval of an [initial agreement \(IA\)](#) to seek a capital allocation for the MRRP, NHS Lanarkshire is developing an outline business case (OBC) to rebuild or refurbish University Hospital Monklands. A key part of this has been the option appraisal process that took place in June 2018.

What did the option appraisal involve?

An assessment of the **non-financial** benefits of four options:

- Option A - Ongoing maintenance of the current hospital
- Option B - A refurbishment of the current hospital
- Option C - A new-build hospital at the current location
- Option D - A new-build hospital at a different location

When could the future University Hospital Monklands be completed?

Timescales will depend on the final choice of option.

The following are the current indicative estimates:

- Option A - Ongoing maintenance - Continuous
- Option B - Refurbishment – 23 years
- Option C - New-build at current location – 13 years
- Option D - New-build at alternative location – eight years

Who participated in the option appraisal and what did they do?

A broad range of representatives took part including patients and public representatives, carers, clinicians (from hospitals, primary care and general practice)

and staff representatives. Observers at the event included members of the Scottish Health Council, which supports NHS boards to effectively involve patients, carers and communities in planning and providing healthcare.

In the first stage participants were given a clear understanding of our proposed clinical model and they assessed each option against the non-financial benefits criteria to see which best delivered the future healthcare needs of our patients. In the second stage, the same group of participants assessed the alternative locations and the current site against different non-financial benefits criteria.

What were the benefits criteria considered during the option appraisal?

The first stage considered the clinical benefits criteria, including patient safety, clinical effectiveness and access to healthcare as well as the physical environment and flexibility of facilities.

The option identified from that event which best met these criteria was Option D – a new-build hospital at a different location.

The second stage of the option appraisal process looked at two proposed alternative locations, at Gartcosh and Glenmavis, as well as the current location.

The criteria covered journey times, access by road and public transport and the extent to which a location could support hospital centres of excellence and regional services.

How were these two potential new locations chosen?

There was a wide market search by NHS Lanarkshire's property adviser, with local authority input. This identified 37 potential sites, which were shortlisted to two locations – Gartcosh and Glenmavis – using criteria such as size, planning and road infrastructure issues and suitability for the current University Hospital Monklands catchment area.

Would a hospital at a different location have enough bus services?

Yes. NHS Lanarkshire has a duty to ensure that bus services to any new location would be at least as good as those to the current hospital site.

Would a hospital at a different location have more parking than the current site?

Yes. It is anticipated that the provision of a new facility would allow an increase on the existing parking in accordance with local authority guidance. This would be developed further as part of any future planning application.

If the hospital moves, what would happen to the Lanarkshire Beatson and the Maggie's Centre, which are on the current Monklands site?

NHS Lanarkshire has agreed with both the Maggie's Centre and Beatson Radiotherapy Centre that if the decision is taken to build a new hospital at a new location, then both services would be relocated to the new site. It is a clinical requirement of the Beatson to be located on an acute hospital site.

Is it true the current Monklands site can only be used for healthcare purposes?

There was a historic restriction but this is no longer legally enforceable.

What happens next?

Before a preferred option for any future hospital can be identified, further work will need to be completed. NHS Lanarkshire has produced an in-depth financial analysis. This captured the projected cost of all of the options, to enable the full costs to be assessed in conjunction with the non-financial appraisal results. This work [formed a report, published in July](#), which will inform the selection of a preferred option.

Will I have a chance to give my views?

Yes. A public consultation is being held from 16 July to 15 October to ensure members of the public, NHS Lanarkshire staff and key stakeholders from Lanarkshire and beyond will have the opportunity to further understand the option appraisal process and give their views on the options for the future of Monklands.

What happens after that?

This feedback, along with the information from the option appraisal and financial assessment, will lead to a formal recommendation to the NHS Lanarkshire board at the end of the year.